



EXECUTIVE OFFICE OF THE PRESIDENT
COUNCIL ON ENVIRONMENTAL QUALITY
WASHINGTON, D.C. 20503

November 20, 2018

Daniel McGrath
Staff Attorney
American Oversight
202.897.4213
foia@americanoversight.org

VIA EMAIL

Re: FOIA Request FY2018-092 Final Response

Dear Mr. McGrath:

This letter is the final response to the above-referenced requests for information you sent to the Council on Environmental Quality (CEQ) under the Freedom of Information Act (FOIA), 5 U.S.C. § 552. You requested the following:

All records reflecting communications (including but not limited to emails, email attachments, text messages, chat or Slack messages, telephone call logs, calendar invitations/entries, meeting notices, meeting agendas, informational material, draft legislation, talking points, fact sheets, statements of principles, interim or final policy or legislative proposals, any handwritten or electronic notes taken during any responsive communications, summaries of any responsive communications, or other materials) between CEQ and any representative of any of the following entities:

1. AECOM (aecom.com)
2. Ames Construction (amesconstruction.com)
3. Balfour Beatty (balfourbeattyus.com, balfourbeatty.com)
4. Bechtel Group (bechtel.com)
5. Cajun Industries (cajunusa.com)
6. Caterpillar (caterpillar.com)
7. Chicago Bridge & Iron Co. (CBI) (cbi.com)
8. Clark Construction Group (clarkconstruction.com)
9. Fluor Corporation (fluor.com)
10. Freeport-McMoRan (fcx.com)
11. Gilbane Building Company (gilbaneco.com)
12. Hensel Phelps (henselphelps.com)
13. Jacobs Engineering Group (jacobs.com)
14. Martin Marietta Materials, Inc. (martinmarietta.com)
15. Nucor Corporation (nucor.com)
16. Sterling Construction Company (strlco.com)
17. U.S. Concrete (us-concrete.com)
18. Vecellio Group, Inc. (vevelliogroup.com)
19. Vulcan Materials Company (vulcanmaterials.com)
20. Walbridge(walbridge.com)
21. Whiting-Turner Contracting Company (whiting-turner.com)



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22. Williams Brothers(wbctx.com)

The date range used for this search is January 20, 2017 to present. CEQ has conducted a search for responsive documents, and identified 379 pages of documents responsive to your request, enclosed. We have determined that exemptions be applied in 1027 redaction instances pursuant to 5 U.S.C. § 552(b)(6), which protects information from disclosure that would constitute a clearly unwarranted invasion of personal privacy. Specifically, we redacted some email addresses and phone numbers.

This release constitutes a denial in part. Release of this information does not foreclose CEQ from claiming an exemption or privilege with regard to any similar documents in response to a subsequent FOIA request.

You may obtain additional information by contacting me by email or telephone. Also, you have a right to seek assistance or dispute resolution services from the Office of Government Information Services (OGIS). Their webpage is <https://ogis.archives.gov/> and their phone number is (202) 741-5770.

Sincerely,

A handwritten signature in blue ink, appearing to read "Howard Sun", is positioned above the typed name.

Howard Sun
FOIA Public Liaison
Council on Environmental Quality
Email: efoia@ceq.eop.gov
Telephone: (202) 456-3621

RE: NTI Managing the Environmental Review Process seminar location

From: "Blum, Megan E. EOP/CEQ" (b) (6)
To: "LaCombe, Sharyn" <sharyn.lacombe@dot.gov>, "kammy.horne aecom.com" <kammy.horne@aecom.com>, "Blum, Megan (FTA)" <megan.blum@dot.gov>
Cc: "VanWyk, Christopher (FTA)" <christopher.vanwyk@dot.gov>
Date: Wed, 22 Feb 2017 12:27:01 -0500

I return to FTA on May 1st so travel that week would not be ideal, and I'm at leadership training the week of May 8th. That leaves May 17-18 for me.

Megan W. Blum

(b) (6)
(b) (6)

From: LaCombe, Sharyn [mailto:sharyn.lacombe@dot.gov]
Sent: Wednesday, February 22, 2017 12:25 PM
To: kammy.horne aecom.com <kammy.horne@aecom.com>; Blum, Megan (FTA) <megan.blum@dot.gov>; Blum, Megan E. EOP/CEQ (b) (6)
Cc: VanWyk, Christopher (FTA) <Christopher.VanWyk@dot.gov>
Subject: FW: NTI Managing the Environmental Review Process seminar location

Kammy, Megan, Chris,

Please confirm that you are still available on these dates to attend an NTI offering in Chicago:

May 2-3 or 3-4
May 9-10 or 10-11
May 17-18

Sharyn LaCombe, AICP

Federal Transit Administration

Environmental Protection Specialist/Federal Preservation Officer

Office of Environmental Programs

1200 New Jersey Ave, SE

Washington, DC 20590

(202) 366-5213

From: Barbara Van Dyke [<mailto:bvandyke@nti.rutgers.edu>]
Sent: Tuesday, January 24, 2017 2:43 PM
To: LaCombe, Sharyn
Subject: Re: NTI Managing the Environmental Review Process seminar location

Sharyn:

I'll do my best - enjoy the evening!

Barbara Van Dyke
Program Coordinator
National Transit Institute
848-932-6647
Click [here](#) to register for NTI's email blast!

From: LaCombe, Sharyn <sharyn.lacombe@dot.gov>
Sent: Tuesday, January 24, 2017 3:37:55 PM
To: Barbara Van Dyke
Cc: Ginny Stern; Ginny Stern (vsfern@rutgers.edu) (vsfern@rutgers.edu) (vsfern@rutgers.edu)
Subject: FW: NTI Managing the Environmental Review Process seminar location

Barbara,

I received another email from our regional office in Atlanta that is coordinating with the grantee there. Another person has sent us availability for another room that is available. My preference is May 9-10 or 10-11. Can you book that? Either location is fine from FTA's perspective.

Sharyn

Sharyn C. LaCombe, AICP | Environmental Protection Specialist | Office of Environmental Programs
Federal Transit Administration | U.S. Department of Transportation
1200 New Jersey Ave, SE | Washington, DC 20590
office: 202.366.5213

From: Mitchell, Stanley
Sent: Tuesday, January 24, 2017 3:32 PM
To: LaCombe, Sharyn
Cc: Hibbert, Jennifer (FTA); Walker, Julia (FTA)
Subject: RE: NTI Managing the Environmental Review Process seminar location

I can't find the email, but I thought we'd already had a firm date. If not, we have many choices.

Stan Mitchell
Environmental Protection Specialist
Federal Transit Administration Region 4
230 Peachtree St. NW, Ste. 1400
Atlanta, GA 30303
O: (404) 865-5643
stanley.a.mitchell@dot.gov



From: Wimberly, Tameka [<mailto:twimberly@itsmarta.com>]
Sent: Tuesday, January 24, 2017 3:16 PM
To: Sidifall, Janide <jsidifall@itsmarta.com>; Mitchell, Stanley <stanley.a.mitchell@dot.gov>
Cc: Hibbert, Jennifer (FTA) <Jennifer.Hibbert@dot.gov>; Walker, Julia (FTA) <julia.walker@dot.gov>
Subject: NTI Managing the Environmental Review Process seminar location

Good Afternoon Stan,

We have located large enough room for the NTI class you and Janide were coordinating on. Below you'll find the availability of Conference Room H in our MARTA Annex location. I have crossed out the dates that are not available. Please let us know what the next steps are so that we can secure this class and subsequent location.

<i>Date</i>	<i>Availability</i>
<i>April 4-5, 2017</i>	<i>OPEN</i>
<i>April 5-6, 2017</i>	<i>NA</i>
<i>April 25-26</i>	<i>OPEN</i>
<i>April 26-27</i>	<i>OPEN</i>
<i>May 2-3</i>	<i>OPEN</i>
<i>May 3-4</i>	<i>OPEN</i>
<i>May 9-10</i>	<i>OPEN</i>
<i>May 10-11</i>	<i>OPEN</i>
<i>May 17-18</i>	<i>NA</i>
<i>June 5-6</i>	<i>OPEN</i>
<i>June 20/22</i>	<i>OPEN</i>
<i>June 27/29</i>	<i>OPEN</i>

*Tameka Wimberly, AICP
Office of Transit Systems Planning
2424 Piedmont Road NE
Atlanta, GA 30324
404-848-5395
twimberly@itsmarta.com*



From: Sidifall, Janide
Sent: Wednesday, January 18, 2017 10:12 PM
To: Wimberly, Tameka <twimberly@itsmarta.com>
Subject: FW: Request for request for class

Can you please find accommodations for MARTA to host on the available dates below? I was thinking of the following:

Bid Room
Annex Conference Room
Computer Room
Annex Training Room

Thanks!

From: Mitchell, Stanley [<mailto:stanley.a.mitchell@dot.gov>]
Sent: Tuesday, January 17, 2017 3:03 PM
To: Sidifall, Janide <jsidifall@itsmarta.com>
Cc: Walker, Julia (FTA) <julia.walker@dot.gov>; Hibbert, Jennifer (FTA) <Jennifer.Hibbert@dot.gov>
Subject: RE: Request for request for class

Janide,

Here are the available and not available dates.

Dates we cannot meet:

April 2-3, April 16th
May 15th
June 2nd, June 7-17

Dates that we have given them before that we could meet:

April 4-5 or 5-6
April 25-26 or 26-27
May 2-3 or 3-4
May 9-10 or 10-11
May 17-18

June dates we can meet:

June 5, 6
June 18-22* These are Tues-Thurs dates...we could do Monday/Tuesday or Thursday/Friday if we need we try to avoid those because of travel
June 27-29* same as star above

Regards,

Stan Mitchell
Environmental Protection Specialist
Federal Transit Administration Region 4
230 Peachtree St. NW, Ste. 1400
Atlanta, GA 30303

O: (404) 865-5643
stanley.a.mitchell@dot.gov



From: Sidifall, Janide [<mailto:jsidifall@itsmarta.com>]
Sent: Tuesday, January 17, 2017 2:55 PM
To: Mitchell, Stanley <stanley.a.mitchell@dot.gov>
Cc: Walker, Julia (FTA) <julia.walker@dot.gov>; Hibbert, Jennifer (FTA) <Jennifer.Hibbert@dot.gov>
Subject: RE: Request for request for class

That is one of the locations I was going to propose. There are two others.

From: Mitchell, Stanley [<mailto:stanley.a.mitchell@dot.gov>]
Sent: Tuesday, January 17, 2017 2:53 PM
To: Sidifall, Janide <jsidifall@itsmarta.com>
Cc: Walker, Julia (FTA) <julia.walker@dot.gov>; Hibbert, Jennifer (FTA) <Jennifer.Hibbert@dot.gov>
Subject: RE: Request for request for class

I'm working on that. Also, FYI, we've reached out to Onyinye Akujuo to see if there's room at the Annex.

Stan Mitchell

Environmental Protection Specialist
Federal Transit Administration Region 4
230 Peachtree St. NW, Ste. 1400
Atlanta, GA 30303
O: (404) 865-5643
stanley.a.mitchell@dot.gov



From: Sidifall, Janide [<mailto:jsidifall@itsmarta.com>]
Sent: Tuesday, January 17, 2017 2:45 PM
To: Mitchell, Stanley <stanley.a.mitchell@dot.gov>
Cc: Walker, Julia (FTA) <julia.walker@dot.gov>; Hibbert, Jennifer (FTA) <Jennifer.Hibbert@dot.gov>
Subject: RE: Request for request for class

I think we can do it here at MARTA. Just give me the dates/times and I can reserve something to accommodate that number. Thanks!

From: Mitchell, Stanley [<mailto:stanley.a.mitchell@dot.gov>]
Sent: Tuesday, January 17, 2017 2:42 PM
To: Sidifall, Janide <jsidifall@itsmarta.com>
Cc: Walker, Julia (FTA) <julia.walker@dot.gov>; Hibbert, Jennifer (FTA) <Jennifer.Hibbert@dot.gov>
Subject: RE: Request for request for class

Janide,

Check out www.ntonline.com/managing-the-environmental-review-process-seminar/ for more information about the course. If you're able and willing to request it, please use the full course name in the email subject.

Thanks!

Stan Mitchell

Environmental Protection Specialist

Federal Transit Administration Region 4

230 Peachtree St. NW, Ste. 1400

Atlanta, GA 30303

O: (404) 865-5643

stanley.a.mitchell@dot.gov



RE: Workbook for MERP San Fran

From: "Horne, Kammy" <kammy.horne@aecom.com>
:
Ginny Stern <gstern@nti.rutgers.edu>, Sharyn LaCombe <sharyn.lacombe@dot.gov>,
"Nguyen, Mary (FTA)" <mary.nguyen@dot.gov>, "Candice Hughes (FTA)"
To: <candice.hughes@dot.gov>, "Christopher VanWyk (FTA)" <christopher.vanwyk@dot.gov>,
"Cogburn, Megan" <megan.cogburn@aecom.com>, "Blum, Megan E. EOP/CEQ"
<(b) (6)>
Cc: Barbara Van Dyke <bvandyke@nti.rutgers.edu>
Date: Wed, 22 Mar 2017 13:56:21 -0400

Thank you Ginny!

From: Ginny Stern [mailto:gstern@nti.rutgers.edu]
Sent: Wednesday, March 22, 2017 12:17 PM
To: Sharyn LaCombe; Horne, Kammy; Nguyen, Mary (FTA); Candice Hughes (FTA); Christopher VanWyk (FTA); Cogburn, Megan; (b) (6)
Cc: Barbara Van Dyke
Subject: Workbook for MERP San Fran

Here is a link to the manual for the San Fran delivery:

<http://PostIt.rutgers.edu/uploads/MERP%20San%20Francisco%20March%202017.pdf>

Ginny

Ginny Stern
Sr. Program Coordinator
National Transit Institute
120 Albany Street
Tower 2, Suite 250
New Brunswick, NJ 08901
Tel: 848-932-6592
Email: gstern@nti.rutgers.edu
Click [here](#) to register for NTI's email blast!

(b) (6) (b) (6)

Nice to meet you

From: "Loyola, Mario A. EOP/CEQ" <(b) (6)>

To: lbrannen@bechtel.com

Date: Fri, 28 Apr 2017 14:00:06 -0400

Dear Laura -- Nice to meet you this week. I look forward to visiting with you again soon to discuss further as you suggested. Please let me know what day next week or the week after might work for you. Thanks and have a great weekend.

Mario Loyola
Associate Director, Regulatory Reform
White House Council on Environmental Quality
(b) (6) | (b) (6)

RE: Nice to meet you

From "Loyola, Mario A. EOP/CEQ" <"/o=organization/ou=exchange administrative group (fydibohf23spdlit)/cn=recipients/cn=c519dd1ae90a4f13be5a1945b5cd672e-loyola, mar">
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Wed, 03 May 2017 15:08:19 -0400

Meet at Teism next door, Thursday next week 1030am?

Mario Loyola

(b) (6)

-----Original Message-----

From: Brannen, Laura [mailto:lbrannen@bechtel.com]
Sent: Wednesday, May 3, 2017 3:04 PM
To: Loyola, Mario A. EOP/CEQ <(b) (6)>
Subject: RE: Nice to meet you

Perfect, I will see you then.

-----Original Message-----

From: Loyola, Mario A. EOP/CEQ <(b) (6)>
Sent: Wednesday, May 03, 2017 3:02 PM
To: Brannen, Laura <lbrannen@Bechtel.com>
Subject: Re: Nice to meet you [*EXTERNAL*]

Thursday morning next week would be great say 1030am here at CEQ?

> On May 3, 2017, at 1:31 PM, Brannen, Laura <lbrannen@bechtel.com> wrote:

>

> Mario,

>

> Thank you very much for the follow-up message and opportunity to come visit further. The study I mentioned on developing a tool to help companies build resiliency to regulatory changes into infrastructure project planning is just getting kicked off early next week. It would probably be best to connect after that initial meeting so I have more relevant information to share. I have a fairly light schedule Thursday and Friday next week if you have time to sit down then. Thank you again.

>

> Best wishes,

> Laura

>

> Laura Keating Brannen | Government Affairs Manager Bechtel Washington

> Office | 799 9th Street, NW, Suite 750 | Washington, DC 20001

> direct: 202.828.7370 | email: lbrannen@bechtel.com

>

>

>

>

> -----Original Message-----

> From: Loyola, Mario A. EOP/CEQ (b) (6)
> Sent: Friday, April 28, 2017 2:00 PM
> To: Brannen, Laura <lbrannen@Bechtel.com>
> Subject: Nice to meet you [*EXTERNAL*]
>
> Dear Laura -- Nice to meet you this week. I look forward to visiting with you again soon to discuss further as you suggested. Please let me know what day next week or the week after might work for you. Thanks and have a great weekend.
>
> Mario Loyola
> Associate Director, Regulatory Reform
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Re: Nice to meet you

From: "Loyola, Mario A. EOP/CEQ" <(b) (6)>
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Wed, 03 May 2017 15:01:37 -0400

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> (b) (6) | (b) (6)

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RE: Nice to meet you

From: "Brannen, Laura" <lbrannen@bechtel.com>

To: "Loyola, Mario A. EOP/CEQ" <(b) (6)>

Date: Wed, 03 May 2017 15:04:24 -0400

Perfect, I will see you then.

-----Original Message-----

From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]

Sent: Wednesday, May 03, 2017 3:02 PM

To: Brannen, Laura <lbrannen@Bechtel.com>

Subject: Re: Nice to meet you [*EXTERNAL*]

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> Best wishes,

> Laura

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> Laura Keating Brannen | Government Affairs Manager Bechtel Washington

> Office | 799 9th Street, NW, Suite 750 | Washington, DC 20001

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> **Sent:** Friday, April 28, 2017 2:00 PM

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From "Loyola, Mario A. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlit)/cn=recipients/cn=c519dd1ae90a4f13be5a1945b5cd672e-loyola, mar">
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Wed, 03 May 2017 15:12:35 -0400

Yeah exactly.

Mario Loyola

(b) (6)

-----Original Message-----

From: Brannen, Laura [mailto:lbrannen@bechtel.com]
Sent: Wednesday, May 3, 2017 3:12 PM
To: Loyola, Mario A. EOP/CEQ <(b) (6)>
Subject: RE: Nice to meet you

The one on Connecticut and H Street, right? Works for me. See you then and there.

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From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]
Sent: Wednesday, May 03, 2017 3:08 PM
To: Brannen, Laura <lbrannen@Bechtel.com>
Subject: RE: Nice to meet you [*EXTERNAL*]

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Mario Loyola

(b) (6)

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From: Brannen, Laura [mailto:lbrannen@bechtel.com]
Sent: Wednesday, May 3, 2017 3:04 PM
To: Loyola, Mario A. EOP/CEQ <(b) (6)>
Subject: RE: Nice to meet you

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> Laura Keating Brannen | Government Affairs Manager

> Bechtel Washington Office | 799 9th Street, NW, Suite 750 | Washington, DC 20001

> direct: 202.828.7370 | email: lbrannen@bechtel.com

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> Mario Loyola

> Associate Director, Regulatory Reform

> White House Council on Environmental Quality

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To: "Brannen, Laura" <lbrannen@bechtel.com>
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Mario Loyola

(b) (6)

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Mario Loyola

(b) (6)

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Sent: Wednesday, May 3, 2017 3:04 PM
To: Loyola, Mario A. EOP/CEQ <(b) (6)>
Subject: RE: Nice to meet you

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Subject: Re: Nice to meet you [*EXTERNAL*]

Thursday morning next week would be great say 1030am here at CEQ?

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> Best wishes,
> Laura
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> Laura Keating Brannen | Government Affairs Manager Bechtel Washington
> Office | 799 9th Street, NW, Suite 750 | Washington, DC 20001
> direct: 202.828.7370 | email: lbrannen@bechtel.com
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> From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]
> Sent: Friday, April 28, 2017 2:00 PM
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> Associate Director, Regulatory Reform
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> (b) (6) | (b) (6)
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RE: Nice to meet you

From: "Loyola, Mario A. EOP/CEQ" <(b) (6)>
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Wed, 03 May 2017 15:08:19 -0400

Meet at Teism next door, Thursday next week 1030am?

Mario Loyola

(b) (6)

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From: Brannen, Laura [mailto:lbrannen@bechtel.com]
Sent: Wednesday, May 3, 2017 3:04 PM
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Subject: RE: Nice to meet you

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Date: Wed, 03 May 2017 15:11:47 -0400

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Date: Wed, 03 May 2017 13:30:43 -0400

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Bechtel Washington Office | 799 9th Street, NW, Suite 750 | Washington, DC 20001
direct: 202.828.7370 | email: lbrannen@bechtel.com

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Mario Loyola
Associate Director, Regulatory Reform
White House Council on Environmental Quality
(b) (6) (b) (6)

Fwd: StarAd Rail Mafia News: Extend session to keep rail alive - Public Massively Disagrees

From

John Bond <ewabond@gmail.com>

:

Hawaii State Ethics Commission <ethics@hawaiiethics.org>, syoza@hawaiiethics.org, sdeguzman@hawaiiethics.org, rgraulty@hawaiiethics.org, Patrick Lui <hawaiiethics@gmail.com>, hanac841@yahoo.com, shingai.masiya@mail.house.gov, Tulsi Gabbard <tulsi.gabbard@gmail.com>, Vote Tulsi <aloha@votetulsi.com>, Tulsi Gabbard <tulsi@tulsigabbard.com>, Dan Hogan <editor@sciencedaily.com>, Christopher Keane <editor@earthmagazine.org>, Kevin Chang <kevin@kuahawaii.org>, Keolamalie Mccomber <mccomber@hawaii.edu>, Mea Mitchell <mea@reverendandassociates.com>, Bryan

To:

Nakamura <hawaii808surfer@gmail.com>, M Bailey <m Bailey@planetviews.com>, johnson@hawaii.edu, John Cusick <jcusick@hawaii.edu>, Kristen Jamieson <kejamie@hawaii.edu>, Kellen Smith <aoponoulu@gmail.com>, christiane@ewabeachcbdo.org, "Adams, Matthew" <matthew.adams@snrdenton.com>, janet_whitlock@ios.doi.gov, malisa.scherer@jacobs.com, kdatta@uluponoinitiative.com, "Harding, Stephen S. EOP/CEQ" <(b) (6)>, Christina Goldfuss <cgoldfuss@gmail.com>, "Deese, Brian C. EOP/WHO" <(b) (6)>, DMCOS <(b) (6)>, gareth_rees@ios.doi.gov, neimeyer@ios.doi.gov

Date: Fri, 05 May 2017 06:47:45 -0400

Public Massively Disagrees - Great Comments!

<http://www.staradvertiser.com/2017/05/04/editorial/our-view/extend-session-to-keep-rail-alive/>

#####

There is so much much wrong with this editorial, I don't know where to start.

Let's try this. Rail and HART isn't the State's mess to clean up. The state legislature has zero control over this disaster. They can't pick board members or hold anyone accountable. This is all on the Honolulu City Council and Mayor Caldwell. They clearly have no interest in actually leading and simply want to keep squeezing the struggling families of Oahu to pay for the excesses of HART.

And every step of the way, the Star Advertiser has been right there, advocating for higher taxes and ignoring broken promise after broken promise, dutifully printing press releases as "news," and never exhibiting any editorial curiosity or outrage at this abuse of the public at the hands of insiders and special interests.

What do the editors of the SA see as the role of our daily newspaper? Because it's certainly not keeping the public informed or holding our government accountable.

#####

Well said, Kalaheo1.

Whenever authority is divorced from accountability, bad things will happen. This has been the case with the State legislature being wrongly held accountable for funding rail with no authority over the project itself.

The Oahu GET surcharge has already done twice what was agreed, after being extended. The House has said "no more". If the city and county, the tourism industry and the SA editors don't support the very reasonable TAT revenue offer, then they are responsible for coming up with another solution.

It's about time County leaders are held accountable for all the pain caused to the people of Oahu by their mismanagement of the rail project.

#####

Agree with Kalaheo. It's time to call the mayor's bluff. Whether they rip us off via the GET or property taxes, we'll still be paying. At least with property taxes, hopefully the voters for once will hold these politicians accountable,.

And what will Kirk do when he runs out of money next time (when, not if).

#####

Your post says it all. Now is the time to have the entire project reevaluated. Before the current funding dilemma is resolved, the SA should do in in-depth look at the realistic costs moving forward. The project isn't near completion, and maybe I missed it, but there hasn't been much discussion of operating expenses. Were those underestimated as well? And where are all the pro rail supporters? People are jumping ship because the project is becoming less feasible every day. Alternatives need to be considered now, not later.

#####

No it's time to stop this rail madness. We cannot afford this and taxpayers are sick and tired of being lied to. All of these lifelong politicians need to get fired or thrown in jail.

And this paper is a joke.

#####

I don't believe it's lack of good leadership on the state side. I think they are at least rational enough to debate. The Governor made a wise choice, after seeing key programs slashed while Krook blatantly tried to strong arm the state into pouring billions more into a project he and the city council should have managed better. Obviously the rail needs a rethink. We should never reward incompetence. Good call Governor.

#####

"As a magnet for transit-oriented development, including affordable housing, and as the basis of a multimodal transportation network, the rail project is irreplaceable."

Yep, rail is for developers and the construction industry. A multimodal transportation network that costs \$10B plus and won't reduce traffic. The SA must be either brainwashed or just plain Stupid.

#####

Let us not ignore the failure of leadership of the Star-Advertiser editorial board, which slavishly went along with three straight city administrations while paying little attention to the ever-mounting problems, delays, and cost overruns of the project. A technology change to urban magnetic levitation was suggested years ago and ignored editorially. An American designed conversion to maglev is now the only fiscally viable solution that will still be able to meet ALL of the terms of the Full Funding Grant Agreement. The mayor stated at the council that he did not understand why extending the surcharge is such a big issue. Perhaps he should check with the taxpayers who are not looking forward to having \$2.5 BILLION more coming out of their pockets. Make the change to maglev now; it will be delivered within the available \$6.8 billion (i.e., no increased taxes or fees needed). Federal officials and (perhaps) Governor Ige should direct a pause and conduct a full review.

#####

Train wreck, clear the debris.

Re: Nice to meet you

From "Loyola, Mario A. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c519dd1ae90a4f13be5a1945b5cd672e-loyola, mar">
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Tue, 09 May 2017 09:27:35 -0400

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Thank you, see you soon

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> Sent: Wednesday, May 03, 2017 3:08 PM
> To: Brannen, Laura <lbrannen@Bechtel.com>
> Subject: RE: Nice to meet you [*EXTERNAL*]
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From: "Loyola, Mario A. EOP/CEQ" (b) (6)
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Tue, 09 May 2017 15:40:25 -0400

Thanks for accommodating, see you Thursday.

Mario Loyola
(b) (6)

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From: Brannen, Laura [mailto:lbrannen@Bechtel.com]
Sent: Tuesday, May 9, 2017 2:54 PM
To: Loyola, Mario A. EOP/CEQ (b) (6)
Subject: Re: Nice to meet you

Not inconvenient at all. See you at 10 am.

Laura Keating Brannen
Government Affairs Manager, Bechtel
O: 202-828-7370
C: 202-394-7648

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>> Mario Loyola

>> Associate Director, Regulatory Reform

>> White House Council on Environmental Quality

>> (b) (6) | (b) (6)

>>

>>

>>

>

>

RE: Nice to meet you

From "Loyola, Mario A. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlit)/cn=recipients/cn=c519dd1ae90a4f13be5a1945b5cd672e-loyola, mar">
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Tue, 09 May 2017 15:40:25 -0400

Thanks for accommodating, see you Thursday.

Mario Loyola

(b) (6)

-----Original Message-----

From: Brannen, Laura [mailto:lbrannen@Bechtel.com]
Sent: Tuesday, May 9, 2017 2:54 PM
To: Loyola, Mario A. EOP/CEQ <(b) (6)>
Subject: Re: Nice to meet you

Not inconvenient at all. See you at 10 am.

Laura Keating Brannen
Government Affairs Manager, Bechtel
O: 202-828-7370

(b) (6)

> On May 9, 2017, at 8:28 AM, Loyola, Mario A. EOP/CEQ <(b) (6)> wrote:
>
> Hi Laura - can we please move this to 10am Thursday? I now have an appointment at 11am back at EEOB - with the FBI, whose job it is to make sure I'm not secretly a Communist. I hope that's not too inconvenient.
>
> Thank you, see you soon
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> Mario
>
>> On May 3, 2017, at 3:12 PM, Brannen, Laura <lbrannen@bechtel.com> wrote:
>>
>> The one on Connecticut and H Street, right? Works for me. See you then and there.
>>

>> -----Original Message-----

>> **From:** Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]
>> **Sent:** Wednesday, May 03, 2017 3:08 PM
>> **To:** Brannen, Laura <lbrannen@Bechtel.com>
>> **Subject:** RE: Nice to meet you [*EXTERNAL*]
>>
>> Meet at Teism next door, Thursday next week 1030am?
>>
>> Mario Loyola
>> (b) (6)
>>

>>
>> -----Original Message-----
>> From: Brannen, Laura [mailto:lbrannen@bechtel.com]
>> Sent: Wednesday, May 3, 2017 3:04 PM
>> To: Loyola, Mario A. EOP/CEQ <(b) (6)>
>> Subject: RE: Nice to meet you
>>
>> Perfect, I will see you then.
>>
>> -----Original Message-----
>> From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]
>> Sent: Wednesday, May 03, 2017 3:02 PM
>> To: Brannen, Laura <lbrannen@Bechtel.com>
>> Subject: Rc: Nice to meet you [*EXTERNAL*]
>>
>> Thursday morning next week would be great say 1030am here at CEQ?
>>
>>> On May 3, 2017, at 1:31 PM, Brannen, Laura <lbrannen@bechtel.com> wrote:
>>>
>>> Mario,
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>>> Thank you very much for the follow-up message and opportunity to come visit further. The study I mentioned on developing a tool to help companies build resiliency to regulatory changes into infrastructure project planning is just getting kicked off early next week. It would probably be best to connect after that initial meeting so I have more relevant information to share. I have a fairly light schedule Thursday and Friday next week if you have time to sit down then. Thank you again.
>>>
>>> Best wishes,
>>> Laura
>>>
>>> Laura Keating Brannen | Government Affairs Manager Bechtel Washington
>>> Office | 799 9th Street, NW, Suite 750 | Washington, DC 20001
>>> direct: 202.828.7370 | email: lbrannen@bechtel.com
>>>
>>>
>>>
>>>
>>> -----Original Message-----
>>> From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]
>>> Sent: Friday, April 28, 2017 2:00 PM
>>> To: Brannen, Laura <lbrannen@Bechtel.com>
>>> Subject: Nice to meet you [*EXTERNAL*]
>>>
>>> Dear Laura -- Nice to meet you this week. I look forward to visiting with you again soon to discuss further as you suggested. Please let me know what day next week or the week after might work for you. Thanks and have a great weekend.
>>>
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>>> Associate Director, Regulatory Reform
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>>> (b) (6) | (b) (6)
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From "Loyola, Mario A. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c519dd1ae90a4f13be5a1945b5cd672e-loyola, mar">
To: "Brannen, Laura" <lbrannen@bechtel.com>
Date: Fri, 12 May 2017 11:00:10 -0400

Dear Laura / that's just great thank you. Looking forward to meeting with you. Really appreciate your making time.

Mario

> On May 12, 2017, at 10:57 AM, Brannen, Laura <lbrannen@Bechtel.com> wrote:

>

> Mario,

>

> Thank you for taking the time to chat with me yesterday. It looks like we will be able to set up the conversation you and I discussed. I am still coordinating calendars on our end, but late next week or early the following week appear to be the best bet. We have our annual global business meeting next week and several people are tied up in that event through the end of the week. I hope that meets your needs in terms of timeframe. I will get back to you as soon as possible with possible dates and times. Thank you again.

>

> Best,

> Laura

>

> Laura Keating Brannen

> Government Affairs Manager

> Bechtel

>

> Office 202 828 7370

> (b) (6)

>

>> On May 9, 2017, at 3:42 PM, Loyola, Mario A. EOP/CEQ <(b) (6)> wrote:

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>> Thanks for accommodating, see you Thursday.

>>

>> Mario Loyola

>> (b) (6)

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>> Government Affairs Manager, Bechtel

>> O: 202-828-7370

>> (b) (6)

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>>>> Sent: Wednesday, May 03, 2017 3:08 PM

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>>>> Subject: RE: Nice to meet you [*EXTERNAL*]

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>>>> Mario Loyola

>>>> (b) (6)

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>>>> Laura Keating Brannen | Government Affairs Manager Bechtel Washington
>>>> Office | 799 9th Street, NW, Suite 750 | Washington, DC 20001
>>>> direct: 202.828.7370 | email: lbrannen@bechtel.com

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>>>>> (b) (6) (b) (6)

22

Re: Nice to meet you

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> Laura

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>>>> Mario Loyola

>>>> (b) (6)

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>>>>>

>>>>> Laura Keating Brannen | Government Affairs Manager Bechtel Washington

>>>>>
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>>>>> Subject: Nice to meet you [*EXTERNAL*]
>>>>>

>>>>>

>>>> Associate Director, Regulatory Reform
>>>> White House Council on Environmental Quality
>>>> (b) (6) (b) (6)
>>>>

>>>>>

~~~~~

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1998

## Re: Nice to meet you

---

**From:** "Brannen, Laura" <lbrannen@bechtel.com>

**To:** "Loyola, Mario A. EOP/CEQ" <(b) (6)>

**Date:** Fri, 12 May 2017 10:57:45 -0400

---

Mario,

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Best,  
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Government Affairs Manager  
Bechtel

Office 202 828 7370

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>>>> direct: 202.828.7370 | email: lbrannen@bechtel.com

>>>>

>>>>

>>>>

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>>>> -----Original Message-----

>>>> From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]

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>>>> Subject: Nice to meet you [\*EXTERNAL\*]

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>>>> Mario Loyola

>>>> Associate Director, Regulatory Reform

>>>> White House Council on Environmental Quality

>>>> (b) (6) | (b) (6)

>>>>

>>>>

>>>>

>>>

>>>

>>

>

## Thank you

---

**From:** "Knox, Eric" <eric.knox@aecom.com>

**To:** "Neumayr, Mary B. EOP/CEQ" <(b) (6)>

**Date:** Thu, 18 May 2017 10:31:14 -0400

---

Mary,

It was great seeing you at lunch yesterday. We should do it more often, especially since it is easy walking distance.

Take care,

Eric

**Eric K. Knox**

Senior Project Director, Nuclear and Environment, Management Services Group

D 1-202-772-0670 C (b) (6)

[eric.knox@aecom.com](mailto:eric.knox@aecom.com)

**AECOM**

2020 K St. NW, Suite 300, Washington DC, 20006

T 1-202-872-0277

[>www.aecom.com<](http://www.aecom.com)

**Built to Deliver a Better World**

FESWG Monthly Meeting - Meeting

FileMeetingInsertFormat TextReviewTell me what you want to do...

Save & DeleteClose

Forward

Calendar

Appointment

Scheduling Assistant

Meeting Notes

Accept

Tentative

Decline

Propose New

Respond

Show As: Busy

Reminder: None

Recurrence

Time Zones

Categorize

Private

High Importance

Low Importance

OptionsTags

This meeting has been adjusted to reflect your current time zone. It was initially created in the following time zone: America/New\_York.

Organizer: robert.holcombe@gsa.gov

Sent: None

Subject: FESWG Monthly Meeting

Location: For June - Call In and Web-conferencing Information Provided Below.

Start time: Wed 6/14/2017 10:00 AM

☐ All day event

End time: Wed 6/14/2017 12:00 PM

EPA Webconferencing:

(b) (6)

Call in information:

(b) (6)

View your event at [https://www.google.com/calendar/event?action=VIEW&eid=ODEzaDZkbjR2MWo5cmRwNWZidWdnY3YzNDhfMjAxNzA2MTRUMTQwMDAwWi8kc2lIZ2VsQGNIcS5lb3AuZ292&tok=MjMjc29iZXJ0LmhvbnGNvbWJlQGdzYS5nb3Y2NmQxZGJlM2EwNTMxNjQ3YzY3NWRlMjdmYjM4MGI4ODdiZDA2NDg3&ctz=America/New\\_York&hl=en](https://www.google.com/calendar/event?action=VIEW&eid=ODEzaDZkbjR2MWo5cmRwNWZidWdnY3YzNDhfMjAxNzA2MTRUMTQwMDAwWi8kc2lIZ2VsQGNIcS5lb3AuZ292&tok=MjMjc29iZXJ0LmhvbnGNvbWJlQGdzYS5nb3Y2NmQxZGJlM2EwNTMxNjQ3YzY3NWRlMjdmYjM4MGI4ODdiZDA2NDg3&ctz=America/New_York&hl=en)

1

CEQ052FY18092\_000000719

AMERICAN  
OVERSIGHT

CEQ-18-0177-A-000050

## Re: OTUS inland waterways event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Thu, 25 May 2017 20:32:06 -0400

Hey Alex - Apologies, just getting your message. Feel free to give me a call if you still want to chat tonight or in the morning.

Best,

Anna Ehrich  
Nucor Corporation

(b) (6)

Sent from my iPhone

On May 25, 2017, at 6:36 PM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

---

Can you give me a call tonight please

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

---

### CONFIDENTIALITY NOTICE

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## OTUS inland waterways event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** anna.ehrich@nucor.com  
**Date:** Thu, 25 May 2017 18:36:44 -0400

---

Can you give me a call tonight please

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)



## RE: OTUS inland waterways event

---

**From:** "Herrgott, Alex H. EOP/CEQ" (b) (6)  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Thu, 25 May 2017 20:36:21 -0400

Hey, just tried you.

Give me a call. (b) (6)

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Thursday, May 25, 2017 8:32 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6)  
**Subject:** Re: OTUS inland waterways event

Hey Alex - Apologies, just getting your message. Feel free to give me a call if you still want to chat tonight or in the morning.

Best,

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Nucor Corporation  
(b) (6)

Sent from my iPhone

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Council on Environmental Quality  
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## OTUS inland waterways event

---

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Council on Environmental Quality

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## RE: OTUS inland waterways event

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## Re: OTUS inland waterways event

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**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**Date:** Fri, 26 May 2017 15:05:58 -0400

Yes. Let's do that.

Sent from my iPhone

On May 26, 2017, at 12:05 PM, Ehrich, Anna [Corp] <[Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com)> wrote:

Hey Alex,

Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7<sup>th</sup> so he will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not internally vetted substance, just strictly speaking on availability at this point.

Thanks,  
Anna

Anna R. Ehrich  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6)  
[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)  
>[www.nucor.com](http://www.nucor.com)<

---

**From:** Herrgott, Alex H. EOP/CEQ [[\(b\) \(6\)](mailto:(b) (6))]  
**Sent:** Thursday, May 25, 2017 6:37 PM  
**To:** Ehrich, Anna [Corp] <[Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com)>  
**Subject:** OTUS inland waterways event

Can you give me a call tonight please

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

---

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## Re: OTUS inland waterways event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**Date:** Fri, 26 May 2017 15:05:58 -0400

Yes. Let's do that.

Sent from my iPhone

On May 26, 2017, at 12:05 PM, Ehrich, Anna [Corp] <[Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com)> wrote:

Hey Alex,

Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7<sup>th</sup> so he will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not internally vetted substance, just strictly speaking on availability at this point.

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[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)  
>[www.nucor.com](http://www.nucor.com)<

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**From:** Herrgott, Alex H. EOP/CEQ [[\(b\) \(6\)](mailto:(b) (6))]  
**Sent:** Thursday, May 25, 2017 6:37 PM  
**To:** Ehrich, Anna [Corp] <[Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com)>  
**Subject:** OTUS inland waterways event

Can you give me a call tonight please

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

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## RE: OTUS inland waterways event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Fri, 26 May 2017 15:04:55 -0400

Hey Alex,

Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7<sup>th</sup> so he will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not internally vetted substance, just strictly speaking on availability at this point.

Thanks,  
Anna

Anna R. Ehrich  
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801 17th Street NW, Suite 201 - Washington, DC 20006  
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(b) (6)  
[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)  
>[www.nucor.com](http://www.nucor.com)<

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Thursday, May 25, 2017 6:37 PM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Subject:** OTUS inland waterways event

Can you give me a call tonight please

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)



---

---

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## Re: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 30 May 2017 18:15:41 -0400

---

Kevin D. McLaughlin  
Project Director, Olmsted Dam Project  
AECOM

Stephen Richards  
Senior Vice President Operations at AECOM

Robert Leonetti  
General Manager, Civil Construction and Mining Division of AECOM

There are one or two others including Robert Ruch, Vice President, National Governments P3, AECOM

All except Ruch are tied into the Olmsted project.

I spoke to Kevin and he said I could send in his name but he needs to get the Ok from above but they will all be together tonight and tomorrow.

*Brian Tynan*  
*Director, Government Relations*  
*AECOM*  
*D +1-202-772-0752*  
*(b) (6)*  
*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On May 30, 2017 11:10 AM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:

---

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

---

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile--(b) (6)

Regards,

Alex

Alexander Herrgott

Associate Director for Infrastructure

Council on Environmental Quality

(b) (6)

## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ruch, Robert" <robert.ruch@aecom.com>  
**Date:** Tue, 30 May 2017 15:40:53 -0400

thanks

---

**From:** Ruch, Robert [mailto:Robert.Ruch@aecom.com]  
**Sent:** Tuesday, May 30, 2017 2:50 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

Thanks for reaching out Alex. I spoke with Brian and he will be getting back to you in short order.

Bob

Regards,

**Bob Ruch**  
Vice President, National Governments  
Public Private Partnerships  
D 1-256-585-6879  
  
[robert.ruch@aecom.com](mailto:robert.ruch@aecom.com)

**AECOM**  
310 The Bridge Street  
Suite 300  
Huntsville, Alabama 35806, USA  
[aecom.com](http://aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, May 30, 2017 12:14 PM  
**To:** Ruch, Robert  
**Subject:** FW: Possible Cincinnati Inland Waterway event June 7th-AECOM  
**Importance:** High

---

**From:** Herrgott, Alex H. EOP/CEQ  
**Sent:** Tuesday, May 30, 2017 11:11 AM

**To:** 'Brian.Tynan@aecom.com' <[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)>

**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM

**Importance:** High

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile--(b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)



## Possible Cincinnati Inland Waterway event June 7th-Nucor

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 30 May 2017 12:24:28 -0400

---

Anna,

We are envisioning an event June 7th, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with you (NuCor), Coal users, Cement/aggregates, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient, and that we may need to look to the users and private sector for increased investment in the viability of the system.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile--(b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## Re: OTUS inland waterways event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 30 May 2017 11:50:19 -0400

---

Hey Alex - I'm down at corporate today. Can you share a few bullets on substance of the announcement?

Thanks,  
Anna

Sent from my iPhone

> On May 30, 2017, at 8:28 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

>

> Anna,

>

> Let me know how vetting goes? Would still very much to have you participate?

>

> Sent from my iPhone

>

> On May 26, 2017, at 3:05 PM, Ehrich, Anna [Corp]

<Anna.Ehrich@nucor.commailto:Anna.Ehrich@nucor.com>> wrote:

>

> Hey Alex,

>

> Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7th so he will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not internally vetted substance, just strictly speaking on availability at this point.

>

> Thanks,

> Anna

>

>

> Anna R. Ehrich

> Director, Federal Government Affairs

> Nucor Public Affairs, Inc.

> 801 17th Street NW, Suite 201 - Washington, DC 20006

> 202.370.4334 direct

> (b) (6)

> anna.ehrich@nucor.commailto:anna.ehrich@nucor.com>

>> >www.nucor.com<<<>>http://www.nucor.com<<>

>

>

>

> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

> Sent: Thursday, May 25, 2017 6:37 PM

> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.commailto:Anna.Ehrich@nucor.com>>

> Subject: OTUS inland waterways event

>  
>  
>  
> Can you give me a call tonight please

>  
> (b) (6)

>  
> Alexander Herrgott  
> Associate Director for Infrastructure  
> Council on Environmental Quality

> (b) (6)

>  
>  
> \_\_\_\_\_  
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[No Subject]

---

To: robert.ruch@aecom.com

Date: Tue, 30 May 2017 13:20:48 -0400

---

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 30 May 2017 11:19:49 -0400

Alex-

Thanks for reaching out. Since we are doing Olmsted we would be good to have there.

Let me check on who up top I can get.

**Brian Tynan**

Director, Government Relations

**AECOM**

D +1-202-772-0752 (please note the new number)

(b) (6)

[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Tuesday, May 30, 2017 11:11 AM

**To:** Tynan, Brian

**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM

**Importance:** High

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile--(b) (6)

Regards,



Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## Re: OTUS inland waterways event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 30 May 2017 12:24:46 -0400

---

Sent you official note to send around

Sent from my iPhone

> On May 30, 2017, at 11:50 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:

>

> Hey Alex - I'm down at corporate today. Can you share a few bullets on substance of the announcement?

>

> Thanks,

> Anna

>

> Sent from my iPhone

>

>> On May 30, 2017, at 8:28 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

>>

>> Anna,

>>

>> Let me know how vetting goes? Would still very much to have you participate?

>>

>> Sent from my iPhone

>>

>> On May 26, 2017, at 3:05 PM, Ehrich, Anna [Corp]

<Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>> wrote:

>>

>> Hey Alex,

>>

>> Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7th so he will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not internally vetted substance, just strictly speaking on availability at this point.

>>

>> Thanks,

>> Anna

>>

>>

>> Anna R. Ehrich

>> Director, Federal Government Affairs

>> Nucor Public Affairs, Inc.

>> 801 17th Street NW, Suite 201 - Washington, DC 20006

>> 202.370.4334 direct

>> (b) (6)

>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>

>>>> www.nucor.com<<<>>http://www.nucor.com<<>

>>

>>

>>

>> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

>> Sent: Thursday, May 25, 2017 6:37 PM

>> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>

>> Subject: OTUS inland waterways event

>>

>>

>>

>> Can you give me a call tonight please

>>

>> (b) (6)

>>

>> Alexander Herrgott

>> Associate Director for Infrastructure

>> Council on Environmental Quality

>> (b) (6)

>>

>>

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>

## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Ruch, Robert" <robert.ruch@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 30 May 2017 14:50:02 -0400

Thanks for reaching out Alex. I spoke with Brian and he will be getting back to you in short order.

Bob

Regards,

**Bob Ruch**  
Vice President, National Governments  
Public Private Partnerships  
D 1-256-585-6879  
(b) (6)  
[robert.ruch@aecom.com](mailto:robert.ruch@aecom.com)

**AECOM**  
310 The Bridge Street  
Suite 300  
Huntsville, Alabama 35806, USA  
[aecom.com](http://aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, May 30, 2017 12:14 PM  
**To:** Ruch, Robert  
**Subject:** FW: Possible Cincinnati Inland Waterway event June 7th-AECOM  
**Importance:** High

---

**From:** Herrgott, Alex H. EOP/CEQ  
**Sent:** Tuesday, May 30, 2017 11:11 AM  
**To:** 'Brian.Tynan@aecom.com' <[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)>  
**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM  
**Importance:** High

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the President's Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if I can suggest names, that would be willing to attend by COB today.

I am on my mobile- (b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)



## FW: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** robert.ruch@aecom.com

**Date:** Tue, 30 May 2017 13:13:40 -0400

---

**From:** Herrgott, Alex H. EOP/CEQ

**Sent:** Tuesday, May 30, 2017 11:11 AM

**To:** 'Brian.Tynan@aecom.com' <Brian.Tynan@aecom.com>

**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM

**Importance:** High

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I am on my mobile--(b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## RE: OTUS inland waterways event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Tue, 30 May 2017 12:33:31 -0400

---

Great, thanks.

-----Original Message-----

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, May 30, 2017 12:25 PM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Subject:** Re: OTUS inland waterways event

Sent you official note to send around

Sent from my iPhone

> On May 30, 2017, at 11:50 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>  
> Hey Alex - I'm down at corporate today. Can you share a few bullets on substance of the announcement?  
>  
> Thanks,  
> Anna  
>  
> Sent from my iPhone  
>  
>> On May 30, 2017, at 8:28 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:  
>>  
>> Anna,  
>>  
>> Let me know how vetting goes? Would still very much to have you participate?  
>>  
>> Sent from my iPhone  
>>  
>> On May 26, 2017, at 3:05 PM, Ehrich, Anna [Corp]  
>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>> wrote:  
>>  
>> Hey Alex,  
>>  
>> Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7th so he  
>> will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we  
>> can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not  
>> internally vetted substance, just strictly speaking on availability at this point.  
>>  
>> Thanks,  
>> Anna  
>>  
>>  
>> Anna R. Ehrich

>> Director, Federal Government Affairs  
>> Nucor Public Affairs, Inc.  
>> 801 17th Street NW, Suite 201 - Washington, DC 20006  
>> 202.370.4334 direct  
>> (b) (6)  
>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>  
>>> www.nucor.com<<<>>http://www.nucor.com<<>  
>>  
>>  
>>  
>> From: Herrgott, Alex H. EOP/CEQ  
>> [mailto:(b) (6)]  
>> Sent: Thursday, May 25, 2017 6:37 PM  
>> To: Ehrich, Anna [Corp]  
>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
>> Subject: OTUS inland waterways event  
>>  
>>  
>>  
>> Can you give me a call tonight please  
>>  
>> (b) (6)  
>>  
>> Alexander Herrgott  
>> Associate Director for Infrastructure Council on Environmental  
>> Quality  
>> (b) (6)  
>>  
>>  
>>

---

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>

## Possible Cincinnati Inland Waterway event June 7th-AECOM

---

From: "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

To: brian.tynan@aecom.com

Date: Tue, 30 May 2017 11:10:31 -0400

---

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

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I am on my mobile- (b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## Re: OTUS inland waterways event

---

**From:** (b) (6)  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 30 May 2017 12:24:45 -0400

---

Sent you official note to send around

Sent from my iPhone

> On May 30, 2017, at 11:50 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>  
> Hey Alex - I'm down at corporate today. Can you share a few bullets on substance of the announcement?  
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>> Let me know how vetting goes? Would still very much to have you participate?  
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>> Thanks,  
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>>  
>> Anna R. Ehrich  
>> Director, Federal Government Affairs  
>> Nucor Public Affairs, Inc.  
>> 801 17th Street NW, Suite 201 - Washington, DC 20006  
>> 202.370.4334 direct  
>> (b) (6)  
>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>  
>>>> www.nucor.com<<<>>http://www.nucor.com<<>>  
>>



>>  
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>> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
>> Sent: Thursday, May 25, 2017 6:37 PM  
>> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
>> Subject: OTUS inland waterways event

>>  
>>  
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>

## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ruch, Robert" <robert.ruch@aecom.com>  
**Date:** Tue, 30 May 2017 15:40:53 -0400

thanks

---

**From:** Ruch, Robert [mailto:Robert.Ruch@aecom.com]  
**Sent:** Tuesday, May 30, 2017 2:50 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

Thanks for reaching out Alex. I spoke with Brian and he will be getting back to you in short order.

Bob

Regards,

**Bob Ruch**  
Vice President, National Governments  
Public Private Partnerships  
D 1-256-585-6879  
  
[robert.ruch@aecom.com](mailto:robert.ruch@aecom.com)

**AECOM**  
310 The Bridge Street  
Suite 300  
Huntsville, Alabama 35806, USA  
[aecom.com](http://aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, May 30, 2017 12:14 PM  
**To:** Ruch, Robert  
**Subject:** FW: Possible Cincinnati Inland Waterway event June 7th-AECOM  
**Importance:** High

---

**From:** Herrgott, Alex H. EOP/CEQ  
**Sent:** Tuesday, May 30, 2017 11:11 AM  
**To:** 'Brian.Tynan@aecom.com' <[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)>  
**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM  
**Importance:** High

Brian,

I need your help bud.

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(b) (6)

## Re: OTUS inland waterways event

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**From:** "Herrgott, Alex H. EOP/CEQ" (b) (6) >

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**Date:** Tue, 30 May 2017 08:28:29 -0400

Anna,

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**To:** Ehrich, Anna [Corp] <[Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com)>  
**Subject:** OTUS inland waterways event

Can you give me a call tonight please

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Alexander Herrgott  
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## FW: Possible Cincinnati Inland Waterway event June 7th-AECOM

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**From:** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** robert.ruch@aecom.com  
**Date:** Tue, 30 May 2017 13:13:40 -0400

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## Possible Cincinnati Inland Waterway event June 7th-Nucor

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**Date:** Tue, 30 May 2017 12:24:28 -0400

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Anna,

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Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
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**Re: OTUS inland waterways event**

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Alexander Herrgott  
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## RE: POTUS inland waterways event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Wed, 31 May 2017 12:02:22 -0400

---

We are also now including the Brent Spence Bridge as part of the program.

How are coming on possible attendee

Thanks

-----Original Message-----

From: Herrgott, Alex H. EOP/CEQ  
Sent: Tuesday, May 30, 2017 12:25 PM  
To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
Subject: Re: OTUS inland waterways event

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>> From: Herrgott, Alex H. EOP/CEQ [mailto:Alexander.H.Herrgott@ceq.eop.gov]  
>> Sent: Thursday, May 25, 2017 6:37 PM  
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## FW: Inland waterways event

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**From:** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Wed, 31 May 2017 20:29:19 -0400

Just FYI

---

**From:** Dower, Tom [mailto:tom.dower@arcelormittal.com]  
**Sent:** Wednesday, May 31, 2017 8:20 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Cc:** Zlajic, Susan <Susan.Zlajic@arcelormittal.com>  
**Subject:** Re: Inland waterways event

Thanks, Alex. That is very helpful. We're still running the traps.

---

On: 31 May 2017 19:38, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:  
Tom,

I can completely appreciate the concern here, and yes there is going to be comments about decreasing reliance the traditional federal system, but what we are talking about potential new O&M contracts with multiple years of availability payments paid out of existing user fees (currently not being done for multiple reasons). Allowing the CORPS to engage in performance bases contracting with SVPs to reconstruct and operate the facilities.

Unlike the previous administration, we are not advocating for tolls and lockage fees, we are merely saying that the current funding regime is not going to work fast enough to address aging locks; however we are extremely sensitive to commodity prices, and modal shifts that arise from users that just volunteered to charge themselves up to .29

We will have 20 people on the state, ranging from Land O'Lakes farmers, to Peabody Coal to local mayors to kick off our Infra initiative which will be bigger than just the inland system, this just happens to be this events focus.

Would it be helpful to get on the phone real quick.

Alex

(b) (6)

---

**From:** Dower, Tom [<mailto:tom.dower@arcelormittal.com>]  
**Sent:** Wednesday, May 31, 2017 6:02 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6) gov>  
**Cc:** Zlajic, Susan <[Susan.Zlajic@arcelormittal.com](mailto:Susan.Zlajic@arcelormittal.com)>  
**Subject:** Inland waterways event

Hi, Alex. I hope you're doing well. Susan shared the invitation with me today. We were able to hastily deliver our CEO several weeks ago for the Oval Office event which turned out to be his announcing the 232 steel investigation about which our CEO testified at the Dept of Commerce last week, but not sure we can pull off another miracle.

Can you elaborate at all on the ultimate message from this event? Are we being asked to stand behind the President as he calls on us as industrial users of the inland waterways to pay a greater share than we already do--including the recently raised fuel taxes? We appreciate the Administration's calls for infrastructure improvements and have been encouraging our friends in Congress to strongly support an infrastructure package. But the details do matter, so any more clarity on what we're really being asked to support through our presence would be helpful.

Thanks,  
Tom

## RE: POTUS inland waterways event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Wed, 31 May 2017 14:05:51 -0400

---

Is there anything you can give me in the way of TPs on the BSP that I can use for the EVP in POTUS remarks.

-----Original Message-----

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Wednesday, May 31, 2017 1:59 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: POTUS inland waterways event

Very helpful! This is one of the projects on Nucor's priority list submitted to Austin Ramirez on March 6.

I am working on the availability of an EVP.

Do you have any inland waterway operators participating?

-----Original Message-----

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Wednesday, May 31, 2017 12:02 PM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Subject:** RE: POTUS inland waterways event

We are also now including the Brent Spence Bridge as part of the program.

How are coming on possible attendee

Thanks

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## FW: Inland waterways event

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Thanks, Alex. That is very helpful. We're still running the traps.

---

On: 31 May 2017 19:38, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:  
Tom,

I can completely appreciate the concern here, and yes there is going to be comments about decreasing reliance the traditional federal system, but what we are talking about potential new O&M contracts with multiple years of availability payments paid out of existing user fees (currently not being done for multiple reasons). Allowing the CORPS to engage in performance bases contracting with SVPs to reconstruct and operate the facilities.

Unlike the previous administration, we are not advocating for tolls and lockage fees, we are merely saying that the current funding regime is not going to work fast enough to address aging locks; however we are extremely sensitive to commodity prices, and modal shifts that arise from users that just volunteered to charge themselves up to .29

We will have 20 people on the state, ranging from Land O'Lakes farmers, to Peabody Coal to local mayors to kick off our Infra initiative which will be bigger than just the inland system, this just happens to be this events focus.

Would it be helpful to get on the phone real quick.

Alex

(b) (6)

---

**From:** Dower, Tom [<mailto:tom.dower@arcelormittal.com>]  
**Sent:** Wednesday, May 31, 2017 6:02 PM  
**To:** Herrgott, Alex H. EOP/CEO (b) (6) >  
**Cc:** Zlajic, Susan <[Susan.Zlajic@arcelormittal.com](mailto:Susan.Zlajic@arcelormittal.com)>  
**Subject:** Inland waterways event

Hi, Alex. I hope you're doing well. Susan shared the invitation with me today. We were able to hastily deliver our CEO several weeks ago for the Oval Office event which turned out to be his announcing the 232 steel investigation about which our CEO testified at the Dept of Commerce last week, but not sure we can pull off another miracle.

Can you elaborate at all on the ultimate message from this event? Are we being asked to stand behind the President as he calls on us as industrial users of the inland waterways to pay a greater share than we already do--including the recently raised fuel taxes? We appreciate the Administration's calls for infrastructure improvements and have been encouraging our friends in Congress to strongly support an infrastructure package. But the details do matter, so any more clarity on what we're really being asked to support through our presence would be helpful.

Thanks,  
Tom



## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Wed, 31 May 2017 14:40:21 -0400  
**Attachments:** Olmsted update\_22Mar2017.pdf (46.34 kB); KY Corps Project Fact Sheets.pdf (2.54 MB)

For further reference if needed.

<http://www.aecom.com/projects/olmsted-dam/>

Also Corps Fact sheet attached.

Also, FWIW we are in good shape with the client (USACE). Attached is the last project update I received from Kevin. Exceptional ratings.

**Brian Tynan**  
Director, Government Relations  
AECOM  
D +1-202-772-0752 (please note the new number)  
(b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Tynan, Brian  
**Sent:** Wednesday, May 31, 2017 2:27 PM  
**To:** (b) (6)  
**Subject:** RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

Kevin McLaughlin of AECOM who serves as their Project Director for the Olmsted Locks and Dam Project.

Kevin and his team working with the Army Corps to advance that massive inland waterway project to completion – one of the largest civil works projects undertaken by the Corps of Engineers and located on the busiest stretch of U.S. commercial inland waterways. More tonnage passes this point than any other in America's inland navigation system. This project, which we will have finished very soon, is replacing two of the original locks and dams that were completed in 1929.

We have other projects tremendously important waterways infrastructure projects that demand our attention and our investment.

**Brian Tynan**  
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D +1-202-772-0752 (please note the new number)  
(b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

**From:** Tynan, Brian  
**Sent:** Tuesday, May 30, 2017 6:16 PM  
**To:** (b) (6)  
**Subject:** Re: Possible Cincinnati Inland Waterway event June 7th-AECOM

Kevin D. McLaughlin  
Project Director, Olmsted Dam Project  
AECOM

Stephen Richards  
Senior Vice President Operations at AECOM

Robert Leonetti  
General Manager, Civil Construction and Mining Division of AECOM

There are one or two others including Robert Ruch, Vice President, National Governments P3, AECOM

All except Ruch are tied into the Olmsted project.

I spoke to Kevin and he said I could send in his name but he needs to get the Ok from above but they will all be together tonight and tomorrow.

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*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*  
On May 30, 2017 11:10 AM, "Herrgott, Alex H. EOP/CEQ"  
<(b) (6)> wrote:

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies,

Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile--(b) (6)

Regards,

Alex

Alexander Herrgott

Associate Director for Infrastructure

Council on Environmental Quality

(b) (6)



## Tynan, Brian

---

**From:** McLaughlin, Kevin (Olmsted)  
**Sent:** Wednesday, March 22, 2017 9:48 AM  
**To:** Tynan, Brian  
**Cc:** Richards, Steven; Ryan, Pat  
**Subject:** RE: Olmsted project update

Brian,  
Status Update Olmsted:

**Funding & Projected Burn:** As of March, we are funded thru mid-July 2017. The USACE periodically provides additional funds in \$20M lots consistent with our forecast needs for project execution. For FY 17, we are forecasting a burn of approximately \$150M.

**Execution:** We had a very successful 2016 Construction Season completing all the Award Fee Milestones ahead of their target early finish dates, all critical low water season project goals including precast concrete shell placement, Tainter Gates, Piling and Foundation Work and "stretch" goals of setting an additional shell and Service Bridges 3&4 ahead of schedule. Listed below are some major milestone goals we have planned for the 2017 Low Water Season (June-November) for the Olmsted Project.

| <b>Milestone Goals</b>                  | <b>Target Date</b> |
|-----------------------------------------|--------------------|
| Set Precast Shell, NP-11                | 13-Jun-17          |
| Receive delivery of Tainter Gate 5      | 15-Jun-17          |
| Set Precast RBA pieces 1 & 2            | 26-Jul-17          |
| Complete casting NP-12A                 | 17-Aug-17          |
| Complete installation of Tainter Gate 4 | 21-Aug-17          |
| Set Precast Training Wall 1             | 25-Sep-17          |
| Set Precast Training Wall 6             | 13-Oct-17          |
| Complete installation of Tainter Gate 5 | 28-Oct-17          |
| Set Service Bridges 5 & 6               | 6-Nov-17           |

**Customer Satisfaction:** The USACE Award Fee Board just issued our Performance Rating for the 6-month Period Ending December 2016 wherein we received a 95.26%, the highest rating achieved on this Project. Additionally, the USACE issued the CPAR, Contractor Performance Assessment Report for period January 16, 2016 through March 17, 2017 wherein we received Exceptional Rating in the evaluation areas of Safety, Quality, Schedule, Cost Control, Management, Small Business Utilization, and Regulatory Compliance.

We continue to pursue an aggressive execution schedule with goal of having the navigation dam operational by late 2018. Our planning focuses on maintaining a safe working environment while executing the work in the most cost efficient manner while maintaining a working partnership with the USACE and other project stakeholders.

I hope this information will be useful for your brief today and let me know if there is anything else we can provide.

Thank you,  
**Kevin D. McLaughlin**  
Project Director, Olmsted Dam Project  
CCM, WGA JV  
D +1-618-748-6002  
(b) (6)  
[kevin.d.mclaughlin@aecom.com](mailto:kevin.d.mclaughlin@aecom.com)

**AECOM**  
675 New Dam Road  
Olmsted, Illinois 62970, USA  
T +1-618-748-6000  
[aecom.com](http://aecom.com)

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---

**From:** Tynan, Brian  
**Sent:** Tuesday, March 21, 2017 5:16 PM  
**To:** McLaughlin, Kevin (Olmsted); Richards, Steven; Ryan, Pat  
**Subject:** Olmsted project update

Kevin-

I left you a voicemail. If there is any chance that you, Steven or Pat could give me a call or respond to this email and provide a real quick status update on the Olmsted project. We will be on Capitol Hill tomorrow with Dan McQuade, Fred Werner and Randy Wotring, and I am just a little cautious that the Olmsted project might come up. I want to be armed with the most up to date progress report.

Anything you can share would be appreciated. You can reach me on my mobile number below.

Thanks.

**Brian M. Tynan**  
Director, Government Relations  
D +1-202-772-0752 (please note the new number)  
(b) (6)  
[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

**AECOM**  
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## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Wed, 31 May 2017 14:26:39 -0400

---

Kevin McLaughlin of AECOM who serves as their Project Director for the Olmsted Locks and Dam Project.

Kevin and his team working with the Army Corps to advance that massive inland waterway project to completion – one of the largest civil works projects undertaken by the Corps of Engineers and located on the busiest stretch of U.S. commercial inland waterways. More tonnage passes this point than any other in America's inland navigation system. This project, which we will have finished very soon, is replacing two of the original locks and dams that were completed in 1929.

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**AECOM**

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(b) (6)

[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

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**Sent:** Tuesday, May 30, 2017 6:16 PM

**To:** (b) (6)

**Subject:** Re: Possible Cincinnati Inland Waterway event June 7th-AECOM

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Project Director, Olmsted Dam Project

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Senior Vice President Operations at AECOM

Robert Leonetti

General Manager, Civil Construction and Mining Division of AECOM

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I am on my mobile- (b) (6)

Regards,

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Alex

Alexander Herrgott

Associate Director for Infrastructure

Council on Environmental Quality

(b) (6)

## RE: POTUS inland waterways event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlit)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Wed, 31 May 2017 12:02:22 -0400

---

We are also now including the Brent Spence Bridge as part of the program.

How are coming on possible attendee

Thanks

-----Original Message-----

From: Herrgott, Alex H. EOP/CEQ  
Sent: Tuesday, May 30, 2017 12:25 PM  
To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
Subject: Re: OTUS inland waterways event

Sent you official note to send around

Sent from my iPhone

> On May 30, 2017, at 11:50 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>  
> Hey Alex - I'm down at corporate today. Can you share a few bullets on substance of the announcement?  
>  
> Thanks,  
> Anna  
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> Sent from my iPhone  
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>> On May 30, 2017, at 8:28 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:  
>>  
>> Anna,  
>>  
>> Let me know how vetting goes? Would still very much to have you participate?  
>>  
>> Sent from my iPhone  
>>  
>> On May 26, 2017, at 3:05 PM, Ehrich, Anna [Corp]  
>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>> wrote:  
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>> Hey Alex,  
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>> Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7th so he will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not internally vetted substance, just strictly speaking on availability at this point.  
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>> Thanks,  
>> Anna  
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>> Anna R. Ehrich  
>> Director, Federal Government Affairs  
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>> 801 17th Street NW, Suite 201 - Washington, DC 20006  
>> 202.370.4334 direct  
>> (b) (6)  
>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>  
>>>> www.nucor.com<<<<>>http://www.nucor.com<<>  
>>  
>>  
>>  
>> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
>> Sent: Thursday, May 25, 2017 6:37 PM  
>> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
>> Subject: OTUS inland waterways event  
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>



## RE: POTUS inland waterways event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Wed, 31 May 2017 14:05:51 -0400

---

Is there anything you can give me in the way of TPs on the BSP that I can use for the EVP in POTUIS remarks.

-----Original Message-----

From: Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
Sent: Wednesday, May 31, 2017 1:59 PM  
To: Herrgott, Alex H. EOP/CEQ (b) (6)  
Subject: RE: POTUS inland waterways event

Very helpful! This is one of the projects on Nucor's priority list submitted to Austin Ramirez on March 6.

I am working on the availability of an EVP.

Do you have any inland waterway operators participating?

-----Original Message-----

From: Herrgott, Alex H. EOP/CEQ [mailto:A (b) (6)]  
Sent: Wednesday, May 31, 2017 12:02 PM  
To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
Subject: RE: POTUS inland waterways event

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 >> Associate Director for Infrastructure Council on Environmental  
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## Re: POTUS inland waterways event

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**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Thu, 01 Jun 2017 09:55:03 -0400

---

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Sent from my iPhone

> On Jun 1, 2017, at 9:45 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
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> Sent: Wednesday, May 31, 2017 12:02 PM  
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>>>  
>>>  
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>>> Can you give me a call tonight please

>>>

>>> [REDACTED]

>>>

>>> Alexander Herrgott

>>> Associate Director for Infrastructure Council on Environmental

>>> Quality

>>> (b) (6) [REDACTED]

>>>

>>>

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## Re: POTUS inland waterways event

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> From: Herrgott, Alex H. EOP/CEQ  
> Sent: Tuesday, May 30, 2017 12:25 PM  
> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>

> Subject: Re: OTUS inland waterways event  
>  
> Sent you official note to send around  
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> Sent from my iPhone  
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>> On May 30, 2017, at 11:50 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
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>>> Thanks,  
>>> Anna  
>>>  
>>>  
>>> Anna R. Ehrich  
>>> Director, Federal Government Affairs  
>>> Nucor Public Affairs, Inc.  
>>> 801 17th Street NW, Suite 201 - Washington, DC 20006  
>>> 202.370.4334 direct  
>>> (b) (6)  
>>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>  
>>>>> www.nucor.com<<<<<>>>http://www.nucor.com<<<<<>>>  
>>>  
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>>> From: Herrgott, Alex H. EOP/CEQ  
>>> [mailto:(b) (6)]  
>>> Sent: Thursday, May 25, 2017 6:37 PM  
>>> To: Ehrich, Anna [Corp]  
>>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
>>> Subject: OTUS inland waterways event  
>>>  
>>>

>>>

>>> Can you give me a call tonight please

>>>

>>> (b) (6)

>>>

>>> Alexander Herrgott

>>> Associate Director for Infrastructure Council on Environmental

>>> Quality

>>> (b) (6)

>>>

>>>

>>> \_\_\_\_\_  
>>> CONFIDENTIALITY NOTICE

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>>

>

## RE: POTUS inland waterways event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Thu, 01 Jun 2017 09:45:16 -0400

---

Alex,

Thanks so much for your patience. Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation would be available to participate in a June 7 event in Cincinnati.

Please let me know what else you need from our end at this point.

Thanks,  
Anna

Anna R. Ehrich  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6)  
anna.ehrich@nucor.com  
>www.nucor.com<

-----Original Message-----

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Wednesday, May 31, 2017 12:02 PM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Subject:** RE: POTUS inland waterways event

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How are coming on possible attendee

Thanks

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>>

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>

## RE: POTUS inland waterways event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Fri, 02 Jun 2017 13:34:39 -0400

---

What could you say would be the impact if the Inland System was shutdown for a considerable amount of time.

-----Original Message-----

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Friday, June 2, 2017 10:28 AM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: POTUS inland waterways event

Alex,

Please find attached. I also included a few points on the Brent Spence Bridge project per your note earlier this week. Also attached are Jim Darsey's bio and a Nucor overview document.

Thanks,  
Anna

Anna R. Ehrich Herrgott, Alex H. EOP/CEQ <(b) (6)>  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6)  
anna.ehrich@nucor.com  
www.nucor.com

-----Original Message-----

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Friday, June 2, 2017 6:09 AM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Subject:** Re: POTUS inland waterways event

Anna,

Do you have a good couple bullet points on how important the inland system is to Nucor?

I want to put that right in speech.

Thanks.

Sent from my iPhone

> On Jun 1, 2017, at 9:45 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>  
> Alex,

>

> Thanks so much for your patience. Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation would be available to participate in a June 7 event in Cincinnati.

>

> Please let me know what else you need from our end at this point.

>

> Thanks,

> Anna

>

>

> Anna R. Ehrich

> Director, Federal Government Affairs

> Nucor Public Affairs, Inc.

> 801 17th Street NW, Suite 201 - Washington, DC 20006

> 202.370.4334 direct

> [REDACTED] (b)

> anna.ehrich@nucor.com

>> www.nucor.com<

>

>

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## RE: POTUS inland waterways event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Fri, 02 Jun 2017 10:27:59 -0400  
**Attachments:** Bio\_Jim-Darsey.pdf (805.24 kB); Nucor Fact Sheet.pdf (10.95 MB); Nucor Inland Waterways.pdf (427.34 kB)

---

Alex,

Please find attached. I also included a few points on the Brent Spence Bridge project per your note earlier this week. Also attached are Jim Darsey's bio and a Nucor overview document.

Thanks,  
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>>  
>

**Alex, when can we expect to get confirmation that the event is on?**

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" (b) (6) >  
**Date:** Fri, 02 Jun 2017 16:02:57 -0400

---

And when will we get details on the when and where?

Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752 (please note the new number)  
(b) (6)  
Brian.Tynan@aecom.com

-----Original Message-----  
From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
Sent: Friday, June 02, 2017 8:45 AM  
To: Tynan, Brian  
Subject: Re: Possible Cincinnati Inland Waterway event June 7th-AECOM

Do you have any good pictures of what bad shape Olmsted or any lock is in. I need some graphics.

Sent from my iPhone

> On May 31, 2017, at 2:42 PM, Tynan, Brian <brian.tynan@aecom.com> wrote:  
>  
> For further reference if needed.  
>> ><http://www.aecom.com/projects/olmsted-dam/><<  
>  
> Also Corps Fact sheet attached.  
>  
> Also, FWIW we are in good shape with the client (USACE). Attached is the last project update I received from Kevin. Exceptional ratings.  
>  
> Brian Tynan  
> Director, Government Relations  
> AECOM  
> D +1-202-772-0752 (please note the new number) (b) (6)  
> Brian.Tynan@aecom.com<mailto:Brian.Tynan@aecom.com>  
>  
> From: Tynan, Brian  
> Sent: Wednesday, May 31, 2017 2:27 PM  
> To: (b) (6)  
> Subject: RE: Possible Cincinnati Inland Waterway event June 7th-AECOM  
>  
> Kevin McLaughlin of AECOM who serves as their Project Director for the Olmsted Locks and Dam Project.



>

> Kevin and his team working with the Army Corps to advance that massive inland waterway project to completion - one of the largest civil works projects undertaken by the Corps of Engineers and located on the busiest stretch of U.S. commercial inland waterways. More tonnage passes this point than any other in America's inland navigation system. This project, which we will have finished very soon, is replacing two of the original locks and dams that were completed in 1929.

>

> We have other projects tremendously important waterways infrastructure projects that demand our attention and our investment.

>

> Brian Tynan  
 > Director, Government Relations  
 > AECOM  
 > D +1-202-772-0752 (please note the new number) (b) (6)  
 > Brian.Tynan@acom.com<mailto:Brian.Tynan@acom.com>

>

> From: Tynan, Brian  
 > Sent: Tuesday, May 30, 2017 6:16 PM  
 > To:  
 > (b) (6) <mailto:(b) (6)>  
 > ov>  
 > Subject: Re: Possible Cincinnati Inland Waterway event June 7th-AECOM

>

> Kevin D. McLaughlin  
 > Project Director, Olmsted Dam Project  
 > AECOM

>

> Stephen Richards  
 > Senior Vice President Operations at AECOM

>

> Robert Leonetti  
 > General Manager, Civil Construction and Mining Division of AECOM

>

> There are one or two others including Robert Ruch, Vice President,  
 > National Governments P3, AECOM

>

>

> All except Ruch are tied into the Olmsted project.

>

> I spoke to Kevin and he said I could send in his name but he needs to get the Ok from above but they will all be together tonight and tomorrow.

>

> Brian Tynan  
 > Director, Government Relations  
 > AECOM  
 > D +1-202-772-0752  
 > (b) (6)  
 > Brian.Tynan@acom.com<mailto:Brian.Tynan@acom.com>

>

> Sent from my Verizon Wireless 4G LTE Droid On May 30, 2017 11:10 AM,  
 > "Herrgott, Alex H. EOP/CEQ"  
 > (b) (6) <mailto:(b) (6)> wrote:

>

> Brian,

>

>



>  
> I need your help bud.  
>  
>  
>  
> We are envisioning an event June 7th, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.  
>  
>  
>  
> I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.  
>  
>  
>  
>  
> I am on my mobile--(b) (6)  
>  
>  
>  
> Regards,  
>  
>  
>  
> Alex  
>  
>  
>  
>  
> Alexander Herrgott  
>  
> Associate Director for Infrastructure  
>  
> Council on Environmental Quality  
>  
> (b) (6)  
>  
>  
> <Olmsted update\_22Mar2017.pdf>  
> <KY Corps Project Fact Sheets.pdf>

## FW: Any pictures of Olmsted prior to improvements?

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" (b) (6) >

**Date:** Fri, 02 Jun 2017 14:36:38 -0400

**Attachments:** 2004 Prior to Dam Construction - Locks Only.jpg (1.2 MB); Casting Yard 2004.jpg (1.38 MB); Casting Yard 2017.jpg (3.05 MB); dam progress isometric 05-23-17.pdf (151.03 kB); Installed Tainter Gates 1 thru 4.jpg (4.9 MB); Project Site and River Progress 2017.jpg (4.19 MB)

Alex-

Here is What I got back so far, but I don't think it is exactly what you are looking for. These are of the project during construction.

A couple of the other critical projects are clearly (and I know you probably are well aware)

1. Soo Locks
  - a. <https://michpics.wordpress.com/2016/03/15/failure-of-poe-lock-at-the-soo-locks-would-be-devastating/>
  - b. <http://www.freep.com/story/news/politics/2016/03/03/us-michigan-face-dire-consequences-if-soo-locks-fail/81261608/>
2. Chickamauga Locks
  - a. <http://www.timesfreepress.com/news/local/story/2014/oct/28/chickamauga-lock-shuts-down/270640/>

A lot of these press reports fit your narrative.

I will continue to see what other visuals may work.

**Brian Tynan**

Director, Government Relations

**AECOM**

D +1-202-772-0752 (please note the new number)

(b) (6)

[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Ryan, Pat

**Sent:** Friday, June 02, 2017 12:59 PM

**To:** Tynan, Brian; McLaughlin, Kevin (Olmsted); Richards, Steven

**Cc:** Young, Russell; Leonetti, Robert

**Subject:** RE: Any pictures of Olmsted prior to improvements?

Brian, here are some "before and after" from our files. I included an isometric drawing that gives a better idea of the parts of the dam that are built and installed but don't show in the photos because they are submerged, and it shows the only remaining portions of the dam to be completed by project completion.

Take a quick look and see if these are close to meeting your needs. There are plenty more to choose from.

Standing by  
pat

---

**From:** Tynan, Brian [<mailto:brian.tynan@aecom.com>]  
**Sent:** Friday, June 02, 2017 11:13 AM  
**To:** Ryan, Pat; McLaughlin, Kevin (Olmsted); Richards, Steven  
**Cc:** Young, Russell; Leonetti, Robert  
**Subject:** RE: Any pictures of Olmsted prior to improvements?

ASAP – White House request. I provided no guarantees but anything we can come up with would be good. And probably any good shots we have showing new and improved might be useful as well.

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752 (please note the new number)  
(b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Ryan, Pat  
**Sent:** Friday, June 02, 2017 12:10 PM  
**To:** Tynan, Brian; McLaughlin, Kevin (Olmsted); Richards, Steven  
**Cc:** Young, Russell; Leonetti, Robert  
**Subject:** RE: Any pictures of Olmsted prior to improvements?

Brian, we'll certainly scour our files and see what we can come up with. Date needed?  
Thanks  
pat

---

**From:** Tynan, Brian [<mailto:brian.tynan@aecom.com>]  
**Sent:** Friday, June 02, 2017 11:05 AM  
**To:** McLaughlin, Kevin (Olmsted); Richards, Steven; Ryan, Pat  
**Cc:** Young, Russell; Leonetti, Robert  
**Subject:** Any pictures of Olmsted prior to improvements?

Does anybody have access to any photos of Olmsted before the improvements were made?

Or do you have photos of any inland waterways facilities that are in disrepair?

**Brian M. Tynan**

Director, Government Relations

D +1-202-772-0752 (please note the new number)

(b)

[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

**AECOM**

(New address)

2020 K Street

Suite 300

Washington, DC 20006, United States

T +1-202-872-0277

[aecom.com](http://aecom.com)

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## Re: Possible Cincinnati Inland Waterway event June 7th-AECOM

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Fri, 02 Jun 2017 08:45:16 -0400

---

Do you have any good pictures of what bad shape olmstead or any lock is in. I need some graphics.

Sent from my iPhone

> On May 31, 2017, at 2:42 PM, Tynan, Brian <brian.tynan@aecom.com> wrote:  
>  
> For further reference if needed.  
>> <http://www.aecom.com/projects/olmsted-dam/><  
>  
> Also Corps Fact sheet attached.  
>  
> Also, FWIW we are in good shape with the client (USACE). Attached is the last project update I received from Kevin. Exceptional ratings.  
>  
> Brian Tynan  
> Director, Government Relations  
> AECOM  
> D +1-202-772-0752 (please note the new number)  
> (b) (6)  
> Brian.Tynan@aecom.com<mailto:Brian.Tynan@aecom.com>  
>  
> From: Tynan, Brian  
> Sent: Wednesday, May 31, 2017 2:27 PM  
> To: (b) (6)  
> Subject: RE: Possible Cincinnati Inland Waterway event June 7th-AECOM  
>  
> Kevin McLaughlin of AECOM who serves as their Project Director for the Olmsted Locks and Dam Project.  
>  
> Kevin and his team working with the Army Corps to advance that massive inland waterway project to completion – one of the largest civil works projects undertaken by the Corps of Engineers and located on the busiest stretch of U.S. commercial inland waterways. More tonnage passes this point than any other in America's inland navigation system. This project, which we will have finished very soon, is replacing two of the original locks and dams that were completed in 1929.  
>  
> We have other projects tremendously important waterways infrastructure projects that demand our attention and our investment.  
>  
> Brian Tynan  
> Director, Government Relations  
> AECOM  
> D +1-202-772-0752 (please note the new number)  
> (b) (6)



> Brian.Tynan@aecom.com<mailto:Brian.Tynan@aecom.com>  
>  
> From: Tynan, Brian  
> Sent: Tuesday, May 30, 2017 6:16 PM  
> To: (b) (6) <mailto:(b) (6)>  
> Subject: Re: Possible Cincinnati Inland Waterway event June 7th-AECOM  
>  
> Kevin D. McLaughlin  
> Project Director, Olmsted Dam Project  
> AECOM  
>  
> Stephen Richards  
> Senior Vice President Operations at AECOM  
>  
> Robert Leonetti  
> General Manager, Civil Construction and Mining Division of AECOM  
>  
> There are one or two others including Robert Ruch, Vice President, National Governments P3, AECOM  
>  
>  
> All except Ruch are tied into the Olmsted project.  
>  
> I spoke to Kevin and he said I could send in his name but he needs to get the Ok from above but they will all be together tonight and tomorrow.  
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> Brian Tynan  
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> Brian,  
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> I need your help bud.  
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> We are envisioning an event June 7th, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.  
>  
>  
>  
> I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.  
>

>  
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>  
>  
> I am on my mobile--(b) (6)  
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>  
>  
> Regards,  
>  
>  
>  
> Alex  
>  
>  
>  
>  
>  
> Alexander Herrgott  
>  
> Associate Director for Infrastructure  
>  
> Council on Environmental Quality  
>  
> (b) (6)  
>  
>  
> <Olmsted update\_22Mar2017.pdf>  
> <KY Corps Project Fact Sheets.pdf>

## Re: POTUS inland waterways event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Fri, 02 Jun 2017 06:08:40 -0400

---

Anna,

Do you have a good couple bullet points on how important the inland system is to Nucor?

I want to put that right in speech.

Thanks.

Sent from my iPhone

> On Jun 1, 2017, at 9:45 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>  
> Alex,  
>  
> Thanks so much for your patience. Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation  
would be available to participate in a June 7 event in Cincinnati.  
>  
> Please let me know what else you need from our end at this point.  
>  
> Thanks,  
> Anna  
>  
>  
> Anna R. Ehrich  
> Director, Federal Government Affairs  
> Nucor Public Affairs, Inc.  
> 801 17th Street NW, Suite 201 - Washington, DC 20006  
> 202.370.4334 direct  
> (b) (6)  
> anna.ehrich@nucor.com  
>> www.nucor.com<

> -----Original Message-----

> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
> Sent: Wednesday, May 31, 2017 12:02 PM  
> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
> Subject: RE: POTUS inland waterways event  
>  
> We are also now including the Brent Spence Bridge as part of the program.  
>  
> How are coming on possible attendee  
>

> Thanks  
>  
> -----Original Message-----  
> From: Herrgott, Alex H. EOP/CEQ  
> Sent: Tuesday, May 30, 2017 12:25 PM  
> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
> Subject: Re: OTUS inland waterways event  
>  
> Sent you official note to send around  
>  
> Sent from my iPhone  
>  
>> On May 30, 2017, at 11:50 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>>  
>> Hey Alex - I'm down at corporate today. Can you share a few bullets on substance of the announcement?  
>>  
>> Thanks,  
>> Anna  
>>  
>> Sent from my iPhone  
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>>> On May 30, 2017, at 8:28 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:  
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>>> Anna,  
>>>  
>>> Let me know how vetting goes? Would still very much to have you participate?  
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>>> <Anna.Ehrich@nucor.commailto:Anna.Ehrich@nucor.com>> wrote:  
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>>> Hey Alex,  
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>>>>> www.nucor.com<<<<<>>>http://www.nucor.com<<<<<>>>  
>>>  
>>>  
>>>  
>>> From: Herrgott, Alex H. EOP/CEQ  
>>> [mailto:(b) (6)]

>>> Sent: Thursday, May 25, 2017 6:37 PM  
>>> To: Ehrich, Anna [Corp]  
>>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
>>> Subject: OTUS inland waterways event

>>>

>>>

>>>

>>> Can you give me a call tonight please

>>>

>>> (b) (6)

>>>

>>> Alexander Herrgott

>>> Associate Director for Infrastructure Council on Environmental

>>> Quality

>>> (b) (6)

>>>

>>>

>>> \_\_\_\_\_  
>>> CONFIDENTIALITY NOTICE

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>>

>



## RE: POTUS inland waterways event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Fri, 02 Jun 2017 16:17:21 -0400

---

Shutting down the Inland System would force companies like ours to use more costly alternatives to transport our products and raw material. Shutting it down for a considerable amount of time would not only cripple Nucor, but our entire manufacturing sector and the American economy. While all modes of freight transportation are important to our company, Nucor's utilization of waterway transportation is generally in areas where no other means of transport is readily available.

-----Original Message-----

From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
Sent: Friday, June 2, 2017 1:35 PM  
To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
Subject: RE: POTUS inland waterways event

What could you say would be the impact if the Inland System was shutdown for a considerable amount of time.

-----Original Message-----

From: Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
Sent: Friday, June 2, 2017 10:28 AM  
To: Herrgott, Alex H. EOP/CEQ <(b) (6)> gov>  
Subject: RE: POTUS inland waterways event

Alex,

Please find attached. I also included a few points on the Brent Spence Bridge project per your note earlier this week. Also attached are Jim Darsey's bio and a Nucor overview document.

Thanks,  
Anna

Anna R. Ehrich Herrgott, Alex H. EOP/CEQ <(b) (6)>  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6)  
anna.ehrich@nucor.com  
www.nucor.com

-----Original Message-----

From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
Sent: Friday, June 2, 2017 6:09 AM  
To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
Subject: Re: POTUS inland waterways event

Anna,

---

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I want to put that right in speech.

Thanks.

Sent from my iPhone

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>

> Please let me know what else you need from our end at this point.

>

> Thanks,

> Anna

>

>

> Anna R. Ehrich

> Director, Federal Government Affairs

> Nucor Public Affairs, Inc.

> 801 17th Street NW, Suite 201 - Washington, DC 20006

> 202.370.4334 direct

> [REDACTED] (b)

> anna.ehrich@nucor.com

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>

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## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Fri, 02 Jun 2017 09:17:37 -0400

---

Let me check

Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752 (please note the new number)  
(b) (6)  
Brian.Tynan@aecom.com

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**Sent:** Friday, June 02, 2017 8:45 AM  
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> (b) (6) <(b) (6)>  
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## RE: POTUS inland waterways event

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>>> Anna

>>>

>>>

>>> Anna R. Ehrich  
 >>> Director, Federal Government Affairs Nucor Public Affairs, Inc.  
 >>> 801 17th Street NW, Suite 201 - Washington, DC 20006  
 >>> 202.370.4334 direct  
 >>> (b) (6)  
 >>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>  
 >>>>> www.nucor.com<<<<<>>>http://www.nucor.com<<<<<>>>

>>>

>>>

>>>

>>> From: Herrgott, Alex H. EOP/CEQ  
 >>> [mailto:(b) (6)]  
 >>> Sent: Thursday, May 25, 2017 6:37 PM  
 >>> To: Ehrich, Anna [Corp]  
 >>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
 >>> Subject: OTUS inland waterways event

>>>

>>>

>>> Can you give me a call tonight please

>>>

>>> (b) (6)

>>>

>>> Alexander Herrgott  
 >>> Associate Director for Infrastructure Council on Environmental  
 >>> Quality  
 >>> (b) (6)

>>>

>>> \_\_\_\_\_

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>>

>



## Re: Possible Cincinnati Inland Waterway event June 7th-AECOM

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Fri, 02 Jun 2017 08:45:16 -0400

---

Do you have any good pictures of what bad shape olmstead or any lock is in. I need some graphics.

Sent from my iPhone

> On May 31, 2017, at 2:42 PM, Tynan, Brian <brian.tynan@aecom.com> wrote:  
>  
> For further reference if needed.  
>> <http://www.aecom.com/projects/olmsted-dam/><  
>  
> Also Corps Fact sheet attached.  
>  
> Also, FWIW we are in good shape with the client (USACE). Attached is the last project update I received from Kevin. Exceptional ratings.  
>  
> Brian Tynan  
> Director, Government Relations  
> AECOM  
> D +1-202-772-0752 (please note the new number)  
> (b) (6)  
> Brian.Tynan@aecom.com<mailto:Brian.Tynan@aecom.com>  
>  
> From: Tynan, Brian  
> Sent: Wednesday, May 31, 2017 2:27 PM  
> To: (b) (6)  
> Subject: RE: Possible Cincinnati Inland Waterway event June 7th-AECOM  
>  
> Kevin McLaughlin of AECOM who serves as their Project Director for the Olmsted Locks and Dam Project.  
>  
> Kevin and his team working with the Army Corps to advance that massive inland waterway project to completion – one of the largest civil works projects undertaken by the Corps of Engineers and located on the busiest stretch of U.S. commercial inland waterways. More tonnage passes this point than any other in America's inland navigation system. This project, which we will have finished very soon, is replacing two of the original locks and dams that were completed in 1929.  
>  
> We have other projects tremendously important waterways infrastructure projects that demand our attention and our investment.  
>  
> Brian Tynan  
> Director, Government Relations  
> AECOM  
> D +1-202-772-0752 (please note the new number)  
> (b) (6)  
> Brian.Tynan@aecom.com<mailto:Brian.Tynan@aecom.com>  
>

> From: Tynan, Brian  
> Sent: Tuesday, May 30, 2017 6:16 PM  
> To: (b) (6) <mailto:(b) (6)>  
> Subject: Re: Possible Cincinnati Inland Waterway event June 7th-AECOM  
>  
> Kevin D. McLaughlin  
> Project Director, Olmsted Dam Project  
> AECOM  
>  
> Stephen Richards  
> Senior Vice President Operations at AECOM  
>  
> Robert Leonetti  
> General Manager, Civil Construction and Mining Division of AECOM  
>  
> There are one or two others including Robert Ruch, Vice President, National Governments P3, AECOM  
>  
> All except Ruch are tied into the Olmsted project.  
>  
> I spoke to Kevin and he said I could send in his name but he needs to get the Ok from above but they will all be together tonight and tomorrow.  
>  
> Brian Tynan  
> Director, Government Relations  
> AECOM  
> D +1-202-772-0752  
> (b) (6)  
> Brian.Tynan@aecom.com<mailto:Brian.Tynan@aecom.com>  
>  
> Sent from my Verizon Wireless 4G LTE Droid  
> On May 30, 2017 11:10 AM, "Herrgott, Alex H. EOP/CEQ"  
> (b) (6) <mailto:(b) (6)> wrote:  
>  
> Brian,  
>  
>  
>  
> I need your help bud.  
>  
>  
>  
> We are envisioning an event June 7th, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.  
>  
>  
>  
> I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.  
>  
>  
>

>  
>  
> I am on my mobile- (b) (6)  
>  
>  
>  
> Regards,  
>  
>  
>  
> Alex  
>  
>  
>  
>  
> Alexander Herrgott  
>  
> Associate Director for Infrastructure  
>  
> Council on Environmental Quality  
>  
> (b) (6)  
>  
>  
> <Olmsted update\_22Mar2017.pdf>  
> <KY Corps Project Fact Sheets.pdf>

## Re: POTUS inland waterways event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Fri, 02 Jun 2017 06:08:40 -0400

---

Anna,

Do you have a good couple bullet points on how important the inland system is to Nucor?

I want to put that right in speech.

Thanks.

Sent from my iPhone

> On Jun 1, 2017, at 9:45 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>  
> Alex,  
>  
> Thanks so much for your patience. Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation would be available to participate in a June 7 event in Cincinnati.  
>  
> Please let me know what else you need from our end at this point.  
>  
> Thanks,  
> Anna  
>  
>  
> Anna R. Ehrich  
> Director, Federal Government Affairs  
> Nucor Public Affairs, Inc.  
> 801 17th Street NW, Suite 201 - Washington, DC 20006  
> 202.370.4334 direct  
> (b) (6)  
> anna.ehrich@nucor.com  
>> www.nucor.com<  
>  
>  
>  
> -----Original Message-----  
> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
> Sent: Wednesday, May 31, 2017 12:02 PM  
> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
> Subject: RE: POTUS inland waterways event  
>  
> We are also now including the Brent Spence Bridge as part of the program.  
>  
> How are coming on possible attendee

>  
> Thanks  
>  
> -----Original Message-----  
> From: Herrgott, Alex H. EOP/CEQ  
> Sent: Tuesday, May 30, 2017 12:25 PM  
> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
> Subject: Re: OTUS inland waterways event  
>  
> Sent you official note to send around  
>  
> Sent from my iPhone  
>  
>> On May 30, 2017, at 11:50 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>>  
>> Hey Alex - I'm down at corporate today. Can you share a few bullets on substance of the announcement?  
>>  
>> Thanks,  
>> Anna  
>>  
>> Sent from my iPhone  
>>  
>>> On May 30, 2017, at 8:28 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:  
>>>  
>>> Anna,  
>>>  
>>> Let me know how vetting goes? Would still very much to have you participate?  
>>>  
>>> Sent from my iPhone  
>>>  
>>> On May 26, 2017, at 3:05 PM, Ehrich, Anna [Corp]  
>>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>> wrote:  
>>>  
>>> Hey Alex,  
>>>  
>>> Thanks again for thinking of Nucor. I checked and John Ferriola will be out of the country on June 7th so he  
>>> will be unable to participate. If you are interested in having one of our Executive Vice President's participate, we  
>>> can certainly look into that, but understand if you want to keep it CEO level. Just let me know. Note, I have not  
>>> internally vetted substance, just strictly speaking on availability at this point.  
>>>  
>>> Thanks,  
>>> Anna  
>>>  
>>>  
>>> Anna R. Ehrich  
>>> Director, Federal Government Affairs  
>>> Nucor Public Affairs, Inc.  
>>> 801 17th Street NW, Suite 201 - Washington, DC 20006  
>>> 202.370.4334 direct  
>>> (b) (6)  
>>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>  
>>>>> www.nucor.com<<<<<>>>http://www.nucor.com<<<<<>>>  
>>>  
>>>  
>>>  
>>> From: Herrgott, Alex H. EOP/CEQ



>>> [mailto:(b) (6)]  
>>> Sent: Thursday, May 25, 2017 6:37 PM  
>>> To: Ehrich, Anna [Corp]  
>>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
>>> Subject: OTUS inland waterways event

>>>  
>>>  
>>>  
>>> Can you give me a call tonight please

>>>  
>>> (b) (6)  
>>>  
>>> Alexander Herrgott  
>>> Associate Director for Infrastructure Council on Environmental  
>>> Quality  
>>> (b) (6)

>>>  
>>>  
>>> \_\_\_\_\_  
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>>  
>

## RE: POTUS inland waterways event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Fri, 02 Jun 2017 13:34:39 -0400

---

What could you say would be the impact if the Inland System was shutdown for a considerable amount of time.

-----Original Message-----

From: Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
Sent: Friday, June 2, 2017 10:28 AM  
To: Herrgott, Alex H. EOP/CEQ <(b) (6)> gov>  
Subject: RE: POTUS inland waterways event

Alex,

Please find attached. I also included a few points on the Brent Spence Bridge project per your note earlier this week. Also attached are Jim Darsey's bio and a Nucor overview document.

Thanks,  
Anna

Anna R. Ehrich Herrgott, Alex H. EOP/CEQ (b) (6) >  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6)  
anna.ehrich@nucor.com  
www.nucor.com

-----Original Message-----

From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
Sent: Friday, June 2, 2017 6:09 AM  
To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
Subject: Re: POTUS inland waterways event

Anna,

Do you have a good couple bullet points on how important the inland system is to Nucor?

I want to put that right in speech.

Thanks.

Sent from my iPhone

> On Jun 1, 2017, at 9:45 AM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:  
>

> Alex,  
>  
> Thanks so much for your patience. Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation would be available to participate in a June 7 event in Cincinnati.  
>  
> Please let me know what else you need from our end at this point.  
>  
> Thanks,  
> Anna  
>  
>  
> Anna R. Ehrich  
> Director, Federal Government Affairs  
> Nucor Public Affairs, Inc.  
> 801 17th Street NW, Suite 201 - Washington, DC 20006  
> 202.370.4334 direct  
> (b) (6)  
> anna.ehrich@nucor.com  
>> www.nucor.com<  
>  
>  
>  
> -----Original Message-----  
> From: Herrgott, Alex H. EOP/CEQ  
> [mailto:(b) (6)]  
> Sent: Wednesday, May 31, 2017 12:02 PM  
> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
> Subject: RE: POTUS inland waterways event  
>  
> We are also now including the Brent Spence Bridge as part of the program.  
>  
> How are coming on possible attendee  
>  
> Thanks  
>  
> -----Original Message-----  
> From: Herrgott, Alex H. EOP/CEQ  
> Sent: Tuesday, May 30, 2017 12:25 PM  
> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
> Subject: Re: OTUS inland waterways event  
>  
> Sent you official note to send around  
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>> Anna  
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<Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>> wrote:  
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>>> Thanks,  
>>> Anna  
>>>  
>>>  
>>> Anna R. Ehrich  
>>> Director, Federal Government Affairs Nucor Public Affairs, Inc.  
>>> 801 17th Street NW, Suite 201 - Washington, DC 20006  
>>> 202.370.4334 direct  
>>> (b) (6)  
>>> anna.ehrich@nucor.com<mailto:anna.ehrich@nucor.com>  
>>>>> www.nucor.com<<<<<>>>http://www.nucor.com<<<<<>>>  
>>>  
>>>  
>>> From: Herrgott, Alex H. EOP/CEQ  
>>> [mailto:(b) (6)]  
>>> Sent: Thursday, May 25, 2017 6:37 PM  
>>> To: Ehrich, Anna [Corp]  
>>> <Anna.Ehrich@nucor.com<mailto:Anna.Ehrich@nucor.com>>  
>>> Subject: OTUS inland waterways event  
>>>  
>>>  
>>>  
>>> Can you give me a call tonight please  
>>>  
>>> (b) (6)  
>>>  
>>> Alexander Herrgott  
>>> Associate Director for Infrastructure Council on Environmental  
>>> Quality  
>>> (b) (6)  
>>>  
>>>  
>>> \_\_\_\_\_  
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>>  
>



## June 7th Event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Sat, 03 Jun 2017 19:25:18 -0400

---

Anna,

First, I apologize for the late nature of these evolving details, but event is locked in. I will have final details on next week's event in Monday.

Event will be from 11-12:30 near Cinncy Airport. It would be our hope that attire is casual for most for press shots, with perhaps a hard hat or two, but I defer to your CEO

Are you able to send several folks so we can have a significant steel presence, with this such short notice? If not, I completely understand. I just wanted him to be to point to audience and make a point of highlighting the heavy steel presence.

Call anytime

Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## June 7th Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**Date:** Sat, 03 Jun 2017 19:25:18 -0400

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Call anytime

Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## Re: June 7th Event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Sun, 04 Jun 2017 13:25:27 -0400

---

Alex,

Thanks for the information. All sounds good and keep me posted on additional details.

A few questions to be sure I'm advising our EVP accurately and that I'm understanding the need for additional participants accurately.

- Will there be a stage on which senior level folks like our EVP will be seated?
- To confirm, casual dress you referenced applies to them? Jim is usually in a Nucor button down or golf shirt and slacks. Is that what you had in mind? Jacket/no jacket?
- Regarding additional participants (audience?) I need to check into what might be possible. Nucor Steel Gallatin is very close to CVG and our scrap company, DJJ is headquartered in Cincinnati so we might be able to do something. How many is several? Are you only looking for production workers? Office workers and management might be the easier lift but wanted to get the sense of what you were looking for before I look into it. Even non-production generally wear jenac/Nucor golf shirts on a daily basis.

Thanks,  
Anna

Sent from my iPhone

On Jun 3, 2017, at 7:26 PM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

---

Anna,

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Call anytime

Alex  
(b) (6)

---

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

---

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## RE: June 7th Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Mon, 05 Jun 2017 13:04:18 -0400  
**Attachments:** Nucor Inland Waterways.pdf (427.34 kB)

Anna,

Do have a source for the "within 250 miles of Cincinnati, nations 50% of the goal is produced"

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Sunday, June 4, 2017 1:25 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: June 7th Event

Alex,

Thanks for the information. All sounds good and keep me posted on additional details.

A few questions to be sure I'm advising our EVP accurately and that I'm understanding the need for additional participants accurately.

- Will there be a stage on which senior level folks like our EVP will be seated?
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Thanks,  
Anna

Sent from my iPhone

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Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

---

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## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Mon, 05 Jun 2017 10:09:25 -0400

Sure, and sorry for the evolving logistics.

The event will be in Cincinnati near the airport at 11am. So for travel plans it is locked in but further logistics I need to get back to as we coordinate with the advance team.

And I understand about issues Olmstead. If you need to find a replacement let me know ASAP.

Thanks Brian

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]

**Sent:** Monday, June 5, 2017 10:03 AM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

Any details available yet? My folks are asking in order to make their own plans.

And, also we had an injury on site at Olmsted. It may affect my guy's availability. I am checking on that. But if we need to find a replacement for him, we will. Need to be able to advise them accordingly though.

Any other events going on this week that you can share?

**Brian Tynan**

Director, Government Relations

**AECOM**

D +1-202-772-0752 (please note the new number)

(b) (6)

[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Sent:** Tuesday, May 30, 2017 11:11 AM

**To:** Tynan, Brian

**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM

**Importance:** High

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile--(b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: June 7th Inland Waterways Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 05 Jun 2017 19:23:33 -0400

I will be POC on site.

Hard hat is fine.

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Monday, June 5, 2017 7:06 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: June 7th Inland Waterways Event

Any dress code recommendations other than the hard hat?

And does he need a POC on site?

*Brian Tynan*  
*Director, Government Relations*  
*AECOM*  
*D +1-202-772-0752*  
*(b) (6)*  
*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*  
On Jun 5, 2017 6:08 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
wrote:  
Brian,

I apologize for the late nature of the evolving logistics, but as you can see below we have moved the start time of the event to 1:00pm. I apologize if this causes significant travel logistics issues and we appreciate your continued willingness to take a central role in this event.

**Where:** Rivertowne Marina, Cincinnati, Ohio  
**When:** Wednesday, June 7, 2017 at 1:00PM EDT  
**Who:** President Trump, Secretary Perdue, Secretary Zinke, Administrator Pruitt

Doors will open at 11:30 a.m. and the President will arrive at 1p.m. Then, invitees will be escorted to the front row with reserved seats for the remainder of the program. There will be 300 chairs with 200 standing room, so this will be quite the large event, which is why I need as many

folks in hard hats in front in the reserved spots I am saving for them. I will following up with specific security requirements for the principle attendees; however additional guests will move through the public USSS security process.

The President will conclude his remarks approximately 1:45p.m.

I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)



## June 7th Inland Waterways Event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Mon, 05 Jun 2017 15:18:59 -0400

---

Anna,

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I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)

## FW: June 7th Inland Waterways Event

---

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**Cc:** "Miller, Benjamin T. EOP/WHO" (b) (6)

**Date:** Mon, 05 Jun 2017 17:49:24 -0400

Anna,

Thank you so much for helping on this event. I understand on the folks you are bringing to event.

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]

**Sent:** Monday, June 5, 2017 5:46 PM

**To:** Herrgott, Alex H. EOP/CEQ (b) (6)

**Subject:** RE: June 7th Inland Waterways Event

Alex,

Very helpful, thank you!

A few additional questions:

- I don't know if you are accepting principals at this point, but Craig Feldman, President of DJJ and VP/GM of Nucor Corporation is based in Cincinnati, if so. At minimum, Craig and I will be accompanying Jim on Wednesday. Is it not possible for us to go through security with him?
- Is this event open to the public? You note that additional guests will have to move through the public USSS security process. I ask because we have somewhere between 100 and 150 Nucor and DJJ teammates interested in attending and DJJ has arranged for three busses to transport teammates. Is there any assurance you can give us that they will get in? You mentioned hard hats and that's sort of unlikely off premises but production workers will be in uniforms and others would be casual and wearing Nucor or DJJ branded golf shirts.
- Would it be possible for you to put me in touch with an advance person who could help with the logistics for the larger group? For instance, the best location for the busses to drop off.

Thanks,

Anna

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Monday, June 5, 2017 3:19 PM

**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>

**Subject:** June 7th Inland Waterways Event

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(b) (6)

---

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## June 7th Inland Waterways Event

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 05 Jun 2017 18:08:47 -0400

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I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)

## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 05 Jun 2017 10:09:25 -0400

Sure, and sorry for the evolving logistics.

The event will be in Cincinnati near the airport at 11am. So for travel plans it is locked in but further logistics I need to get back to as we coordinate with the advance team.

And I understand about issues Olmstead. If you need to find a replacement let me know ASAP.

Thanks Brian

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Monday, June 5, 2017 10:03 AM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

Any details available yet? My folks are asking in order to make their own plans.

And, also we had an injury on site at Olmsted. It may affect my guy's availability. I am checking on that. But if we need to find a replacement for him, we will. Need to be able to advise them accordingly though.

Any other events going on this week that you can share?

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752 (please note the new number)  
(b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, May 30, 2017 11:11 AM  
**To:** Tynan, Brian  
**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM  
**Importance:** High

Brian,



I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile- (b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: June 7th Inland Waterways Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 05 Jun 2017 19:23:33 -0400

I will be POC on site.

Hard hat is fine.

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Monday, June 5, 2017 7:06 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: June 7th Inland Waterways Event

Any dress code recommendations other than the hard hat?

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*Brian Tynan*  
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*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 6:08 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
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I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)

## Re: June 7th Inland Waterways Event

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 05 Jun 2017 19:05:40 -0400

---

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*Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
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(b) (6)

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## Re: June 7th Inland Waterways Event

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**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 05 Jun 2017 19:02:19 -0400

---

Thanks Alex.

Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
(b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

*Sent from my Verizon Wireless 4G LTE Droid*

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## June 7th Inland Waterways Event

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**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Mon, 05 Jun 2017 18:08:47 -0400

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(b) (6)

## Cincinnati.com: Trump to speak at Rivertowne Marina on need to fix levees, dams and locks

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 05 Jun 2017 17:59:31 -0400

---

Is this the location?

From [Cincinnati.com](http://www.cincinnati.com):

Trump to speak at Rivertowne Marina on need to fix levees, dams and locks

President Donald Trump will use an appearance in Cincinnati on Wednesday to talk about the nations aging system of levees, dams, and locks.

<http://www.cincinnati.com/story/news/politics/2017/06/05/trump-speak-rivertowne-marina-need-fix-levees-dams-and-locks/371028001/>

<https://www.google.com/url?sa=t&source=web&rct=j&url=/amp/amp.wlwt.com/article/here-s-where-when-president-donald-trump-will-be-in-cincinnati/9972451&ved=0ahUKewjqj6zG1qfUAhUIDsAKHbacA8MQFggvMAU&usg=AFQjCNGQYTZKXnWBMU7EAJcKgwyTmwigXA&sig2=iw0viF8rFKtAV9iS6veU0w>

Brian Tynan  
Director, Government Relations  
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(b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

Sent from my Verizon Wireless 4G LTE Droid

## FW: June 7th Inland Waterways Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Cc:** "Miller, Benjamin T. EOP/WHO" (b) (6)  
**Date:** Mon, 05 Jun 2017 17:51:52 -0400

Anna,

Thank you so much for helping on this event. I understand on the folks you are bringing to event, and am grateful. I would love some hard hats, but I understand.

The event is open to public but we are going to reserve seats for you; however it would be helpful if your buses would get there before 11:30. I will be there as well to instruct them.

Please reach out to Ben and he can help you at (b) (6)

Thanks so much

Alex

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Monday, June 5, 2017 5:46 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: June 7th Inland Waterways Event

Alex,

Very helpful, thank you!

A few additional questions:

- I don't know if you are accepting principals at this point, but Craig Feldman, President of DJJ and VP/GM of Nucor Corporation is based in Cincinnati, if so. At minimum, Craig and I will be accompanying Jim on Wednesday. Is it not possible for us to go through security with him?
- Is this event open to the public? You note that additional guests will have to move through the public USSS security process. I ask because we have somewhere between 100 and 150 Nucor and DJJ teammates interested in attending and DJJ has arranged for three busses to transport teammates. Is there any assurance you can give us that they will get in? You mentioned hard hats and that's sort of unlikely off premises but production workers will be in uniforms and others would be casual and wearing Nucor or DJJ branded golf shirts.



- Would it be possible for you to put me in touch with an advance person who could help with the logistics for the larger group? For instance, the best location for the busses to drop off.

Thanks,  
Anna

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
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Please give me a call with any questions.

Alex

(b) (6)

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## RE: June 7th Inland Waterways Event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 05 Jun 2017 17:45:48 -0400

Alex,

Very helpful, thank you!

A few additional questions:

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## RE: June 7th Event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 05 Jun 2017 17:02:52 -0400

As noted, the statement that over 50 percent of all American steel is produced within 250 miles of the bridge is based on AISI data and we think it's a conservative estimate. The math is roughly outlined below.

United States Steel Production: 87.9 million tons.

250 radius includes all of Indiana and Ohio, and the steelmaking portion of Michigan (southeast, i.e. AK Dearborn): 42 million tons.

Also captured are a few mills in Southwest Pennsylvania, Kentucky (NS-Gallatin, 1.8 million tons and North American Stainless, 1.5 million tons) and Illinois (i.e. NS- Kanakakee, 800,000 tons and Arcelor-Riverdale 1.1 million tons).

Even without Pennsylvania, these facilities add up to about 47 million tons. That is how we decided that it was safe to say "Greater than 50%".

- 1 Indiana: 25 million
- 2 Ohio: 12 million
- 3 Alabama: 7 million
- 4 Arkansas: 6 million
- 5 Pennsylvania: 5 million
- 5 South Carolina: 5 million
- 5 Michigan (Southeast/Detroit-area): 5 million

Steel Facility Map (with capacities):

[https://www.steel.org/~media/Files/AISI/Public%20Policy/Member%20Map/NorthAmerica-Map2013/SteelPlant\\_NorthAmerica\\_AISI\\_version\\_June252013.pdf](https://www.steel.org/~media/Files/AISI/Public%20Policy/Member%20Map/NorthAmerica-Map2013/SteelPlant_NorthAmerica_AISI_version_June252013.pdf)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Monday, June 5, 2017 2:22 PM

**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>

**Subject:** RE: June 7th Event

No, this is great. We will have 300 chairs and 200 standing. Do any of these folks have hard hats or will they be wearing Nucor branded attire?

I need the breakdown for our research team. Let me know if you can get a hold of that.



---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Monday, June 5, 2017 1:16 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6) >  
**Subject:** RE: June 7th Event

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Also, I shared the invitation with our DJJ and Nucor Steel Gallatin teams and there is great interest, we are talking 100 or more. You said no cap earlier, but please confirm before we get farther down the road of arranging transportation, etc.

Thanks,  
Anna

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Monday, June 5, 2017 1:04 PM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Subject:** RE: June 7th Event

Anna,

Do have a source for the "within 250 miles of Cincinnati, nations 50% of the goal is produced"

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Sunday, June 4, 2017 1:25 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6) >  
**Subject:** Re: June 7th Event

Alex,

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A few questions to be sure I'm advising our EVP accurately and that I'm understanding the need for additional participants accurately.

- Will there be a stage on which senior level folks like our EVP will be seated?
- To confirm, casual dress you referenced applies to them? Jim is usually in a Nucor button down or golf shirt and slacks. Is that what you had in mind? Jacket/no jacket?
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Thanks,  
Anna

Sent from my iPhone

On Jun 3, 2017, at 7:26 PM, Herrgott, Alex H. EOP/CEQ (b) (6) wrote:

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Event will be from 11-12:30 near Cinncy Airport. It would be our hope that attire is casual for most for press shots, with perhaps a hard hat or two, but I defer to your CEO

Are you able to send several folks so we can have a significant steel presence, with this such short notice? If not, I completely understand. I just wanted him to be to point to audience and make a point of highlighting the heavy steel presence.

Call anytime

Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

---

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## We recieved out invitation to the Clemson event next Monday!

---

**From:** "Knox, Eric" <eric.knox@aecom.com>  
**To:** "Neumayr, Mary B. EOP/CEQ" <(b) (6)>  
**Date:** Mon, 05 Jun 2017 16:35:21 -0400

---

THANKS

**Eric K. Knox**  
Senior Project Director, Nuclear and Environment, Management Services Group  
D 1-202-772-0670 (b) (6)  
[eric.knox@aecom.com](mailto:eric.knox@aecom.com)

**AECOM**  
2020 K St. NW, Suite 300, Washington DC, 20006  
T 1-202-872-0277  
[www.aecom.com](http://www.aecom.com)

**Built to Deliver a Better World**

## June 7th Inland Waterways Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Mon, 05 Jun 2017 15:18:59 -0400

---

Anna,

I apologize for the late nature of the evolving logistics, but as you can see below we have moved the start time of the event to 1:00pm. I apologize if this causes significant travel logistics issues and we appreciate your continued willingness to take a central role in this event.

**Where:** Rivertowne Marina, Cincinnati, Ohio

**When:** Wednesday, June 7, 2017 at 1:00PM EDT

**Who:** President Trump, Secretary Perdue, Secretary Zinke, Administrator Pruitt

Doors will open at 11:30 a.m. and the President will arrive at 1p.m. Shortly after arrival, the plan is to have invited CEOs and Union Presidents join the President for 5-10 minutes, prior to the President's public remarks. Then, invitees will be escorted to the front row for the remainder of the program. There will be 300 chairs with 200 standing room, so this will be quite the large event. I will follow up with specific security requirements for the principle attendees; however additional guests will move through the public USSS security process.

The President will conclude his remarks approximately 1:45p.m.

I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)

## RE: June 7th Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Mon, 05 Jun 2017 14:22:08 -0400

No, this is great. We will have 300 chairs and 200 standing. Do any of these folks have hard hats or will they be wearing Nucor branded attire?

I need the breakdown for our research team. Let me know if you can get a hold of that.

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Monday, June 5, 2017 1:16 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6) >  
**Subject:** RE: June 7th Event

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**Subject:** RE: June 7th Event

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Associate Director for Infrastructure  
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---

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## RE: June 7th Event

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 05 Jun 2017 13:16:10 -0400

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## RE: June 7th Event

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**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
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## RE: Possible Cincinnati Inland Waterway event June 7th-AECOM

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Mon, 05 Jun 2017 10:03:08 -0400

Any details available yet? My folks are asking in order to make their own plans.

And, also we had an injury on site at Olmsted. It may affect my guy's availability. I am checking on that. But if we need to find a replacement for him, we will. Need to be able to advise them accordingly though.

Any other events going on this week that you can share?

**Brian Tynan**  
Director, Government Relations  
AECOM  
D +1-202-772-0752 (please note the new number)  
(b) (6)  
[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, May 30, 2017 11:11 AM  
**To:** Tynan, Brian  
**Subject:** Possible Cincinnati Inland Waterway event June 7th-AECOM  
**Importance:** High

Brian,

I need your help bud.

We are envisioning an event June 7<sup>th</sup>, tentatively, in Cincinnati, OH, focusing on the Presidents Infrastructure initiative, particularly the importance of the inland waterway system. The idea would be to do a quick event with NuCor, Coal users, AECOM, Petro/Chemical Companies, Proctor and Gamble, Unions, Soybean and some other AG users of the system, that highlights the importance of the inland waterway system as critical to users, recognizes it's in disrepair and that current federal funding regime is no longer sufficient.

I would like to check on the availability for your CEO or next higher up, Wednesday morning. There are not likely to be speaking roles. I have a quick turnaround on this so please let me know if can suggest names, that would be willing to attend by COB today.

I am on my mobile--(b) (6)

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: June 7th Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" </o=organization/ou=exchange administrative group (fydibohf23spdlit)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Mon, 05 Jun 2017 13:04:18 -0400  
**Attachments:** Nucor Inland Waterways.pdf (427.34 kB)

Anna,

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---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Sunday, June 4, 2017 1:25 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6) >  
**Subject:** Re: June 7th Event

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Thanks,  
Anna

Sent from my iPhone

On Jun 3, 2017, at 7:26 PM, Herrgott, Alex H. EOP/CEQ (b) (6) > wrote:

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## FW: June 7th Inland Waterways Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Cc:** "Miller, Benjamin T. EOP/WHO" (b) (6)  
**Date:** Mon, 05 Jun 2017 17:51:52 -0400

Anna,

Thank you so much for helping on this event. I understand on the folks you are bringing to event, and am grateful. I would love some hard hats, but I understand.

The event is open to public but we are going to reserve seats for you; however it would be helpful if your buses would get there before 11:30. I will be there as well to instruct them.

Please reach out to Ben and he can help you at (b) (6)

Thanks so much

Alex

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Monday, June 5, 2017 5:46 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: June 7th Inland Waterways Event

Alex,

Very helpful, thank you!

A few additional questions:

- I don't know if you are accepting principals at this point, but Craig Feldman, President of DJJ and VP/GM of Nucor Corporation is based in Cincinnati, if so. At minimum, Craig and I will be accompanying Jim on Wednesday. Is it not possible for us to go through security with him?
- Is this event open to the public? You note that additional guests will have to move through the public USSS security process. I ask because we have somewhere between 100 and 150 Nucor and DJJ teammates interested in attending and DJJ has arranged for three busses to transport teammates. Is there any assurance you can give us that they will get in? You mentioned hard hats and that's sort of unlikely off premises but production workers will be in uniforms and others would be casual and wearing Nucor or DJJ branded golf shirts.



- Would it be possible for you to put me in touch with an advance person who could help with the logistics for the larger group? For instance, the best location for the busses to drop off.

Thanks,  
Anna

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Monday, June 5, 2017 3:19 PM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Subject:** June 7th Inland Waterways Event

Anna,

I apologize for the late nature of the evolving logistics, but as you can see below we have moved the start time of the event to 1:00pm. I apologize if this causes significant travel logistics issues and we appreciate your continued willingness to take a central role in this event.

**Where:** Rivertowne Marina, Cincinnati, Ohio

**When:** Wednesday, June 7, 2017 at 1:00PM EDT

**Who:** President Trump, Secretary Perdue, Secretary Zinke, Administrator Pruitt

Doors will open at 11:30 a.m. and the President will arrive at 1p.m. Shortly after arrival, the plan is to have invited CEOs and Union Presidents join the President for 5-10 minutes, prior to the President's public remarks. Then, invitees will be escorted to the front row for the remainder of the program. There will be 300 chairs with 200 standing room, so this will be quite the large event. I will follow up with specific security requirements for the principle attendees; however additional guests will move through the public USSS security process.

The President will conclude his remarks approximately 1:45p.m.

I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)

---

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## Tomorrow

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**Date:** Tue, 06 Jun 2017 22:16:05 -0400

---

We are all set for tomorrow.

I can't tell you how appreciative we are about the busses of folks you are bringing. They are going to make the event.

I will have 2 seats in front row for Darsey. This going to be a great event.

Please have him call me in the morning.

Alex

(b) (6)

## RE: June 7th Inland Waterways Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Tue, 06 Jun 2017 22:05:37 -0400

There him there will be no problem out front and to look for me once he gets there

Give him my cell

(b) (6)

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]

**Sent:** Tuesday, June 6, 2017 10:04 PM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** RE: June 7th Inland Waterways Event

Alex, just confirming that Kevin McLaughlin, Project Director, Olmsted Dam Project, AECOM is still our attendee. He will be there tomorrow. I never heard anything further on security procedures so I hope there is no problem on that front.

*Brian Tynan*

*Director, Government Relations*

*AECOM*

*D +1-202-772-0752*

(b) (6)

*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 7:23 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:

I will be POC on site.

Hard hat is fine.

---

**From:** Tynan, Brian [mailto:[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)]

**Sent:** Monday, June 5, 2017 7:06 PM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: June 7th Inland Waterways Event

Any dress code recommendations other than the hard hat?

And does he need a POC on site?

*Brian Tynan*

*Director, Government Relations*

*AECOM*

*D +1-202-772-0752*

(b) (6)

*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

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<(b) (6)> wrote:

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The President will conclude his remarks approximately 1:45p.m.

I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)



## RE: Infrastructure Event Invitation – Immediate Response Requested

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 06 Jun 2017 11:25:37 -0400

What kind of signs?

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Tuesday, June 6, 2017 11:17 AM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Fwd: Infrastructure Event Invitation – Immediate Response Requested

Please advise. I assume no but let me know? Thanks.

Sent from my iPhone

Begin forwarded message:

**From:** "Johnson, Diane" <[Diane.Johnson@DJJ.com](mailto:Diane.Johnson@DJJ.com)>  
**Date:** June 6, 2017 at 10:50:29 AM EDT  
**To:** "[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)" <[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)>  
**Subject:** FW: Infrastructure Event Invitation – Immediate Response Requested

Hi Anna:

Our Marketing Manager Carla Lang asked if they should create some signs for the event tomorrow. Mr. Feldman asked me to check with you on this.

Please advise at your earliest convenience.

Thank you!

Diane Johnson  
Executive Assistant  
The David J. Joseph Company  
300 Pike Street  
Cincinnati, OH 45202  
(513) 419-6097 direct line  
(513) 419-6232 fax  
Email: [diane.johnson@djj.com](mailto:diane.johnson@djj.com)

---

**From:** "Lang, Carla" <[Carla.Lang@DJJ.com](mailto:Carla.Lang@DJJ.com)>  
**Date:** Tuesday, June 6, 2017 at 10:01 AM  
**To:** "Feldman, Craig" <[Craig.Feldman@djj.com](mailto:Craig.Feldman@djj.com)>  
**Subject:** Re: Infrastructure Event Invitation – Immediate Response Requested

Do you want us to make any signs created, printed and distributed for this event. We could easily print off a couple of hundred in house. Thoughts?

*Carla M. Lang*

Marketing Manager | The David J. Joseph Company  
300 Pike Street, Cincinnati, OH 45202  
[Carla.Lang@djj.com](mailto:Carla.Lang@djj.com)  
513.419.6037

---

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## Tomorrow

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 06 Jun 2017 22:16:05 -0400

---

We are all set for tomorrow.

I can't tell you how appreciative we are about the busses of folks you are bringing. They are going to make the event.

I will have 2 seats in front row for Darsey. This going to be a great event.

Please have him call me in the morning.

Alex

(b) (6)

## Re: Front row reserved seats.

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 06 Jun 2017 14:56:24 -0400

---

It's probably too late for signs but I like idea. Been trying to check with advance.

Sent from my iPhone

> On Jun 6, 2017, at 1:46 PM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:

>

> Excellent, thanks!

>

> -----Original Message-----

> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

> Sent: Tuesday, June 6, 2017 12:18 PM

> To: Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>

> Subject: Front row reserved seats.

>

> NAME ORG

> Gary Heminger Marathon CEO

> Allen Hamblen CalPortland CEO

> Todd Bastean Bunge North America CEO

> Jim Darsey EVP Nucor Corporation

> Kirk Reich AK Steel President

> Jim Hagerdon Scotts Miracle Grow CEO

> Thomas Wynne CEO Alliance Coal

> Dan Mull EVP ArcelorMittal

> Terry O' Sullivan LIUNA President

> Kevin Burch CEO Jet Express

> Sean McGarvey NABTU

> Eric Dean Ironworkers

>

> Sent from my iPhone

>

> -----

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## RE: Vitals for Jim Darsey

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlit)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 06 Jun 2017 11:31:15 -0400

He is. I just didn't include him. I just cut and paste the others.

My apologies

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Tuesday, June 6, 2017 11:29 AM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: Vitals for Jim Darsey

Thanks for the info. I assume greeter means greeting the President. I'm a little concerned that Jim is not on that list given our conversation this morning.

Sent from my iPhone

On Jun 6, 2017, at 11:19 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Highlighted are greeters.

- 
- Gary Heminger, CEO, Marathon Petroleum Corporation
  - Contact: Jake, Menefee, [jakeemenefee@marathonpetroleum.com](mailto:jakeemenefee@marathonpetroleum.com). (202) 288-3457
- Allen Hamblen, President/CEO of CalPortland Company
  - Contact: Rachel Derby [RDerby@cement.org](mailto:RDerby@cement.org) 202-679-8223
- Kevin Burch, CEO, Jet Express (Trucking)
  - Contact: Kevin Burch [KevinB@jetexpressinc.com](mailto:KevinB@jetexpressinc.com) 973-477-6406
- Todd Bastean, CEO, Bunge North America (Ag/Grain Barge Operator from Missouri)
  - Contact Anne Thompson [Anne.Thompson@bunge.com](mailto:Anne.Thompson@bunge.com) 202-534-2357
- Tony Will, CEO, Industries (Ag Fertilizer)
  - Contact: Rosemary O'Brien [robrien@cfindustries.com](mailto:robrien@cfindustries.com) (b) (6) 2 cell



- Kirk Reich, President, AK Steel (OH Steel Company)
  - Contact: Renee Filiatraut [renee.filiatraut@aksteel.com](mailto:renee.filiatraut@aksteel.com) (513) 425-2695
- Jim Hagerdon, CEO, Scotts Miracle Grow (OH Ag/Fertilizer)
  - Contact: Ann Paquillo [ann.paquillo@scotts.com](mailto:ann.paquillo@scotts.com) (937) 537-1397

**Unions:**

Sean McGarvey, President & CEO, North American Building Trades Union  
 Eric Dean, President, United Ironworkers

Contact(for both): Mike Monroe [mmonroe@buildingtrades.org](mailto:mmonroe@buildingtrades.org) 202-431-2232

- Dan Mull, Executive Vice President, ArcelorMittal (OH/PA Steel)
  - Contact: Susan Zlajic [susan.zlajic@arcelormittal.com](mailto:susan.zlajic@arcelormittal.com) (219) 256-3137
- Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation (PA/OH Steel)
  - Contact: Anna, Ehrich, [Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com), 202-641-8869
- Bryan Galli, Chief Marketing Officer, Peabody Energy
  - Contact: Ruth Demeter, [RDemeter@peabodyenergy.com](mailto:RDemeter@peabodyenergy.com)
- Jeff Stewart, President, Cincinnati Barge & Rail Terminal
  - [jstewart@barge2rail.com](mailto:jstewart@barge2rail.com) 513 227 1719
- Scott Sigman, Infrastructure Lead, Illinois Soybean Association--
  - [sigmans@ilsoy.org](mailto:sigmans@ilsoy.org) 901-395-4563
- Jeff Troike, Ceres Cooperative of Indiana, Land O'Lakes
- Del Unger, Indiana Farmer, Land O'Lakes
  - Contact: Autumn Veazey [ALVeazey@landolakes.com](mailto:ALVeazey@landolakes.com) 202-285-3637
  - Bill Hanson, Great Lakes Dredge and Dock, [whhanson@gldd.com](mailto:whhanson@gldd.com) 630-574

---

**From:** Ehrich, Anna [Corp] [<mailto:Anna.Ehrich@nucor.com>]

**Sent:** Tuesday, June 6, 2017 11:13 AM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** Re: Vitals for Jim Darsey

Alex,

Any chance you can provide me with the list of other attendees beyond the 3 steel folks. I think you said Marathon, Peabody. We would like Jim to be prepared.

Thanks,  
Anna

Sent from my iPhone

On Jun 6, 2017, at 11:06 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Anna,

Can you please get Eliza the following ASAP.

Last Name:

First Name:

MI:

SSN:

DOB:

Gender:

Passport:

Alex

(b) (6)

---

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## RE: June 7th Inland Waterways Event

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 06 Jun 2017 22:04:15 -0400

Alex, just confirming that Kevin McLaughlin, Project Director, Olmsted Dam Project, AECOM is still our attendee. He will be there tomorrow. I never heard anything further on security procedures so I hope there is no problem on that front.

*Brian Tynan*  
*Director, Government Relations*  
*AECOM*  
*D +1-202-772-0752*  
*M (b) (6)*  
*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 7:23 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:

I will be POC on site.

Hard hat is fine.

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Monday, June 5, 2017 7:06 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: June 7th Inland Waterways Event

Any dress code recommendations other than the hard hat?

And does he need a POC on site?

*Brian Tynan*  
*Director, Government Relations*  
*AECOM*  
*D +1-202-772-0752*

M (b) (6)

[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 6:08 PM, "Herrgott, Alex H. EOP/CEQ"

<(b) (6)> wrote:

Brian,

I apologize for the late nature of the evolving logistics, but as you can see below we have moved the start time of the event to 1:00pm. I apologize if this causes significant travel logistics issues and we appreciate your continued willingness to take a central role in this event.

**Where:** Rivertowne Marina, Cincinnati, Ohio

**When:** Wednesday, June 7, 2017 at 1:00PM EDT

**Who:** President Trump, Secretary Perdue, Secretary Zinke, Administrator Pruitt

Doors will open at 11:30 a.m. and the President will arrive at 1p.m. Then, invitees will be escorted to the front row with reserved seats for the remainder of the program. There will be 300 chairs with 200 standing room, so this will be quite the large event, which is why I need as many folks in hard hats in front in the reserved spots I am saving for them. I will follow up with specific security requirements for the principle attendees; however additional guests will move through the public USSS security process.

The President will conclude his remarks approximately 1:45p.m.

I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)



## RE: Front row reserved seats.

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 06 Jun 2017 13:45:51 -0400

---

Excellent, thanks!

-----Original Message-----

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Tuesday, June 6, 2017 12:18 PM

**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>

**Subject:** Front row reserved seats.

NAME ORG

Gary Heminger Marathon CEO  
Allen Hamblen CalPortland CEO  
Todd Basteen Bunge North America CEO  
Jim Darsey EVP Nucor Corporation  
Kirk Reich AK Steel President  
Jim Hagerdon Scotts Miracle Grow CEO  
Thomas Wynne CEO Alliance Coal  
Dan Mull EVP ArcelorMittal  
Terry O' Sullivan LIUNA President  
Kevin Burch CEO Jet Express  
Sean McGarvey NABTU  
Eric Dean Ironworkers

Sent from my iPhone

---

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## FW: Photos of crumbling infrastructure from the Corps -- harbors and breakwaters -- not locks and dams

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Tue, 06 Jun 2017 11:41:05 -0400  
**Attachments:** Breakwater Conditions.pptx (19.41 MB)

---

Alex-

One of my guys got the attached photos from contacts at USACE-Detroit. These are not Inland Waterways oriented, so they don't necessarily fit your narrative (plus I am sure they are a little too late). But, given that you will be talking about these issues more going forward, I figured I would send them along in case they are useful for future needs. These are Great Lakes oriented, as they are within the boundaries of the Detroit District.

Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M (b) (6)  
Brian.Tynan@aecom.com

## Re: Vitals for Jim Darsey

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 06 Jun 2017 11:28:56 -0400

Thanks for the info. I assume greeter means greeting the President. I'm a little concerned that Jim is not on that list given our conversation this morning.

Sent from my iPhone

On Jun 6, 2017, at 11:19 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Highlighted are greeters.

- Gary Heminger, CEO, Marathon Petroleum Corporation
  - Contact: Jake, Menefee, [jakeemenefee@marathonpetroleum.com](mailto:jakeemenefee@marathonpetroleum.com). (202) 288-3457
- Allen Hamblen, President/CEO of CalPortland Company
  - Contact: Rachel Derby [RDerby@cement.org](mailto:RDerby@cement.org) 202-679-8223
- Kevin Burch, CEO, Jet Express (Trucking)
  - Contact: Kevin Burch [KevinB@jetexpressinc.com](mailto:KevinB@jetexpressinc.com) 973-477-6406
- Todd Basteen, CEO, Bunge North America (Ag/Grain Barge Operator from Missouri)
  - Contact Anne Thompson [Anne.Thompson@bunge.com](mailto:Anne.Thompson@bunge.com) 202-534-2357
- Tony Will, CEO, Industries (Ag Fertilizer)
  - Contact: Rosemary O'Brien [robrien@cfindustries.com](mailto:robrien@cfindustries.com) (b) (6) cell
- Kirk Reich, President, AK Steel (OH Steel Company)
  - Contact: Renee Filiatraut [renee.filiatraut@aksteel.com](mailto:renee.filiatraut@aksteel.com) (513) 425-2695
- Jim Hagerdon, CEO, Scotts Miracle Grow (OH Ag/Fertilizer)
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**Unions:**

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Eric Dean, President, United Ironworkers

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- Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation (PA/OH Steel)
  - Contact: Anna, Ehrich, [Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com), 202-641-8869

- Bryan Galli, Chief Marketing Officer, Peabody Energy  
Contact: Ruth Demeter, [RDemeter@peabodyenergy.com](mailto:RDemeter@peabodyenergy.com)

- Jeff Stewart, President, Cincinnati Barge & Rail Terminal  
[jstewart@barge2rail.com](mailto:jstewart@barge2rail.com) 513 227 1719

- Scott Sigman, Infrastructure Lead, Illinois Soybean Association--  
[sigmans@ilsoy.org](mailto:sigmans@ilsoy.org) 901-395-4563

- Jeff Troike, Ceres Cooperative of Indiana, Land O'Lakes
- Del Unger, Indiana Farmer, Land O'Lakes  
Contact: Autumn Veazey [ALVeazey@landolakes.com](mailto:ALVeazey@landolakes.com) 202-285-3637

- Bill Hanson, Great Lakes Dredge and Dock, [whhanson@gldd.com](mailto:whhanson@gldd.com) 630-574

---

**From:** Ehrich, Anna [Corp] [<mailto:Anna.Ehrich@nucor.com>]

**Sent:** Tuesday, June 6, 2017 11:13 AM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** Re: Vitals for Jim Darsey

Alex,

Any chance you can provide me with the list of other attendees beyond the 3 steel folks. I think you said Marathon, Peabody. We would like Jim to be prepared.

Thanks,  
Anna

Sent from my iPhone

On Jun 6, 2017, at 11:06 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Anna,



Can you please get Eliza the following ASAP.

Last Name:

First Name:

MI:

SSN:

DOB:

Gender:

Passport:

Alex

(b) (6)

---

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## Re: Front row reserved seats.

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**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 06 Jun 2017 14:56:24 -0400

---

It's probably too late for signs but I like idea. Been trying to check with advance.

Sent from my iPhone

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>

> Excellent, thanks!

>

> -----Original Message-----

> From: Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

> Sent: Tuesday, June 6, 2017 12:18 PM

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> Subject: Front row reserved seats.

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> NAME ORG

> Gary Heminger Marathon CEO

> Allen Hamblen CalPortland CEO

> Todd Basteau Bunge North America CEO

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## Front row reserved seats.

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** anna.ehrich@nucor.com

**Date:** Tue, 06 Jun 2017 12:17:53 -0400

| NAME              | ORG                     |
|-------------------|-------------------------|
| Gary Heminger     | Marathon CEO            |
| Allen Hamblen     | CalPortland CEO         |
| Todd Basteen      | Bunge North America CEO |
| Jim Darsey        | EVP Nucor Corporation   |
| Kirk Reich        | AK Steel President      |
| Jim Hagerdon      | Scotts Miracle Grow CEO |
| Thomas Wynne      | CEO Alliance Coal       |
| Dan Mull          | EVP ArcerlorMittal      |
| Terry O' Sullivan | LIUNA President         |
| Kevin Burch       | CEO Jet Express         |
| Sean McGarvey     | NABTU                   |
| Eric Dean         | Ironworkers             |

Sent from my iPhone

## RE: Vitals for Jim Darsey

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To: "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
Date: Tue, 06 Jun 2017 11:18:51 -0400

Highlighted are greeters.

- Gary Heminger, CEO, Marathon Petroleum Corporation
  - Contact: Jake, Menefee, [jakeemenefee@marathonpetroleum.com](mailto:jakeemenefee@marathonpetroleum.com). (202) 288-3457
- Allen Hamblen, President/CEO of CalPortland Company
  - Contact: Rachel Derby [RDerby@cement.org](mailto:RDerby@cement.org) 202-679-8223
- Kevin Burch, CEO, Jet Express (Trucking)
  - Contact: Kevin Burch [KevinB@jetexpressinc.com](mailto:KevinB@jetexpressinc.com) 973-477-6406
- Todd Basteen, CEO, Bunge North America (Ag/Grain Barge Operator from Missouri)
  - Contact Anne Thompson [Anne.Thompson@bunge.com](mailto:Anne.Thompson@bunge.com) 202-534-2357
- Tony Will, CEO, Industries (Ag Fertilizer)
  - Contact: Rosemary O'Brien [robrien@cfindustries.com](mailto:robrien@cfindustries.com) (b) (6) cell
- Kirk Reich, President, AK Steel (OH Steel Company)
  - Contact: Renee Filiatraut [renee.filiatraut@aksteel.com](mailto:renee.filiatraut@aksteel.com) (513) 425-2695
- Jim Hagerdon, CEO, Scotts Miracle Grow (OH Ag/Fertilizer)
  - Contact: Ann Paquillo [ann.aquillo@scotts.com](mailto:ann.aquillo@scotts.com) (937) 537-1397

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Eric Dean, President, United Ironworkers

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- Dan Mull, Executive Vice President, ArcelorMittal (OH/PA Steel)
  - Contact: Susan Zlajic [susan.zlajic@arcelormittal.com](mailto:susan.zlajic@arcelormittal.com) (219) 256-3137
- Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation (PA/OH Steel)

▪ Contact: Anna, Ehrich, [Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com), 202-641-8869

○ Bryan Galli, Chief Marketing Officer, Peabody Energy  
Contact: Ruth Demeter, [RDemeter@peabodyenergy.com](mailto:RDemeter@peabodyenergy.com)

○ Jeff Stewart, President, Cincinnati Barge & Rail Terminal  
[jstewart@barge2rail.com](mailto:jstewart@barge2rail.com) 513 227 1719

○ Scott Sigman, Infrastructure Lead, Illinois Soybean Association--  
[sigmans@ilsoy.org](mailto:sigmans@ilsoy.org) 901-395-4563

○ Jeff Troike, Ceres Cooperative of Indiana, Land O'Lakes

○ Del Unger, Indiana Farmer, Land O'Lakes

Contact: Autumn Veazey [ALVeazey@landolakes.com](mailto:ALVeazey@landolakes.com) 202-285-3637

▪ Bill Hanson, Great Lakes Dredge and Dock, [whhanson@gldd.com](mailto:whhanson@gldd.com) 630-574

---

**From:** Ehrich, Anna [Corp] [mailto:[Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com)]

**Sent:** Tuesday, June 6, 2017 11:13 AM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** Re: Vitals for Jim Darsey

Alex,

Any chance you can provide me with the list of other attendees beyond the 3 steel folks. I think you said Marathon, Peabody. We would like Jim to be prepared.

Thanks,

Anna

Sent from my iPhone

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Anna,

Can you please get Eliza the following ASAP.

Last Name:

First Name:

MI:

SSN:

DOB:

Gender:

Passport:

Alex

(b) (6)

---

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## Fwd: Infrastructure Event Invitation – Immediate Response Requested

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 06 Jun 2017 11:16:49 -0400

Please advise. I assume no but let me know? Thanks.

Sent from my iPhone

Begin forwarded message:

**From:** "Johnson, Diane" <[Diane.Johnson@DJJ.com](mailto:Diane.Johnson@DJJ.com)>

**Date:** June 6, 2017 at 10:50:29 AM EDT

**To:** "[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)" <[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)>

**Subject:** FW: Infrastructure Event Invitation – Immediate Response Requested

Hi Anna:

Our Marketing Manager Carla Lang asked if they should create some signs for the event tomorrow. Mr. Feldman asked me to check with you on this.

Please advise at your earliest convenience.

Thank you!

Diane Johnson  
Executive Assistant  
The David J. Joseph Company  
300 Pike Street  
Cincinnati, OH 45202  
(513) 419-6097 direct line  
(513) 419-6232 fax  
Email: [diane.johnson@djj.com](mailto:diane.johnson@djj.com)

---

**From:** "Lang, Carla" <[Carla.Lang@DJJ.com](mailto:Carla.Lang@DJJ.com)>

**Date:** Tuesday, June 6, 2017 at 10:01 AM

**To:** "Feldman, Craig" <[Craig.Feldman@djj.com](mailto:Craig.Feldman@djj.com)>

**Subject:** Re: Infrastructure Event Invitation – Immediate Response Requested

Do you want us to make any signs created, printed and distributed for this event. We could easily print off a couple of hundred in house. Thoughts?

*Carla M. Lang*

Marketing Manager | The David J. Joseph Company

300 Pike Street, Cincinnati, OH 45202

[Carla.Lang@djj.com](mailto:Carla.Lang@djj.com)

513.419.6037

---

---

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## Re: Vitals for Jim Darsey

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 06 Jun 2017 11:13:14 -0400

---

Alex,

Any chance you can provide me with the list of other attendees beyond the 3 steel folks. I think you said Marathon, Peabody. We would like Jim to be prepared.

Thanks,  
Anna

Sent from my iPhone

On Jun 6, 2017, at 11:06 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

---

Anna,

Can you please get Eliza the following ASAP.

Last Name:

First Name:

MI:

SSN:

DOB:

Gender:

Passport:

Alex

(b) (6)

---

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## Re: Vitals for Jim Darsey

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
:  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Cc:** "Georges, Eliza B. EOP/WHO" <(b) (6)>, "Havis, Jennifer [Corp]" <jennifer.havis@nucor.com>  
**Date:** Tue, 06 Jun 2017 11:09:09 -0400

---

I'm copying Jennifer Havis who can reply with the details for Jim Darsey.

Sent from my iPhone

On Jun 6, 2017, at 11:06 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

---

Anna,

Can you please get Eliza the following ASAP.

Last Name:  
First Name:  
MI:  
SSN:  
DOB:  
Gender:  
Passport:

Alex

(b) (6)

---

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## Vitals for Jim Darsey

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**Cc:** "Georges, Eliza B. EOP/WHO" (b) (6)

**Date:** Tue, 06 Jun 2017 11:05:58 -0400

---

Anna,

Can you please get Eliza the following ASAP.

Last Name:

First Name:

MI:

SSN:

DOB:

Gender:

Passport:

Alex

(b) (6)



## Vitals for Jim Darsey

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Cc:** "Georges, Eliza B. EOP/WHO" (b) (6)  
**Date:** Tue, 06 Jun 2017 11:05:58 -0400

---

Anna,

Can you please get Eliza the following ASAP.

Last Name:  
First Name:  
MI:  
SSN:  
DOB:  
Gender:  
Passport:

Alex  
(b) (6)

## RE: June 7th Inland Waterways Event

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 06 Jun 2017 22:08:31 -0400

Ok, thanks man.

*Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 6, 2017 10:05 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:  
There him there will be no problem out front and to look for me once he gets there

Give him my cell

(b) (6)

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]

**Sent:** Tuesday, June 6, 2017 10:04 PM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** RE: June 7th Inland Waterways Event

Alex, just confirming that Kevin McLaughlin, Project Director, Olmsted Dam Project, AECOM is still our attendee. He will be there tomorrow. I never heard anything further on security procedures so I hope there is no problem on that front.

*Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 7:23 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:

I will be POC on site.

Hard hat is fine.

---

**From:** Tynan, Brian [<mailto:brian.tynan@aecom.com>]  
**Sent:** Monday, June 5, 2017 7:06 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: June 7th Inland Waterways Event

Any dress code recommendations other than the hard hat?

And does he need a POC on site?

*Brian Tynan*

*Director, Government Relations*

*AECOM*

*D +1-202-772-0752*

*M (b) (6)*

*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 6:08 PM, "Herrgott, Alex H. EOP/CEQ"

<(b) (6)> wrote:

Brian,

I apologize for the late nature of the evolving logistics, but as you can see below we have moved the start time of the event to 1:00pm. I apologize if this causes significant travel logistics issues and we appreciate your continued willingness to take a central role in this event.

**Where:** Rivertowne Marina, Cincinnati, Ohio

**When:** Wednesday, June 7, 2017 at 1:00PM EDT

**Who:** President Trump, Secretary Perdue, Secretary Zinke, Administrator Pruitt

Doors will open at 11:30 a.m. and the President will arrive at 1p.m. Then, invitees will be escorted to the front row with reserved seats for the remainder of the program. There will be 300 chairs with 200 standing room, so this will be quite the large event, which is why I need as many folks in hard hats in front in the reserved spots I am saving for them. I will following up with specific security requirements for the principle attendees; however additional guests will move through the public USSS security process.

The President will conclude his remarks approximately 1:45p.m.

I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)

## RE: Vitals for Jim Darsey

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 06 Jun 2017 11:18:51 -0400

Highlighted are greeters.

- Gary Heminger, CEO, Marathon Petroleum Corporation
  - Contact: Jake, Menefee, [jakeemenefee@marathonpetroleum.com](mailto:jakeemenefee@marathonpetroleum.com). (202) 288-3457
- Allen Hamblen, President/CEO of CalPortland Company
  - Contact: Rachel Derby [RDerby@cement.org](mailto:RDerby@cement.org) 202-679-8223
- Kevin Burch, CEO, Jet Express (Trucking)
  - Contact: Kevin Burch [KevinB@jetexpressinc.com](mailto:KevinB@jetexpressinc.com) 973-477-6406
- Todd Basteau, CEO, Bunge North America (Ag/Grain Barge Operator from Missouri)
  - Contact Anne Thompson [Anne.Thompson@bunge.com](mailto:Anne.Thompson@bunge.com) 202-534-2357
- Tony Will, CEO, Industries (Ag Fertilizer)
  - Contact: Rosemary O'Brien [robrien@cfindustries.com](mailto:robrien@cfindustries.com) (b) (6) cell
- Kirk Reich, President, AK Steel (OH Steel Company)
  - Contact: Renee Filiatraut [renee.filiatraut@aksteel.com](mailto:renee.filiatraut@aksteel.com) (513) 425-2695
- Jim Hagerdon, CEO, Scotts Miracle Grow (OH Ag/Fertilizer)
  - Contact: Ann Paquillo [ann.aquillo@scotts.com](mailto:ann.aquillo@scotts.com) (937) 537-1397

### Unions:

Sean McGarvey, President & CEO, North American Building Trades Union  
Eric Dean, President, United Ironworkers

Contact(for both): Mike Monroe [mmonroe@buildingtrades.org](mailto:mmonroe@buildingtrades.org) 202-431-2232

- Dan Mull, Executive Vice President, ArcelorMittal (OH/PA Steel)
  - Contact: Susan Zlajic [susan.zlajic@arcelormittal.com](mailto:susan.zlajic@arcelormittal.com) (219) 256-3137



- Jim Darsey, Executive Vice President, Raw Materials, Nucor Corporation (PA/OH Steel)
  - Contact: Anna, Ehrich, [Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com), 202-641-8869
- Bryan Galli, Chief Marketing Officer, Peabody Energy
  - Contact: Ruth Demeter, [RDemeter@peabodyenergy.com](mailto:RDemeter@peabodyenergy.com)
- Jeff Stewart, President, Cincinnati Barge & Rail Terminal
  - [jstewart@barge2rail.com](mailto:jstewart@barge2rail.com) 513 227 1719
- Scott Sigman, Infrastructure Lead, Illinois Soybean Association--
  - [sigmans@ilsoy.org](mailto:sigmans@ilsoy.org) 901-395-4563
- Jeff Troike, Ceres Cooperative of Indiana, Land O'Lakes
- Del Unger, Indiana Farmer, Land O'Lakes
  - Contact: Autumn Veazey [ALVeazey@landolakes.com](mailto:ALVeazey@landolakes.com) 202-285-3637
- Bill Hanson, Great Lakes Dredge and Dock, [whhanson@gldd.com](mailto:whhanson@gldd.com) 630-574

---

**From:** Ehrich, Anna [Corp] [mailto:[Anna.Ehrich@nucor.com](mailto:Anna.Ehrich@nucor.com)]

**Sent:** Tuesday, June 6, 2017 11:13 AM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** Re: Vitals for Jim Darsey

Alex,

Any chance you can provide me with the list of other attendees beyond the 3 steel folks. I think you said Marathon, Peabody. We would like Jim to be prepared.

Thanks,  
Anna

Sent from my iPhone

On Jun 6, 2017, at 11:06 AM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Anna,

Can you please get Eliza the following ASAP.

Last Name:

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MI:

SSN:

DOB:  
Gender:  
Passport:

Alex

(b) (6)

---

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## RE: June 7th Inland Waterways Event

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Tue, 06 Jun 2017 22:05:37 -0400

There him there will be no problem out front and to look for me once he gets there

Give him my cell

(b) (6)

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Tuesday, June 6, 2017 10:04 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: June 7th Inland Waterways Event

Alex, just confirming that Kevin McLaughlin, Project Director, Olmsted Dam Project, AECOM is still our attendee. He will be there tomorrow. I never heard anything further on security procedures so I hope there is no problem on that front.

*Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 7:23 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:

I will be POC on site.

Hard hat is fine.

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Monday, June 5, 2017 7:06 PM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Re: June 7th Inland Waterways Event

Any dress code recommendations other than the hard hat?

And does he need a POC on site?

*Brian Tynan*

*Director, Government Relations*

*AECOM*

*D +1-202-772-0752*

*M + (b) (6)*

*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jun 5, 2017 6:08 PM, "Herrgott, Alex H. EOP/CEQ"  
<(b) (6)> wrote:

Brian,

I apologize for the late nature of the evolving logistics, but as you can see below we have moved the start time of the event to 1:00pm. I apologize if this causes significant travel logistics issues and we appreciate your continued willingness to take a central role in this event.

**Where:** Rivertowne Marina, Cincinnati, Ohio

**When:** Wednesday, June 7, 2017 at 1:00PM EDT

**Who:** President Trump, Secretary Perdue, Secretary Zinke, Administrator Pruitt

Doors will open at 11:30 a.m. and the President will arrive at 1p.m. Then, invitees will be escorted to the front row with reserved seats for the remainder of the program. There will be 300 chairs with 200 standing room, so this will be quite the large event, which is why I need as many folks in hard hats in front in the reserved spots I am saving for them. I will following up with specific security requirements for the principle attendees; however additional guests will move through the public USSS security process.

The President will conclude his remarks approximately 1:45p.m.

I would suggest that invitees arrive at the event no later than noon.

Please give me a call with any questions.

Alex

(b) (6)



## RE: Infrastructure Event Invitation – Immediate Response Requested

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Tue, 06 Jun 2017 11:25:37 -0400

What kind of signs?

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]  
**Sent:** Tuesday, June 6, 2017 11:17 AM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Fwd: Infrastructure Event Invitation – Immediate Response Requested

Please advise. I assume no but let me know? Thanks.

Sent from my iPhone

Begin forwarded message:

**From:** "Johnson, Diane" <[Diane.Johnson@DJJ.com](mailto:Diane.Johnson@DJJ.com)>  
**Date:** June 6, 2017 at 10:50:29 AM EDT  
**To:** "[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)" <[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)>  
**Subject:** FW: Infrastructure Event Invitation – Immediate Response Requested

Hi Anna:

Our Marketing Manager Carla Lang asked if they should create some signs for the event tomorrow. Mr. Feldman asked me to check with you on this.

Please advise at your earliest convenience.

Thank you!

Diane Johnson  
Executive Assistant  
The David J. Joseph Company  
300 Pike Street  
Cincinnati, OH 45202  
(513) 419-6097 direct line  
(513) 419-6232 fax  
Email: [diane.johnson@djj.com](mailto:diane.johnson@djj.com)

---

**From:** "Lang, Carla" <[Carla.Lang@DJJ.com](mailto:Carla.Lang@DJJ.com)>

**Date:** Tuesday, June 6, 2017 at 10:01 AM

**To:** "Feldman, Craig" <[Craig.Feldman@djj.com](mailto:Craig.Feldman@djj.com)>

**Subject:** Re: Infrastructure Event Invitation – Immediate Response Requested

Do you want us to make any signs created, printed and distributed for this event. We could easily print off a couple of hundred in house. Thoughts?

*Carla M. Lang*

Marketing Manager | The David J. Joseph Company

300 Pike Street, Cincinnati, OH 45202

[Carla.Lang@djj.com](mailto:Carla.Lang@djj.com)

513.419.6037

---

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## Re: Tomorrow

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Wed, 07 Jun 2017 09:17:37 -0400

Great! And no problem. All I did was invite them, they are thrilled to come. 2 seats would be great - will have Craig who runs the Cincinnati DJJ operation (and gave the whole building time off to come and paid for busses!) sit with Jim. I'll be with Jim and will call when we arrive.

Sent from my iPhone

On Jun 6, 2017, at 10:16 PM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

---

We are all set for tomorrow.

I can't tell you how appreciative we are about the busses of folks you are bringing. They are going to make the event.

I will have 2 seats in front row for Darsey. This going to be a great event.

Please have him call me in the morning.

Alex

(b) (6)

---

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## Another Favor: Clemson Monday June 12th White House Celebration

---

**From:** "Knox, Eric" <eric.knox@aecom.com>  
**To:** "Neumayr, Mary B. EOP/CEQ" (b) (6) >  
**Date:** Thu, 08 Jun 2017 13:21:18 -0400

---

**Request:**

Two tickets for the White House Clemson Football National Championship ceremony on June 12

William "Bill" P. Greene

(b) (6)

Ellen Dunbar Jenkins

(b) (6)

Clemson Alum and serves on Clemson DC Alumni Board

## Picture with the President on Wednesday

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Fri, 09 Jun 2017 17:06:10 -0400

---

Alex,

When you have a minute, can you put me in touch with whomever could help us get the photo that was taken of Jim Darsey with President Trump on Wednesday?

Thanks,  
Anna

Anna R. Ehrich  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6) mobile  
[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)  
[www.nucor.com](http://www.nucor.com)

---

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# Thank you!

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Fri, 09 Jun 2017 11:28:56 -0400

---

Alex,

Thanks again for inviting Nucor to participate in the President's infrastructure event on Wednesday. We thought it was a fantastic event and I hope you and your team were pleased as well; I know it took a ton of work on your part. Jim Darsey found the event extremely worthwhile and couldn't stop talking about how gracious the President is so THANK YOU for all you did to help make it meaningful for Jim and Nucor. Our DJJ and Nucor Steel Gallatin teams were clearly thrilled to be in attendance as well and appreciated the strong steel message delivered by President Trump.

Please be in touch if we can be helpful in the future.

Best,  
Anna

Anna R. Ehrich  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6) mobile  
[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)  
[www.nucor.com](http://www.nucor.com)

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## RE: Possible inland waterway/ CEO Gary Cohn in D.C.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" (b) (6) >

**Date:** Mon, 19 Jun 2017 23:39:34 -0400

I am traveling tomorrow, but will try to call you during the day.

**Brian Tynan**  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Monday, June 19, 2017 4:29 PM  
**To:** Tynan, Brian  
**Subject:** Possible inland waterway/ CEO Gary Cohn in D.C.

Brian,

We are targeting the morning of Friday, July 13th. Can you give me a ring when you get a chance please?

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: Possible inland waterway/ CEO Gary Cohn in D.C.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 19 Jun 2017 17:09:11 -0400

Just wrapping up a meeting. Will call shortly.

**Brian Tynan**  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Monday, June 19, 2017 4:29 PM  
**To:** Tynan, Brian  
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(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## Possible inland waterway/ CEO Gary Cohn in D.C.

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 19 Jun 2017 16:28:53 -0400

---

Brian,

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Associate Director for Infrastructure  
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## Re: Possible inland waterway/ CEO Gary Cohn in D.C.

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**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Wed, 21 Jun 2017 16:33:28 -0400

Just tried you. Give me a shout back. (b) (6)

Sent from my iPhone

On Jun 21, 2017, at 2:30 PM, Tynan, Brian <brian.tynan@aecom.com> wrote:

AECOM CEO Mike Burke is in.

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [[\(b\) \(6\)](mailto:(b) (6))]  
**Sent:** Monday, June 19, 2017 4:29 PM  
**To:** Tynan, Brian  
**Subject:** Possible inland waterway/ CEO Gary Cohn in D.C.

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(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
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(b) (6)

## RE: Possible inland waterway/ CEO Gary Cohn in D.C.

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**From:** "Tynan, Brian" <brian.tynan@aeacom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Wed, 21 Jun 2017 14:29:48 -0400

AECOM CEO Mike Burke is in.

**Brian Tynan**  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aeacom.com](mailto:Brian.Tynan@aeacom.com)

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Alexander Herrgott  
Associate Director for Infrastructure  
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(b) (6)

## Photos from Cincinnati

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Thu, 22 Jun 2017 18:52:01 -0400

---

Hey Alex,

Just wanted to check in to see if you know when the photos from the Cincinnati event will be available.

Many thanks,  
Anna

Sent from my iPhone

---

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## July 14th Meeting

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**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Fri, 23 Jun 2017 17:06:32 -0400

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Brian,

We are locking a 30 min window time between 10am and noon.

I am very appreciative of Mr. Burke's willingness to participate.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

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## July 14th Meeting

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## Re: July 14th Meeting

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**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Sat, 24 Jun 2017 13:34:32 -0400

---

Thanks buddy. Always been a pleasure to work with you.

Sent from my iPhone

On Jun 24, 2017, at 1:24 PM, Tynan, Brian <brian.tynan@aecom.com> wrote:

---

Ok. Thanks Alex.

Saw DJ yesterday here at the US Conference of Mayors, and we both sang your praises.

*Brian Tynan*  
*Director, Government Relations*  
*AECOM*  
*D +1-202-772-0752*  
*M + (b) (6)*  
*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

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**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Sat, 24 Jun 2017 13:24:39 -0400

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(b) (6)

## RE: July 14th Meeting.

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**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 26 Jun 2017 16:25:30 -0400

Thanks Alex.

For future documents on the attendees, the company name is just AECOM. No "Industries" at the end.

Will it only be principals in the meeting?

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Monday, June 26, 2017 12:51 PM  
**To:** Tynan, Brian  
**Subject:** July 14th Meeting.

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The idea will be to do a pre-meeting with DJ and me prior to the meeting with Gary.

Call with any questions.

Thanks

Alex

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Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

---

**From:** Reed, Anthony [<mailto:Anthony.Reed@adm.com>]

**Sent:** Friday, June 23, 2017 4:49 PM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Cc:** Dierlam, Bryan <[Bryan.Dierlam@adm.com](mailto:Bryan.Dierlam@adm.com)>

**Subject:** Re: [EXTERNAL] July 14th Meeting.

Thanks Alex

On Jun 23, 2017, at 4:48 PM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Thank you for the time and the consideration.

Please don't hesitate to call me anytime at (b) (6)

Regards

Alexander Herrgott  
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## July 14th Meeting.

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**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 26 Jun 2017 12:50:47 -0400

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**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Wed, 28 Jun 2017 15:51:57 -0400

No 12:30 with DJ and I and then 1pm with Gary

Alexander Herrgott  
Associate Director for Infrastructure  
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(b) (6)

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**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Wednesday, June 28, 2017 3:19 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6)  
**Subject:** RE: July 14th Meeting.

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**Brian Tynan**  
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## RE: July 14th Meeting.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Wed, 28 Jun 2017 15:18:53 -0400

Alex-

Is the pre-meeting with you and DJ going to occur prior to 12:30? So, 11:30 to 12:30 with you and DJ, and 12:30 to 1:30 with Gary? Just trying to plan logistics.

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Monday, June 26, 2017 12:51 PM  
**To:** Tynan, Brian  
**Subject:** July 14th Meeting.

Brian,

They there--I wanted to confirm that the meeting will be 12:30-1:30 on July 14<sup>th</sup> and will include the following prospective attendees.

The idea will be to do a pre-meeting with DJ and me prior to the meeting with Gary.

Call with any questions.

Thanks

Alex

(b) (6)

1. Bruce Rauner, Governor, Illinois (confirming, alternate Lt. Gov Evelyn Sanguinetti)  
Brian Oszakiewski, [Brian.Oszakiewski@illinois.gov](mailto:Brian.Oszakiewski@illinois.gov) m- (b) (6)
2. Gary Heminger, CEO, Marathon Petroleum Corporation  
Contact: Jake, Menefee, [jakeemenefee@marathonpetroleum.com](mailto:jakeemenefee@marathonpetroleum.com). M- (b) (6)
3. Tony Will, CEO, CF Industries (Ag Fertilizer)  
Contact: Rosemary O'Brien [robrien@cfindustries.com](mailto:robrien@cfindustries.com) m- (b) (6) 1

4. Michael S. Burke, CEO, AECOM Industries (Engineering/construction)  
Contact: Brian Tynan, [Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com) -- m-(b) (6)
5. Juan Ricardo Luciano, CEO, Archer Daniels Midland (Agriculture)  
Contact: Anthony Reed, [anthony\\_reed@admworld.com](mailto:anthony_reed@admworld.com), M-(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Reed, Anthony [<mailto:Anthony.Reed@adm.com>]  
**Sent:** Friday, June 23, 2017 4:49 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Cc:** Dierlam, Bryan <[Bryan.Dierlam@adm.com](mailto:Bryan.Dierlam@adm.com)>  
**Subject:** Re: [EXTERNAL] July 14th Meeting.

Thanks Alex

On Jun 23, 2017, at 4:48 PM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Thank you for the time and the consideration.

Please don't hesitate to call me anytime at (b) (6)

Regards

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

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## Re: Checking in

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Fri, 30 Jun 2017 15:01:57 -0400

---

Email Eliza directly.

Sent from my iPhone

> On Jun 30, 2017, at 2:57 PM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:

>

> Hey Alex - just checking in about the photos. Thanks!!

>

> Sent from my iPhone

>

> -----

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>

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## Re: Checking in

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Fri, 30 Jun 2017 15:04:05 -0400

---

Will do - thanks!

Sent from my iPhone

> On Jun 30, 2017, at 3:02 PM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

>

> Email Eliza directly.

>

> Sent from my iPhone

>

>> On Jun 30, 2017, at 2:57 PM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:

>>

>> Hey Alex - just checking in about the photos. Thanks!!

>>

>> Sent from my iPhone

>>

>> -----

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## Checking in

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6) gov>  
**Date:** Fri, 30 Jun 2017 14:56:16 -0400

---

Hey Alex - just checking in about the photos. Thanks!!

Sent from my iPhone

---

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## Re: Checking in

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Date:** Fri, 30 Jun 2017 15:01:57 -0400

---

Email Eliza directly.

Sent from my iPhone

> On Jun 30, 2017, at 2:57 PM, Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com> wrote:

>

> Hey Alex - just checking in about the photos. Thanks!!

>

> Sent from my iPhone

>

> -----

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## Fwd: Photos from Cincinnati

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** anna.ehrich@nucor.com  
**Date:** Fri, 30 Jun 2017 15:01:18 -0400

Sent from my iPhone

Begin forwarded message:

**From:** "Georges, Eliza B. EOP/WHO" (b) (6)  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Subject:** RE: Photos from Cincinnati

Hi Alex,

Okay so I'm trying to track these photos down. Can you look at the screenshot attached and let me know if these are the CEOs?

Thanks!  
Liza

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Friday, June 23, 2017 9:37 AM  
**To:** Georges, Eliza B. EOP/WHO <(b) (6)>  
**Subject:** Fwd: Photos from Cincinnati

Hey Eliza,

Hope all is well.

Do you know by chance how one of the CEOs can get pictures of him and POTUS from June 7th event.

Sent from my iPhone

Begin forwarded message:

**From:** "Ehrich, Anna [Corp]" <Anna.Ehrich@nucor.com>  
**Date:** June 22, 2017 at 6:52:01 PM EDT  
**To:** "(b) (6)" <(b) (6)>  
**Subject:** Photos from Cincinnati

Hey Alex,

Just wanted to check in to see if you know when the photos from the Cincinnati event will be available.

Many thanks,  
Anna

Sent from my iPhone

---

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## Fwd: Photos from Cincinnati

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** anna.ehrich@nucor.com  
**Date:** Fri, 30 Jun 2017 15:01:18 -0400

Sent from my iPhone

Begin forwarded message:

**From:** "Georges, Eliza B. EOP/WHO" (b) (6)  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Subject:** RE: Photos from Cincinnati

Hi Alex,

Okay so I'm trying to track these photos down. Can you look at the screenshot attached and let me know if these are the CEOs?

Thanks!  
Liza

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Friday, June 23, 2017 9:37 AM  
**To:** Georges, Eliza B. EOP/WHO <(b) (6)>  
**Subject:** Fwd: Photos from Cincinnati

Hey Eliza,

Hope all is well.

Do you know by chance how one of the CEOs can get pictures of him and POTUS from June 7th event.

Sent from my iPhone

Begin forwarded message:

**From:** "Ehrich, Anna [Corp]" <Anna.Ehrich@nucor.com>  
**Date:** June 22, 2017 at 6:52:01 PM EDT



To: "(b) (6)" <(b) (6)>  
Subject: Photos from Cincinnati

Hey Alex,

Just wanted to check in to see if you know when the photos from the Cincinnati event will be available.

Many thanks,  
Anna

Sent from my iPhone

---

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## July 14 meeting

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Wed, 05 Jul 2017 20:17:13 -0400

---

Brian,

Hope you had a happy 4<sup>th</sup>.

Can we talk in the morning about the policy questions Gary will be asking? I want to make sure we are all on the same page.

Let me know if you want to get some of your policy people on the phone—it might be easier to do it all at once. If not, that works too. Ideally we will create a CEO staff group call with all meeting participants with DJ and me, on Monday.

As for your email earlier today, we can discuss.

Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## July 14 meeting

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Wed, 05 Jul 2017 20:17:13 -0400

---

Brian,

Hope you had a happy 4<sup>th</sup>.

Can we talk in the morning about the policy questions Gary will be asking? I want to make sure we are all on the same page.

Let me know if you want to get some of your policy people on the phone—it might be easier to do it all at once. If not, that works too. Ideally we will create a CEO staff group call with all meeting participants with DJ and me, on Monday.

As for your email earlier today, we can discuss.

Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## Re: July 14 meeting

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Wed, 05 Jul 2017 21:13:59 -0400

---

Sure, makes sense. Let's chat in the morning.

And we would like to get some of our subject matter experts on the phone. I might need to give them a little notice so maybe we can talk tomorrow and try to pick a time?

*Brian Tynan*  
*Director, Government Relations*  
*AECOM*  
*D +1-202-772-0752*  
*M (b) (6)*  
*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jul 5, 2017 8:17 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:  
Brian,

Hope you had a happy 4<sup>th</sup>.

Can we talk in the morning about the policy questions Gary will be asking? I want to make sure we are all on the same page.

Let me know if you want to get some of your policy people on the phone—it might be easier to do it all at once. If not, that works too. Ideally we will create a CEO staff group call with all meeting participants with DJ and me, on Monday.

As for your email earlier today, we can discuss.

Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: July 14th Meeting.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Wed, 05 Jul 2017 12:06:43 -0400

Alex-

Hope you had a great 4<sup>th</sup> of July.

Mike Burke's office is asking me for details on location of the meeting (assume its in the EEOB?) and Security needs (SS# and DOB???).

Let me know what you need on that.

**Brian Tynan**

Director, Government Relations

**AECOM**

D +1-202-772-0752

M + (b) (6)

[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Wednesday, June 28, 2017 3:52 PM

**To:** Tynan, Brian

**Subject:** RE: July 14th Meeting.

No 12:30 with DJ and I and then 1pm with Gary

Alexander Herrgott

Associate Director for Infrastructure

Council on Environmental Quality

(b) (6)

---

**From:** Tynan, Brian [<mailto:brian.tynan@aecom.com>]

**Sent:** Wednesday, June 28, 2017 3:19 PM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** RE: July 14th Meeting.

Alex-

Is the pre-meeting with you and DJ going to occur prior to 12:30? So, 11:30 to 12:30 with you and DJ, and 12:30 to 1:30 with Gary? Just trying to plan logistics.



**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [[\(b\) \(6\)](mailto:(b) (6))]  
**Sent:** Monday, June 26, 2017 12:51 PM  
**To:** Tynan, Brian  
**Subject:** July 14th Meeting.

Brian,

They there--I wanted to confirm that the meeting will be 12:30-1:30 on July 14<sup>th</sup> and will include the following prospective attendees.

The idea will be to do a pre-meeting with DJ and me prior to the meeting with Gary.

Call with any questions.

Thanks  
Alex

(b) (6)

1. Bruce Rauner, Governor, Illinois (confirming, alternate Lt. Gov Evelyn Sanguinetti)  
Brian Oszakiewski, [Brian.Oszakiewski@illinois.gov](mailto:Brian.Oszakiewski@illinois.gov) m- (b) (6)
2. Gary Heminger, CEO, Marathon Petroleum Corporation  
Contact: Jake, Menefee, [jakeemenefee@marathonpetroleum.com](mailto:jakeemenefee@marathonpetroleum.com). M- (b) (6)
3. Tony Will, CEO, CF Industries (Ag Fertilizer)  
Contact: Rosemary O'Brien [robrien@cfindustries.com](mailto:robrien@cfindustries.com) m- (b) (6) 1
4. Michael S. Burke, CEO, AECOM Industries (Engineering/construction)  
Contact: Brian Tynan, [Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com) -- m- (b) (6)
5. Juan Ricardo Luciano, CEO, Archer Daniels Midland (Agriculture)  
Contact: Anthony Reed, [anthony\\_reed@admworld.com](mailto:anthony_reed@admworld.com), M- (b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Reed, Anthony [<mailto:Anthony.Reed@adm.com>]  
**Sent:** Friday, June 23, 2017 4:49 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Cc:** Dierlam, Bryan <[Bryan.Dierlam@adm.com](mailto:Bryan.Dierlam@adm.com)>  
**Subject:** Re: [EXTERNAL] July 14th Meeting.

Thanks Alex

On Jun 23, 2017, at 4:48 PM, Herrgott, Alex H. EOP/CEQ <(b) (6)> wrote:

Thank you for the time and the consideration.

Please don't hesitate to call me anytime at (b) (6)

Regards

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

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## Re: Bio for Mike Burke

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Thu, 06 Jul 2017 19:21:27 -0400  
**Attachments:** MikeBurkeBio 7-6-17.pdf (130.41 kB)

---

Here is Mike's bio and photo

*Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jul 6, 2017 5:40 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:  
Brian,

Sorry for not connecting today. I am trying to set up a staff meeting for Tuesday afternoon. Give me a call when you get a chance.

Also, did you send me a bio and pic for Mike/?

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

# Michael S. Burke

Chairman and Chief Executive Officer

## Education

Juris Doctorate,  
Southwestern University School of Law

Bachelor of Science, Accounting,  
University of Scranton

## Affiliations

California Bar Association

American Institute of Certified Public  
Accountants

Business Roundtable

## Community Engagement

Children's Bureau  
Board of Directors

LA 2024  
Board of Directors

Providence Saint John's Health Center  
Board of Trustees



Michael S. Burke is Chairman and Chief Executive Officer of AECOM (NYSE: ACM), a premier, fully integrated infrastructure firm that designs, builds, finances and operates infrastructure assets in more than 150 countries.

Mr. Burke has served as a key AECOM leader since he joined the company in 2005 and has been instrumental in the evolution of AECOM from a private company to a public firm whose staff of architects, engineers, designers, planners, scientists and management and construction professionals serve clients virtually anywhere in the world. He was named Chief Financial Officer in 2006 and, prior to his appointment as CEO in 2014, Mr. Burke had been president of the company since October 2011.

During 2014, Mr. Burke led AECOM's purchase of URS Corporation, an \$11-billion, leading provider of engineering, construction, and technical services for public agencies and private-sector companies around the world. This acquisition was a transformational event for the industry and a critical step in advancing AECOM's vision to be the world's premier, fully integrated infrastructure firm.

Mr. Burke also directed the company's initial public offering (IPO) on the New York Stock Exchange (NYSE), which was one of the 10 largest NYSE listings for 2007, and one of the largest engineering industry IPOs of all time.

Prior to joining AECOM, Mr. Burke served as Western Area Managing Partner at KPMG LLP. He joined KPMG in 1990 and was admitted to the partnership in 1995. He also was a member of KPMG's Board of Directors, a position he held for five years. As a member of the Board of Directors, he served as the chairman of the Board Process and Governance Committee and a member of the Audit and Finance Committee.

Mr. Burke is also an active member of the community and serves on the boards for various nonprofit organizations. He is currently a member of the Board of Trustees for Providence Saint John's Health Center, a nationally renowned hospital serving the West Los Angeles community since 1942, a member of the Board of Directors for LA 2024, the committee seeking to bring the 2024 Olympic Games to Los Angeles and a member of the Board of Directors for Children's Bureau, which helps at-risk children through state-of-the-art child abuse prevention and treatment services.

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AECOM and its companies have annual revenue of approximately US\$17.4 billion.  
Learn more at [aecom.com](https://www.aecom.com) and [@AECOM](https://twitter.com/AECOM).



## Bio for Mike Burke

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Thu, 06 Jul 2017 17:40:41 -0400

---

Brian,

Sorry for not connecting today. I am trying to set up a staff meeting for Tuesday afternoon. Give me a call when you get a chance.

Also, did you send me a bio and pic for Mike/?

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## RE: Nice to meet you

---

**From:** "Brannen, Laura" <lbrannen@bechtel.com>  
**To:** "Loyola, Mario A. EOP/CEQ" <(b) (6)>  
**Date:** Thu, 06 Jul 2017 09:38:04 -0400

---

Mario,

I wanted to circle back on this discussion. If you are still interested getting input on the state-federal interface, please let me know. It took a bit longer than anticipated to go through the internal deliberations and get the right people aligned. I recognize it's been some time since we connected and you may have moved on, but I still wanted to reach out to share our experience if it can be helpful.

Laura

-----Original Message-----

**From:** Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Friday, May 12, 2017 11:00 AM  
**To:** Brannen, Laura <lbrannen@Bechtel.com>  
**Subject:** Re: Nice to meet you [\*EXTERNAL\*]

Dear Laura / that's just great thank you. Looking forward to meeting with you. Really appreciate your making time.

Mario

> On May 12, 2017, at 10:57 AM, Brannen, Laura <lbrannen@Bechtel.com> wrote:

>

> Mario,

>

> Thank you for taking the time to chat with me yesterday. It looks like we will be able to set up the conversation you and I discussed. I am still coordinating calendars on our end, but late next week or early the following week appear to be the best bet. We have our annual global business meeting next week and several people are tied up in that event through the end of the week. I hope that meets your needs in terms of timeframe. I will get back to you as soon as possible with possible dates and times. Thank you again.

>

> Best,

> Laura

>

> Laura Keating Brannen

> Government Affairs Manager

> Bechtel

>

> Office 202 828 7370

> Mobile (b) (6)

>

>> On May 9, 2017, at 3:42 PM, Loyola, Mario A. EOP/CEQ (b) (6) wrote:

>>

>> Thanks for accommodating, see you Thursday.

>>

>> Mario Loyola

>> (b) (6)

>>

>>

>> -----Original Message-----

>> From: Brannen, Laura [mailto:lbrannen@Bechtel.com]

>> Sent: Tuesday, May 9, 2017 2:54 PM

>> To: Loyola, Mario A. EOP/CEQ <(b) (6)>

>> Subject: Re: Nice to meet you

>>

>> Not inconvenient at all. See you at 10 am.

>>

>> Laura Keating Brannen

>> Government Affairs Manager, Bechtel

>> O: 202-828-7370

>> C: (b) (6)

>>

>>> On May 9, 2017, at 8:28 AM, Loyola, Mario A. EOP/CEQ <(b) (6)> wrote:

>>>

>>> Hi Laura - can we please move this to 10am Thursday? I now have an appointment at 11am back at EEOB - with the FBI, whose job it is to make sure I'm not secretly a Communist. I hope that's not too inconvenient.

>>>

>>> Thank you, see you soon

>>>

>>> Mario

>>>

>>>> On May 3, 2017, at 3:12 PM, Brannen, Laura <lbrannen@bechtel.com> wrote:

>>>>

>>>> The one on Connecticut and H Street, right? Works for me. See you then and there.

>>>>

>>>> -----Original Message-----

>>>> From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]

>>>> Sent: Wednesday, May 03, 2017 3:08 PM

>>>> To: Brannen, Laura <lbrannen@Bechtel.com>

>>>> Subject: RE: Nice to meet you [\*EXTERNAL\*]

>>>>

>>>> Meet at Teism next door, Thursday next week 1030am?

>>>>

>>>> Mario Loyola

>>>> (b) (6)

>>>>

>>>>

>>>> -----Original Message-----

>>>> From: Brannen, Laura [mailto:lbrannen@bechtel.com]

>>>> Sent: Wednesday, May 3, 2017 3:04 PM

>>>> To: Loyola, Mario A. EOP/CEQ <(b) (6)>

>>>> Subject: RE: Nice to meet you

>>>>

>>>> Perfect, I will see you then.

>>>>

>>>> -----Original Message-----

>>>> From: Loyola, Mario A. EOP/CEQ [mailto:(b) (6)]

>>>> Sent: Wednesday, May 03, 2017 3:02 PM

>>>> To: Brannen, Laura <lbrannen@Bechtel.com>

>>>> Subject: Re: Nice to meet you [\*EXTERNAL\*]

>>>>

>>>> Thursday morning next week would be great say 1030am here at CEQ?



## RE: July 14 meeting

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Thu, 06 Jul 2017 14:48:31 -0400

Alex-

Just checking in on how you want to handle the prep call. Do I need to have my guys ready for something tomorrow? Or should we be looking at Monday?

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Wednesday, July 05, 2017 8:17 PM

**To:** Tynan, Brian

**Subject:** July 14 meeting

Brian,

Hope you had a happy 4<sup>th</sup>.

Can we talk in the morning about the policy questions Gary will be asking? I want to make sure we are all on the same page.

Let me know if you want to get some of your policy people on the phone—it might be easier to do it all at once. If not, that works too. Ideally we will create a CEO staff group call with all meeting participants with DJ and me, on Monday.

As for your email earlier today, we can discuss.

Alex

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)





## Bio for Mike Burke

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Thu, 06 Jul 2017 17:40:41 -0400

---

Brian,

Sorry for not connecting today. I am trying to set up a staff meeting for Tuesday afternoon. Give me a call when you get a chance.

Also, did you send me a bio and pic for Mike/?

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: NEC/CEQ Coordinating call July 18th--3:30pm

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
:  
"Menefee, Jake E. (MPC)" <jakeemenefee@marathonpetroleum.com>, "O'Brien, Rosemary" <robrien@cfindustries.com>, "Tynan, Brian" <brian.tynan@aecom.com>, "Dierlam, Bryan" <bryan.dierlam@adm.com>  
**To:**  
"Wingate, Mark R. EOP/CEQ" <(b) (6)>, "Harkins, Michael W. EOP/WHO" <(b) (6)>  
**Cc:**  
**Date:** Sat, 08 Jul 2017 11:19:38 -0400

As promised, here is the call in information for our 3:30pm est. call.

This should last 30 minutes. On our side it will be:

DJ Gribbin, NEC, Special Assistant to the President  
Alex Herrgott, CEQ, Associate Director for Infrastructure  
Mark Wingate, CEQ, Senior Advisor on Infrastructure  
Michael Harkins, NEC, Senior Advisor on Infrastructure

### Conference Call Information:

(b) (6)  
(b) (6)  
(b) (6)  
(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Herrgott, Alex H. EOP/CEQ  
**Sent:** Friday, July 7, 2017 12:21 PM  
**To:** 'Menefee, Jake E. (MPC)' <jakeemenefee@marathonpetroleum.com>; 'O'Brien, Rosemary' <robrien@cfindustries.com>; 'Tynan, Brian' <brian.tynan@aecom.com>; 'Dierlam, Bryan' <Bryan.Dierlam@adm.com>  
**Subject:** NEC/CEQ Coordinating call

All-

Been great talking to all you fine people individually, but wanted to let the group know you will be hearing from one of our EA's on a call-in number for 3:30pm on Tuesday.

You are welcome to invite any subject matter experts you feel appropriate for the call.

As always, please call me with any questions.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## RE: NEC/CEQ Coordinating call July 18th--3:30pm

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
"Menefee, Jake E. (MPC)" <jakeemenefee@marathonpetroleum.com>, "O'Brien, Rosemary" <robrien@cfindustries.com>, "Tynan, Brian" <brian.tynan@aecom.com>, "Dierlam, Bryan" <bryan.dierlam@adm.com>  
**To:**  
**Cc:** "Wingate, Mark R. EOP/CEQ" <(b) (6)> "Harkins, Michael W. EOP/WHO" <(b) (6)>  
**Date:** Sat, 08 Jul 2017 11:19:38 -0400

As promised, here is the call in information for our 3:30pm est. call.

This should last 30 minutes. On our side it will be:

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Alex Herrgott, CEQ, Associate Director for Infrastructure  
Mark Wingate, CEQ, Senior Advisor on Infrastructure  
Michael Harkins, NEC, Senior Advisor on Infrastructure

Conference Call Information:

(b) (6)  
(b) (6)  
(b) (6)  
(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Herrgott, Alex H. EOP/CEQ  
**Sent:** Friday, July 7, 2017 12:21 PM  
**To:** 'Menefee, Jake E. (MPC)' <jakeemenefee@marathonpetroleum.com>; 'O'Brien, Rosemary' <robrien@cfindustries.com>; 'Tynan, Brian' <brian.tynan@aecom.com>; 'Dierlam, Bryan' <Bryan.Dierlam@adm.com>  
**Subject:** NEC/CEQ Coordinating call



All-

Been great talking to all you fine people individually, but wanted to let the group know you will be hearing from one of our EA's on a call-in number for 3:30pm on Tuesday.

You are welcome to invite any subject matter experts you feel appropriate for the call.

As always, please call me with any questions.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## FW: Conference Call for Administration's Infrastructure Initiative with CEOs

---

Where: DJ's Office

When: Tue Jul 11 15:30:00 2017 (America/New\_York)

Until: Tue Jul 11 16:00:00 2017 (America/New\_York)

Organiser: "Salvi, Joseph P. EOP/WHO (Intern)" (b) (6)

Required Attendees: "Menefee, Jake E. (MPC)" <jakeemenefee@marathonpetroleum.com>  
"O'Brien, Rosemary" <robrien@cfindustries.com>  
"Tynan, Brian" <brian.tynan@aecom.com>  
"Dierlam, Bryan" <bryan.dierlam@adm.com>

---

Purpose of call: Administration's Infrastructure Initiative with CEOs

1. Gary Heminger, CEO, Marathon Petroleum Corporation

Contact: Jake, Menefee, [jakeemenefee@marathonpetroleum.com](mailto:jakeemenefee@marathonpetroleum.com). M- (b) (6)

2. Tony Will, CEO, CF Industries (Ag Fertilizer)

Contact: Rosemary O'Brien [robrien@cfindustries.com](mailto:robrien@cfindustries.com) m- (b) (6) ; I

3. Michael S. Burke, CEO, AECOM (Engineering/construction)

Contact: Brian Tynan, [Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com) -- m- (b) (6)

4. Juan Ricardo Luciano, CEO, Archer Daniels Midland (Agriculture)

Contact: Bryan Dierlam [Bryan.Dierlam@adm.com](mailto:Bryan.Dierlam@adm.com) -- Cell is (b) (6)

Conference Call Information:

Host Dial-In: (b) (6)

(b) (6) [REDACTED]  
[REDACTED]  
[REDACTED]

## New Date/Time: CEO Inland Meeting--July 18th @4pm

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 10 Jul 2017 17:34:31 -0400

---

Brian,

I am so sorry to do this, but I was just notified that Gary C. will now be traveling with the President back from Paris, and they fly right to NJ on Friday, July 14<sup>th</sup>. We have moved the meeting to the following Tuesday, July 18<sup>th</sup> at 4pm, and I am hoping that Mr. Burke can still make it. If not we will need to consider a different date because we really need him there.

If he can't do the 18<sup>th</sup>, can you please let me know if he has alternative dates that week.

Again, I am so sorry about this.

Give me a shout if you would like.

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## New Date/Time: CEO Inland Meeting--July 18th @4pm

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Mon, 10 Jul 2017 17:34:31 -0400

---

Brian,

I am so sorry to do this, but I was just notified that Gary C. will now be traveling with the President back from Paris, and they fly right to NJ on Friday, July 14<sup>th</sup>. We have moved the meeting to the following Tuesday, July 18<sup>th</sup> at 4pm, and I am hoping that Mr. Burke can still make it. If not we will need to consider a different date because we really need him there.

If he can't do the 18<sup>th</sup>, can you please let me know if he has alternative dates that week.

Again, I am so sorry about this.

Give me a shout if you would like.

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)



## RE: New Date/Time: CEO Inland Meeting--July 18th @4pm

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 10 Jul 2017 17:37:22 -0400

OK. I will check with his office and get back to you asap.

**Brian Tynan**  
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[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Monday, July 10, 2017 5:35 PM  
**To:** Tynan, Brian  
**Subject:** New Date/Time: CEO Inland Meeting--July 18th @4pm  
**Importance:** High

Brian,

I am so sorry to do this, but I was just notified that Gary C. will now be traveling with the President back from Paris, and they fly right to NJ on Friday, July 14<sup>th</sup>. We have moved the meeting to the following Tuesday, July 18<sup>th</sup> at 4pm, and I am hoping that Mr. Burke can still make it. If not we will need to consider a different date because we really need him there.

If he can't do the 18<sup>th</sup>, can you please let me know if he has alternative dates that week.

Again, I am so sorry about this.

Give me a shout if you would like.

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## Time Change: NEC/CEQ Coordinating call 3pm

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"o=organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Menefee, Jake E. (MPC)" <jakeemenefee@marathonpetroleum.com>, "O'Brien, Rosemary" <robrien@cfindustries.com>, "Tynan, Brian" <brian.tynan@aecom.com>, "Dierlam, Bryan" <bryan.dierlam@adm.com>

**Date:** Mon, 10 Jul 2017 15:23:36 -0400

All-

We had to move the call to 3pm est.

Please let me know if this causes an issue for anyone.

### New call in information:

(b) (6)

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

---

**From:** Herrgott, Alex H. EOP/CEQ  
**Sent:** Friday, July 7, 2017 12:21 PM  
**To:** 'Menefee, Jake E. (MPC)' <jakeemenefee@marathonpetroleum.com>; 'O'Brien, Rosemary' <robrien@cfindustries.com>; 'Tynan, Brian' <brian.tynan@aecom.com>; 'Dierlam, Bryan' <Bryan.Dierlam@adm.com>  
**Subject:** NEC/CEQ Coordinating call

All-

Been great talking to all you fine people individually, but wanted to let the group know you will be hearing from one of our EA's on a call-in number for 3:30pm on Tuesday.

You are welcome to invite any subject matter experts you feel appropriate for the call.

As always, please call me with any questions.

Alexander Herrgott

Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## Soo Locks Economics

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Tue, 11 Jul 2017 16:58:13 -0400  
**Attachments:** Soo Locks in Treasury Report.pdf (1.51 MB)

---

As a partial response to DJ's question to the users about the economic impact, here is material on the Soo Locks that was included in the Infrastructure Report we did for Treasury last year.

At least it provides a picture of cost-benefit. I have asked our economist if they can drill down a bit and provide an industry level breakout. Can't get to the company level, but it's something.

We may also have some other case information. We are tracking that down now.

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[aecom.com](http://aecom.com)

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## RE: CEO inland meeting--scheduling.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 11 Jul 2017 16:04:12 -0400

I know you are probably bouncing to other meetings, but give me a call if you have a minute to discuss the call today and what we can do to perhaps help drive the buy-in of the others.

*Brian Tynan  
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M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jul 11, 2017 2:44 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:

What about Friday 12:30-1:30, the 21<sup>st</sup>.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]

**Sent:** Tuesday, July 11, 2017 2:42 PM

**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>

**Subject:** RE: CEO inland meeting--scheduling.

Alex-

Sent you a note earlier. Mike has an investor call that makes the 1:30-2:00 timeframe impossible.

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M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Tuesday, July 11, 2017 2:38 PM

**To:** O'Brien, Rosemary; Menefee, Jake E. (MPC); Dierlam, Bryan; Tynan, Brian

**Subject:** CEO inland meeting--scheduling.

All-



First, thank you all for your patience. I know what a hassle it is to track schedulers down to clear these times.

We still have the call at 3pm today, but I wanted to ping on a couple other scheduling windows just in case.

I am close to locking in 1:30pm on July 18<sup>th</sup> which should fit all schedules, but could you email me separately if you could make the 12:30-1:30 window, next Friday, July 21<sup>st</sup>. We may not need this but I want to see if this works at all for you all before I start cancelled Gary C. meetings, which he has prioritized to make this meeting happen.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## RE: CEO inland meeting--scheduling.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 11 Jul 2017 14:45:32 -0400

I will go find out.

**Brian Tynan**  
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M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, July 11, 2017 2:45 PM  
**To:** Tynan, Brian  
**Subject:** RE: CEO inland meeting--scheduling.

What about Friday 12:30-1:30, the 21<sup>st</sup>.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Tynan, Brian [mailto:[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)]  
**Sent:** Tuesday, July 11, 2017 2:42 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** RE: CEO inland meeting--scheduling.

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AECOM  
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M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, July 11, 2017 2:38 PM

**To:** O'Brien, Rosemary; Menefee, Jake E. (MPC); Dierlam, Bryan; Tynan, Brian  
**Subject:** CEO inland meeting--scheduling.

All-

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Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## RE: CEO inland meeting--scheduling.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Tue, 11 Jul 2017 14:42:25 -0400

Alex-

Sent you a note earlier. Mike has an investor call that makes the 1:30-2:00 timeframe impossible.

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
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[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, July 11, 2017 2:38 PM  
**To:** O'Brien, Rosemary; Menefee, Jake E. (MPC); Dierlam, Bryan; Tynan, Brian  
**Subject:** CEO inland meeting--scheduling.

All-

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Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## Re: July 18th Inland meeting.

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Tue, 11 Jul 2017 12:52:59 -0400

Thanks for hanging in there. Will be back with shortly.

Sent from my iPhone

On Jul 11, 2017, at 10:58 AM, Tynan, Brian <brian.tynan@aecom.com> wrote:

OK. We are a go for the 18<sup>th</sup>. Just let me know as soon as you know the time.

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]  
**Sent:** Tuesday, July 11, 2017 10:50 AM  
**To:** Tynan, Brian  
**Subject:** July 18th Inland meeting.

We may need to move the meeting to 2pm on the 18<sup>th</sup> instead of 4pm. Please let me know if Burke is still

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)



## July 18th Inland meeting.

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group  
: (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Tue, 11 Jul 2017 10:49:55 -0400

---

We may need to move the meeting to 2pm on the 18<sup>th</sup> instead of 4pm. Please let me know if Burke is still

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## Re: July 18th Inland meeting.

---

**From** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group : (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Tue, 11 Jul 2017 12:52:59 -0400

Thanks for hanging in there. Will be back with shortly.

Sent from my iPhone

On Jul 11, 2017, at 10:58 AM, Tynan, Brian <[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)> wrote:

OK. We are a go for the 18<sup>th</sup>. Just let me know as soon as you know the time.

**Brian Tynan**  
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**AECOM**  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [[\(b\) \(6\)](mailto:(b) (6))]  
**Sent:** Tuesday, July 11, 2017 10:50 AM  
**To:** Tynan, Brian  
**Subject:** July 18th Inland meeting.

We may need to move the meeting to 2pm on the 18<sup>th</sup> instead of 4pm. Please let me know if Burke is still

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: July 18th Inland meeting.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 11 Jul 2017 10:57:58 -0400

OK. We are a go for the 18<sup>th</sup>. Just let me know as soon as you know the time.

**Brian Tynan**

Director, Government Relations

AECOM

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M (b) (6)

[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Tuesday, July 11, 2017 10:50 AM

**To:** Tynan, Brian

**Subject:** July 18th Inland meeting.

We may need to move the meeting to 2pm on the 18<sup>th</sup> instead of 4pm. Please let me know if Burke is still

Alexander Herrgott

Associate Director for Infrastructure

Council on Environmental Quality

(b) (6)

## Re: Postponed: CEO Gary C. Inland Meeting

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>  
**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**Date:** Tue, 11 Jul 2017 20:04:47 -0400

---

Alex,

Sorry to hear. I hope we did not contribute too much to that decision. We are eager to be helpful in advancing this concept.

To that end, we have some ideas and will try to share with you in the coming days weeks etc. I think the users need to be able to better picture how this would all work. We also had a couple discussions about assisting with the economic case.

We will be back to you but are available to assist as needed.

Best,

*Brian Tynan*  
*Director, Government Relations*  
*AECOM*  
*D +1-202-772-0752*  
*M + (b) (6)*  
*[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jul 11, 2017 6:56 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:  
Brian,

Unfortunately, we are going to have to postpone this until further notice. The scheduling is just not working out and we don't want to waste anyone's. Please extend my apologies to all the folks that continued to lock down these dates.

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: CEO inland meeting--scheduling.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 11 Jul 2017 15:23:20 -0400

Friday 7/21 at 12:30 works.

*Brian Tynan  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)*

*Sent from my Verizon Wireless 4G LTE Droid*

On Jul 11, 2017 2:44 PM, "Herrgott, Alex H. EOP/CEQ" <(b) (6)> wrote:

What about Friday 12:30-1:30, the 21<sup>st</sup>.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]

**Sent:** Tuesday, July 11, 2017 2:42 PM

**To:** Herrgott, Alex H. EOP/CEQ (b) (6)

**Subject:** RE: CEO inland meeting--scheduling.

Alex-

Sent you a note earlier. Mike has an investor call that makes the 1:30-2:00 timeframe impossible.

**Brian Tynan**  
Director, Government Relations  
AECOM  
D +1-202-772-0752  
M + (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Tuesday, July 11, 2017 2:38 PM

**To:** O'Brien, Rosemary; Menefee, Jake E. (MPC); Dierlam, Bryan; Tynan, Brian

**Subject:** CEO inland meeting--scheduling.

All-



First, thank you all for your patience. I know what a hassle it is to track schedulers down to clear these times.

We still have the call at 3pm today, but I wanted to ping on a couple other scheduling windows just in case.

I am close to locking in 1:30pm on July 18<sup>th</sup> which should fit all schedules, but could you email me separately if you could make the 12:30-1:30 window, next Friday, July 21<sup>st</sup>. We may not need this but I want to see if this works at all for you all before I start cancelled Gary C. meetings, which he has prioritized to make this meeting happen.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality

(b) (6)

## Postponed: CEO Gary C. Inland Meeting

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Tue, 11 Jul 2017 18:56:32 -0400

---

Brian,

Unfortunately, we are going to have to postpone this until further notice. The scheduling is just not working out and we don't want to waste anyone's. Please extend my apologies to all the folks that continued to lock down these dates.

Regards,

Alex

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## RE: July 18th Inland meeting.

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Tue, 11 Jul 2017 12:09:16 -0400

Alex-

Can you give me a call?

2:00 time is problematic. Mike has two big investor calls at that time that cannot be moved.

**Brian Tynan**  
Director, Government Relations  
**AECOM**  
D +1-202-772-0752  
M (b) (6)  
[Brian.Tynan@aecom.com](mailto:Brian.Tynan@aecom.com)

---

**From:** Herrgott, Alex H. EOP/CEQ [mailto:(b) (6)]

**Sent:** Tuesday, July 11, 2017 10:50 AM

**To:** Tynan, Brian

**Subject:** July 18th Inland meeting.

We may need to move the meeting to 2pm on the 18<sup>th</sup> instead of 4pm. Please let me know if Burke is still

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## July 18th Inland meeting.

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**To:** "Tynan, Brian" <brian.tynan@aecom.com>

**Date:** Tue, 11 Jul 2017 10:49:55 -0400

---

We may need to move the meeting to 2pm on the 18<sup>th</sup> instead of 4pm. Please let me know if Burke is still

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

## EIA - indigenous consultation workshop planning

---

**From:** Nils Andreassen <nandreassen@institutenorth.org>  
:  
**To:** Vernae Angnaboogok <vernae@iccalaska.org>, "Imm, Teresa" <timm@asrc.com>, Jon Isaacs <jon.isaacs@aecom.com>, "Fleener, Craig L (DFG)" <craig.fleener@alaska.gov>  
**Cc:** "Boling, Ted A. EOP/CEQ" <(b) (6)>  
**Date:** Fri, 14 Jul 2017 13:54:23 -0400

Dear all,

I think each of you are aware of the indigenous consultation workshop that Alaska has agreed to convene as part of the SDWG's EIA project. As you know, dates are set for November 27-29, and the plan is to organize this in Barrow/Utqiagvik.

I would like to have a planning session to discuss logistics and agenda for the workshop, and can suggest the week of July 24 to meet. Is this convenient for all of you? Can you let me know day/time that works best?

I'm also happy to include others in this planning session. Of course there will be a broader group of partners that help us plan and deliver the workshop. Please let me know who else you would recommend us inviting to this first discussion. I am assuming UIC and the North Slope Borough. Others?

Ted - any recommendations from your side, as the U.S. lead on this project? Let me know how you would like to be involved.

Thanks, and best regards,

Nils

--  
Nils Andreassen  
Executive Director  
Institute of the North (>[www.institutenorth.org](http://www.institutenorth.org)<)  
(o) 907 786-6324 (m) (b) (6)  
715 L Street, Suite 300  
Anchorage, AK 99501

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## How are you?

---

**From:** "Knox, Eric" <eric.knox@aecom.com>

**To:** "Neumayr, Mary B. EOP/CEQ" <(b) (6)>

**Date:** Mon, 17 Jul 2017 14:00:41 -0400

---

**Eric K. Knox**

Vice President, Strategic Development for Nuclear & Environment

Management Services

D 1-202-772-0670 C (b) (6)

[eric.knox@aecom.com](mailto:eric.knox@aecom.com)

**AECOM**

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T 1-202-872-0277

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## FW: 2017.06.07 Cincinnati photo line

---

**From:** "Georges, Liza B. EOP/WHO" (b) (6)  
**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>  
**Cc:** "Herrgott, Alex H. EOP/CEQ" (b) (6)  
**Date:** Mon, 17 Jul 2017 10:37:46 -0400

**Attachments**  
P20170607SC-0390.jpg (2.11 MB); P20170607SC-0392.jpg (2.42 MB);  
P20170607SC-0394.jpg (2.42 MB); P20170607SC-0397.jpg (2.19 MB);  
P20170607SC-0399.jpg (2.39 MB); P20170607SC-0403.jpg (2.32 MB);  
P20170607SC-0404.jpg (2.19 MB); P20170607SC-0407.jpg (2.37 MB);  
P20170607SC-0720.jpg (3.16 MB)

---

Hi Anna,

The photo you've requested in among the photos attached.

Please note that these photos are being sent to you for personal use only. If you share them with friends or family, make sure to include the disclaimer below. Thank you.

If posting to social media the following byline must be used: Official White House Photo by Shealah Craighead

*This photograph is provided by THE WHITE HOUSE as a courtesy and may be printed by the subject(s) in the photograph for personal use only. The photograph may not be manipulated in any way and may not otherwise be reproduced, disseminated or broadcast, without the written permission of the White House Photo Office. This photograph may not be used in any commercial or political materials, advertisements, emails, products, promotions that in any way suggests approval or endorsement of the President, the First Family, or the White House.*

Sincerely,  
Liza

## RE: 2017.06.07 Cincinnati photo line

---

**From:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>

**To:** "Georges, Liza B. EOP/WHO" <(b) (6)>

**Cc:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Mon, 17 Jul 2017 10:44:56 -0400

Excellent! Thank you so much!

Best,  
Anna

---

**From:** Georges, Liza B. EOP/WHO [mailto:(b) (6)]  
**Sent:** Monday, July 17, 2017 10:38 AM  
**To:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>  
**Cc:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** FW: 2017.06.07 Cincinnati photo line

Hi Anna,

The photo you've requested in among the photos attached.

Please note that these photos are being sent to you for personal use only. If you share them with friends or family, make sure to include the disclaimer below. Thank you.

If posting to social media the following byline must be used: Official White House Photo by Shealah Craighead

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Sincerely,  
Liza

---

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## EIA indigenous consultation workshop planning invitation

---

**From:** Nils Andreassen <nandreassen@institutenorth.org>  
:  
Verna Angnaboogok <vernae@iccalaska.org>, "Boling, Ted A. EOP/CEQ"  
(b) (6), Jon Isaacs <jon.isaacs@aecom.com>, "Imm, Teresa"  
<timm@asrc.com>, Liz Cravalho <liz.cravalho@nana.com>, Serena Sweet  
**To:** <ssweet@blm.gov>, "Sara W. Longan" <slongan@blm.gov>, Cynthia Jacobson  
<cynthia\_jacobson@fws.gov>, "Thurston, Dennis" <dennis.thurston@boem.gov>, "Haller,  
Michael L" <michael.haller@boem.gov>, "Fleener, Craig L (DFG)"  
<craig.fleener@alaska.gov>  
**Cc:** "Karvinen Päivi" <paivi.karvinen@ym.fi>, Hanna Eklund <heklund@institutenorth.org>  
**Date:** Thu, 10 Aug 2017 14:33:53 -0400

Dear all,

I think most of you are aware that we have offered to organize an Alaska workshop on "Indigenous consultation and meaningful engagement in an EIA process." The workshop will take place November 27-29 in Utqiagvik/Barrow. The workshop is part of an Arctic Council Sustainable Development Working Group project, "Good Practice Recommendations for Environmental Impact Assessment and related Public Participation in the Arctic (Arctic EIA)."

Our role in organizing this is to pull together the logistics and agenda for the workshop, and to facilitate outcomes that inform the SDWG project. For all of that, we would count on partners to assist. We have begun this by working with VOICE to help with coordinating logistics - I think this will mean pulling in ASRC, NSB and UIC.

For the agenda, we would very much like a steering committee to contribute expertise. I hope that each of you will consider joining this effort as such. The basic format at this point is to identify Alaska - and circumpolar? - case studies that could provide attendees with examples of "good practices." From there we will be able to build in small group discussions, facilitated large group sessions, and the identification/prioritization of best practices.

Can you let me know your availability to participate in a first meeting for this group, perhaps August 21 or 22, or September 1? If that doesn't work, the following week works well.

I have tried in this initial email to include state and federal participation, as well as indigenous partners. We can expand the group, perhaps, after our initial meeting. Since PAME and CAFF are listed in the project template as intersecting with this issues, I have included Cynthia Jacobson (CAFF Chair) and Dennis Thurston (PAME delegate).

Best regards,

Nils

--

Nils Andreassen



Executive Director  
Institute of the North (>[www.institutenorth.org](http://www.institutenorth.org)<)  
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715 L Street, Suite 300  
Anchorage, AK 99501

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## RE: Inland Waterways

---

**From:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 14 Aug 2017 13:59:59 -0400

Not as of yet, but will do.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Monday, August 14, 2017 1:42 PM  
**To:** Herrgott, Alex H. EOP/CEQ (b) (6)  
**Subject:** Inland Waterways

Alex-

Any follow-up meetings or conversations on the horizon regarding the Inland Waterways issue? Let us know how we can be helpful.

**Brian M. Tynan**  
Director, Government Relations  
D +1-202-772-0752  
M + (b) (6)  
[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

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[aecom.com](http://aecom.com)

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## Inland Waterways

---

**From:** "Tynan, Brian" <brian.tynan@aecom.com>

**To:** "Herrgott, Alex H. EOP/CEQ" (b) (6)

**Date:** Mon, 14 Aug 2017 13:42:05 -0400

---

Alex-

Any follow-up meetings or conversations on the horizon regarding the Inland Waterways issue? Let us know how we can be helpful.

**Brian M. Tynan**

Director, Government Relations

D +1-202-772-0752

M (b) (6)

[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

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## RE: Inland Waterways

---

**From:** "Herrgott, Alex H. EOP/CEQ" <"/o=organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=c7ce1ebaef28486db7e75a45c19c9813-herrgott, a">  
**To:** "Tynan, Brian" <brian.tynan@aecom.com>  
**Date:** Mon, 14 Aug 2017 13:59:59 -0400

Not as of yet, but will do.

Alexander Herrgott  
Associate Director for Infrastructure  
Council on Environmental Quality  
(b) (6)

---

**From:** Tynan, Brian [mailto:brian.tynan@aecom.com]  
**Sent:** Monday, August 14, 2017 1:42 PM  
**To:** Herrgott, Alex H. EOP/CEQ <(b) (6)>  
**Subject:** Inland Waterways

Alex-

Any follow-up meetings or conversations on the horizon regarding the Inland Waterways issue? Let us know how we can be helpful.

**Brian M. Tynan**  
Director, Government Relations  
D +1-202-772-0752  
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[brian.tynan@aecom.com](mailto:brian.tynan@aecom.com)

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## RE: EIA indigenous consultation workshop planning invitation

---

**From:** "Isaacs, Jon" <jon.isaacs@aecom.com>  
:  
"Imm, Teresa" <timm@asrc.com>, Nils Andreassen <nandreassen@institutenorth.org>, Vernae Angnaboogok <vernae@iccalaska.org>, "Boling, Ted A. EOP/CEQ" <(b) (6)>, Liz Cravalho <liz.cravalho@nana.com>, Serena Sweet <ssweet@blm.gov>, "Sara W. Longan" <slongan@blm.gov>, Cynthia Jacobson <cynthia\_jacobson@fws.gov>, "Thurston, Dennis" <dennis.thurston@boem.gov>, "Haller, Michael L" <michael.haller@boem.gov>, "Fleener, Craig L (DFG)" <craig.fleener@alaska.gov>  
**To:**  
**Cc:** "Karvinen Päivi" <paivi.karvinen@ym.fi>, Hanna Eklund <heklund@institutenorth.org>  
**Date:** Tue, 15 Aug 2017 13:33:32 -0400

Nils –

I have meeting commitments for both afternoons at 1 pm but am available at 2 pm on.

**Jon Isaacs**

Vice President, Senior Planner

d- (907) 261-6714 c- (b) (6)

[jon.isaacs@aecom.com](mailto:jon.isaacs@aecom.com)

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---

**From:** Imm, Teresa [mailto:timm@asrc.com]

**Sent:** Tuesday, August 15, 2017 9:24 AM

**To:** 'Nils Andreassen'; 'Vernae Angnaboogok'; 'Boling, Ted A. EOP/CEQ'; 'Isaacs, Jon'; 'Liz Cravalho'; 'Serena Sweet'; 'Sara W. Longan'; 'Cynthia Jacobson'; 'Thurston, Dennis'; 'Haller, Michael L'; 'Fleener, Craig L (DFG)'

**Cc:** 'Karvinen Päivi'; 'Hanna Eklund'

**Subject:** RE: EIA indigenous consultation workshop planning invitation

Nils,



The afternoon of either of those days work for me to discuss our progress from the VOICE on organizing the event in Utqiagvik this November.

Teresa

**From:** Nils Andreassen [mailto:nandreassen@institutenorth.org]

**Sent:** Thursday, August 10, 2017 10:34 AM

**To:** Vernae Angnaboogok; Boling, Ted A. EOP/CEQ; Jon Isaacs; Imm, Teresa; Liz Cravalho; Serena Sweet; Sara W. Longan; Cynthia Jacobson; Thurston, Dennis; Haller, Michael L; Fleener, Craig L (DFG)

**Cc:** Karvinen Päivi; Hanna Eklund

**Subject:** EIA indigenous consultation workshop planning invitation

[External Email]

---

Dear all,

I think most of you are aware that we have offered to organize an Alaska workshop on "Indigenous consultation and meaningful engagement in an EIA process." The workshop will take place November 27-29 in Utqiagvik/Barrow. The workshop is part of an Arctic Council Sustainable Development Working Group project, "Good Practice Recommendations for Environmental Impact Assessment and related Public Participation in the Arctic (Arctic EIA)."

Our role in organizing this is to pull together the logistics and agenda for the workshop, and to facilitate outcomes that inform the SDWG project. For all of that, we would count on partners to assist. We have begun this by working with VOICE to help with coordinating logistics - I think this will mean pulling in ASRC, NSB and UIC.

For the agenda, we would very much like a steering committee to contribute expertise. I hope that each of you will consider joining this effort as such. The basic format at this point is to identify Alaska - and circumpolar? - case studies that could provide attendees with examples of "good practices." From there we will be able to build in small group discussions, facilitated large group sessions, and the identification/prioritization of best practices.

Can you let me know your availability to participate in a first meeting for this group, perhaps August 21 or 22, or September 1? If that doesn't work, the following week works well.

I have tried in this initial email to include state and federal participation, as well as indigenous partners. We can expand the group, perhaps, after our initial meeting. Since PAME and CAFF are listed in the project template as intersecting with this issues, I have included Cynthia Jacobson (CAFF Chair) and Dennis Thurston (PAME delegate).

Best regards,

Nils

--

Nils Andreassen

Executive Director  
Institute of the North (>[www.institutenorth.org](http://www.institutenorth.org)<)  
(b) (6)  
715 L Street, Suite 300  
Anchorage, AK 99501

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## RE: EIA indigenous consultation workshop planning invitation

---

**From:** "Boling, Ted A. EOP/CEQ" </o=organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=13f8302502394a8a8e4b50fbdde6ad73-boling, edw">

**To:** paivi.karvinen@ym.fi, nandreassen@institutenorth.org, vernae@iccalaska.org, jon.isaacs@aecom.com, timm@asrc.com, liz.cravalho@nana.com, ssweet@blm.gov, slongan@blm.gov, cynthia\_jacobson@fws.gov, dennis.thurston@boem.gov, michael.haller@boem.gov, craig.fleener@alaska.gov

**Cc:** heklund@institutenorth.org, "Godfrey-McKee, Sophie R. EOP/CEQ (Intern)" <(b) (6)>

**Date:** Thu, 17 Aug 2017 16:52:07 -0400

**Attachments**  
: Arctic\_EIA\_15.8.2017 CEQ cmts.pdf (271.24 kB)

Paivi,

Attached are some comments your "snapshot" of the Arctic EIA project. We think it could be strengthened and in the following ways:

- Who is the target audience for this document and what will it be used for?
- If you are seeking more input it may be helpful to include details on how to get involved/support the project.
- The "Background" and "Next Steps" sections could be reframed to focus on the goals of the Arctic EIA project (as laid out in the graphic on Page 1) and to explain how each part of the project will help to achieve these goals. (Goals: "Strengthen Arctic EIA", "Emphasize Public Participation in EIA", "Form a Network of Arctic EIA Actors").

Regards,

Edward (Ted) Boling  
Associate Director for NEPA  
Council on Environmental Quality  
730 Jackson Place, NW  
Washington, DC 20530

(b) (6)

---

**From:** Paivi.Karvinen@ym.fi [mailto:Paivi.Karvinen@ym.fi]  
**Sent:** Tuesday, August 15, 2017 12:46 PM



**To:** nandreassen@institutenorth.org; vernae@iccalaska.org; Boling, Ted A. EOP/CEQ  
(b) (6); jon.isaacs@aecom.com; timm@asrc.com; Liz.Cravalho@nana.com;  
ssweet@blm.gov; slongan@blm.gov; cynthia\_jacobson@fws.gov; dennis.thurston@boem.gov;  
Michael.Haller@boem.gov; craig.fleener@alaska.gov  
**Cc:** heklund@institutenorth.org  
**Subject:** VS: EIA indigenous consultation workshop planning invitation

Dear all,

Please, find attached a "snapshot" of the Arctic EIA project.

Kind regards

Paivi

Päivi A. Karvinen  
Projektikoordinaattori, Arktinen YVA – Ympäristövaikutusten arviointimenettely /  
Project Coordinator, Arctic EIA – Environmental Impact Assessment /  
Ympäristöministeriö, Ministry of the Environment –Finland  
(b) (6)  
paivi.karvinen@ym.fi

**Lähetettävä:** Nils Andreassen [mailto:nandreassen@institutenorth.org]

**Lähetetty:** 10. elokuuta 2017 21:34

**Vastaanottaja:** Vernae Angnaboogok; Boling, Ted A. EOP/CEQ; Jon Isaacs; Imm, Teresa; Liz Cravalho; Serena Sweet; Sara W. Longan; Cynthia Jacobson; Thurston, Dennis; Haller, Michael L; Fleener, Craig L (DFG)

**Kopio:** Karvinen Päivi; Hanna Eklund

**Aihe:** EIA indigenous consultation workshop planning invitation

Dear all,

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Best regards,

Nils

--

Nils Andreassen

Executive Director

Institute of the North (>[www.institutenorth.org](http://www.institutenorth.org)<)

(b) (6)

715 L Street, Suite 300

Anchorage, AK 99501

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## VS: EIA indigenous consultation workshop planning invitation

---

From

paivi.karvinen@ym.fi

:

"Boling, Ted A. EOP/CEQ" (b) (6),

nandreassen@institutenorth.org, vernae@iccalaska.org, jon.isaacs@aecom.com,

To:

timmm@asrc.com, liz.cravalho@nana.com, ssweet@blm.gov, slongan@blm.gov,

cynthia\_jacobson@fws.gov, dennis.thurston@boem.gov, michael.haller@boem.gov,

craig.fleener@alaska.gov

Cc:

heklund@institutenorth.org, "Godfrey-McKee, Sophie R. EOP/CEQ (Intern)"

(b) (6), seija.rantakallio@ym.fi

Date: Mon, 21 Aug 2017 08:50:08 -0400

Dear Ted and all,

Thank you Ted for questions and comments.

The "snapshot" has been originally made for reporting the State of Play of the project to the Sustainable Development Working Group of the Arctic Council for their next meeting in September. We've used it also as an introduction of the project to other working groups of the Arctic Council (AMAP, CAFF and PAME) in order to seek possible cooperation and synergies with their work and the work of the Arctic EIA project. These other Working groups will discuss this in their meetings also in September. Sending the "snapshot" to this group would hopefully have given an overview to the Arctic EIA project, what it is all about.

From this group (distribution of this message) the most important input would be participating in the planning of the workshop in Alaska, which Nils is presenting in his original message below. Another way to contribute can be e.g. helping in the distribution of the questionnaire of Good EIA Practices, which will be launched in the near future. I'll be back on this.

We might well be refining the paper for future purposes, enjoying then the valuable comments.

Everyone, thank you very much for your possible participation and contribution to the planning of the workshop in Barrow/Alaska!

Kind regards,

Paivi

Päivi A. Karvinen

Projektikoordinaattori, Arktinen YVA – Ympäristövaikutusten arviointimenettely /

Project Coordinator, Arctic EIA – Environmental Impact Assessment /  
Ympäristöministeriö, Ministry of the Environment –Finland

(b) (6)  
paivi.karvinen@ym.fi

---

**Lähetäjä:** Boling, Ted A. EOP/CEQ [mailto:(b) (6)]

**Lähetetty:** 17. elokuuta 2017 23:52

**Vastaanottaja:** Karvinen Päivi; nandreassen@institutenorth.org; vernae@iccalaska.org;  
jon.isaacs@aecom.com; timm@asrc.com; Liz.Cravalho@nana.com; ssweet@blm.gov; slongan@blm.gov;  
cynthia\_jacobson@fws.gov; dennis.thurston@boem.gov; Michael.Haller@boem.gov;  
craig.fleener@alaska.gov

**Kopio:** heklund@institutenorth.org; Godfrey-McKee, Sophie R. EOP/CEQ (Intern)

**Aihe:** RE: EIA indigenous consultation workshop planning invitation

Paivi,

Attached are some comments your "snapshot" of the Arctic EIA project. We think it could be strengthened and in the following ways:

- Who is the target audience for this document and what will it be used for?
- If you are seeking more input it may be helpful to include details on how to get involved/support the project.

- The "Background" and "Next Steps" sections could be reframed to focus on the goals of the Arctic EIA project (as laid out in the graphic on Page 1) and to explain how each part of the project will help to achieve these goals. (Goals: "Strengthen Arctic EIA", "Emphasize Public Participation in EIA", "Form a Network of Arctic EIA Actors").

Regards,

Edward (Ted) Boling  
Associate Director for NEPA  
Council on Environmental Quality  
730 Jackson Place, NW  
Washington, DC 20530  
(b) (6)

---

**From:** Paivi.Karvinen@ym.fi [mailto:Paivi.Karvinen@ym.fi]

**Sent:** Tuesday, August 15, 2017 12:46 PM

**To:** nandreassen@institutenorth.org; vernae@iccalaska.org; Boling, Ted A. EOP/CEQ

<(b) (6)> jon.isaacs@aecom.com; timm@asrc.com; Liz.Cravalho@nana.com;  
ssweet@blm.gov; slongan@blm.gov; cynthia\_jacobson@fws.gov; dennis.thurston@boem.gov;  
Michael.Haller@boem.gov; craig.fleener@alaska.gov

**Cc:** heklund@institutenorth.org

**Subject:** VS: EIA indigenous consultation workshop planning invitation

Dear all,



Please, find attached a "snapshot" of the Arctic EIA project.

Kind regards

Paivi

Päivi A. Karvinen

Projektikoordinaattori, Arktinen YVA – Ympäristövaikutusten arviointimenettely /

Project Coordinator, Arctic EIA – Environmental Impact Assessment /

Ympäristöministeriö, Ministry of the Environment –Finland

(b) (6)

[paivi.karvinen@ym.fi](mailto:paivi.karvinen@ym.fi)

**Lähetettävä:** Nils Andreassen [<mailto:nandreassen@institutenorth.org>]

**Lähetetty:** 10. elokuuta 2017 21:34

**Vastaanottaja:** Vernae Angnaboogok; Boling, Ted A. EOP/CEQ; Jon Isaacs; Imm, Teresa; Liz Cravalho; Serena Sweet; Sara W. Longan; Cynthia Jacobson; Thurston, Dennis; Haller, Michael L; Fleener, Craig L (DFG)

**Kopio:** Karvinen Päivi; Hanna Eklund

**Aihe:** EIA indigenous consultation workshop planning invitation

Dear all,

I think most of you are aware that we have offered to organize an Alaska workshop on "Indigenous consultation and meaningful engagement in an EIA process." The workshop will take place November 27-29 in Utqiagvik/Barrow. The workshop is part of an Arctic Council Sustainable Development Working Group project, "Good Practice Recommendations for Environmental Impact Assessment and related Public Participation in the Arctic (Arctic EIA)."

Our role in organizing this is to pull together the logistics and agenda for the workshop, and to facilitate outcomes that inform the SDWG project. For all of that, we would count on partners to assist. We have begun this by working with VOICE to help with coordinating logistics - I think this will mean pulling in ASRC, NSB and UIC.

For the agenda, we would very much like a steering committee to contribute expertise. I hope that each of you will consider joining this effort as such. The basic format at this point is to identify Alaska - and circumpolar? - case studies that could provide attendees with examples of "good practices." From there we will be able to build in small group discussions, facilitated large group sessions, and the identification/prioritization of best practices.

Can you let me know your availability to participate in a first meeting for this group, perhaps August 21 or 22, or September 1? If that doesn't work, the following week works well.

I have tried in this initial email to include state and federal participation, as well as indigenous partners. We can expand the group, perhaps, after our initial meeting. Since PAME and CAFF are listed in the project template as intersecting with this issues, I have included Cynthia Jacobson (CAFF Chair) and Dennis Thurston (PAME delegate).

Best regards,

Nils

--

Nils Andreassen

Executive Director

Institute of the North (>>[www.institutenorth.org](http://www.institutenorth.org)<<)

(b) (6)

715 L Street, Suite 300

Anchorage, AK 99501

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## Re: EIA indigenous consultation workshop planning invitation

---

**From:** Nils Andreassen <nandreassen@institutenorth.org>

Vernae Angnaboogok <vernae@iccalaska.org>, "Boling, Ted A. EOP/CEQ"  
(b) (6), Jon Isaacs <jon.isaacs@aecom.com>, "Imm, Teresa" <timm@asrc.com>, Liz Cravalho <liz.cravalho@nana.com>, Serena Sweet <ssweet@blm.gov>, "Sara W. Longan" <slongan@blm.gov>, "Haller, Michael L" <michael.haller@boem.gov>, "Fleener, Craig L (DFG)" <craig.fleener@alaska.gov>, "Loya, Wendy" <wendy\_loya@fws.gov>

**To:**

"Karvinen Päivi" <paivi.karvinen@ym.fi>, Hanna Eklund <heklund@institutenorth.org>, "Fischer, Mackenzie" <mackenzie.fischer@inupiatvoice.org>

**Cc:**

**Date:** Tue, 22 Aug 2017 20:57:55 -0400

**Attachments** EIA workshop Barrow.docx (17.14 kB); Invitee List - EIA consultation workshop.xlsx (11.29 kB)

Dear all,

Thank you to those who could make the call yesterday - for those of you who weren't able to attend, there is still plenty of opportunity to contribute.

I have taken the notes from our call and inserted them into a very rough agenda and invitee list.

1. Agenda - I think you can see what the overall look and process might be. We can adjust this, of course. Content I would definitely rely on you to suggest, though I have taken ideas that came up in brainstorming and included them. Feel free to send me suggestions, edits, critique, etc. and we can adjust this before our next call.

2. Attendee list - based on our discussion and size limits. Nothing is confirmed or committed, so consider this just a start and you can suggest, add, and edit from here.

Since many of you will be at the Arctic Energy Summit, maybe we could plan a side meeting there and provide teleconference opportunity for Alaskans who aren't able to make it.

Best regards,

Nils

On Thu, Aug 10, 2017 at 10:33 AM, Nils Andreassen <nandreassen@institutenorth.org> wrote:  
Dear all,

I think most of you are aware that we have offered to organize an Alaska workshop on "Indigenous consultation and meaningful engagement in an EIA process." The workshop will take place November 27-29 in Utqiagvik/Barrow. The workshop is part of an Arctic Council Sustainable Development Working Group



project, "Good Practice Recommendations for Environmental Impact Assessment and related Public Participation in the Arctic (Arctic EIA)."

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For the agenda, we would very much like a steering committee to contribute expertise. I hope that each of you will consider joining this effort as such. The basic format at this point is to identify Alaska - and circumpolar? - case studies that could provide attendees with examples of "good practices." From there we will be able to build in small group discussions, facilitated large group sessions, and the identification/prioritization of best practices.

Can you let me know your availability to participate in a first meeting for this group, perhaps August 21 or 22, or September 1? If that doesn't work, the following week works well.

I have tried in this initial email to include state and federal participation, as well as indigenous partners. We can expand the group, perhaps, after our initial meeting. Since PAME and CAFF are listed in the project template as intersecting with this issues, I have included Cynthia Jacobson (CAFF Chair) and Dennis Thurston (PAME delegate).

Best regards,

Nils

--  
Nils Andreassen  
Executive Director  
Institute of the North (>[www.institutenorth.org](http://www.institutenorth.org)<)  
(o) 907 786-6324 (m) (b) (6)  
715 L Street, Suite 300  
Anchorage, AK 99501

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***Renewables \* Efficiency \* Remote Communities \* Oil & Gas***  
September 18-20, 2017 \* Helsinki, Finland  
Register at >[www.arcticenergysummit.com](http://www.arcticenergysummit.com)<

--  
Nils Andreassen  
Executive Director  
Institute of the North (>[www.institutenorth.org](http://www.institutenorth.org)<)  
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## [EXTERNAL] Look forward to seeing you today at Old Ebbitt!

---

**From:** "Knox, Eric" <eric.knox@aecom.com>

**To:** "Neumayr, Mary B. EOP/CEQ" (b) (6)

**Date:** Mon, 18 Dec 2017 11:05:48 -0500

---

11:50 AM

**Eric K. Knox**

Vice President, Strategic Development for Nuclear & Environment

Management Services

D 1-202-772-0670 C (b) (6)

[eric.knox@aecom.com](mailto:eric.knox@aecom.com)

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## [EXTERNAL] FW: Mary Neumayr

---

From: "Knox, Eric" <eric.knox@aecom.com>

To: "Neumayr, Mary B. EOP/CEQ" (b) (6)

Date: Thu, 01 Feb 2018 10:33:04 -0500

So happy for you. Well-deserved recognition.

### WHITE HOUSE

## Who's who in Trump's infrastructure initiative

[Hannah Northey](#), E&E News reporter

Published: Wednesday, January 31, 2018



The special assistant to the president for infrastructure policy, D.J. Gribbin, holds a chart for President Trump during an April 2017 CEO town hall at the White House. Olivier Douliery/picture-alliance/dpa/AP Images



President Trump's ballyhooed infrastructure push — envisioned as a \$1.5 trillion construction push paired with accelerated environmental reviews — rides on some White House officials with deep ties to Capitol Hill and Wall Street.

The president's pitch for a bipartisan infrastructure deal during his State of the Union speech last night capped weeks of closed-door meetings and public conferences among industry and environmental groups, mayors and lawmakers, Trump's infrastructure guru David James "D.J." Gribbin and the White House Council on Environmental Quality.

While firm details about Trump's plan are scarce, White House officials have been busy behind the scenes vetting ideas that might spur high-level discussions at the Republican policy retreat in West Virginia this week ([E&E Daily](#), Jan. 31). Expected at the retreat are National Economic Council Director Gary Cohn and Transportation Secretary Elaine Chao, who have been meeting with members for months now to pitch and hear ideas.

Gribbin, a former banker working under Cohn on the NEC, has emerged as a key negotiator on infrastructure. He's reportedly shared a beer with the top Democrat on the House Transportation and Infrastructure Committee, Rep. Peter DeFazio of Oregon, to discuss roads and bridges. He's also huddled with anxious mayors this month to discuss a timeline.

Sources say Gribbin is working closely with CEQ — notably with Alex Herrgott, a former staffer for Sen. Jim Inhofe (R-Okla.) who has worked closely with Democrats in the past and had a hand in several pieces of infrastructure legislation.

Both Gribbin and Herrgott, who are working in newly created roles specifically focused on pushing Trump's infrastructure package, are likely to pitch the final product to Congress when negotiations wrap up.

While not involved in infrastructure discussions, sources are also watching veteran House energy lawyer Mary Neumayr, who began working as CEQ's chief of staff last March and has stayed on in an acting capacity as Trump's choice to lead CEQ, former Texas regulator Kathleen Hartnett White, remains tied up in the Senate.

Gribbin's work with CEQ is critical, given leaked White House infrastructure drafts focused on narrowing and accelerating reviews under National Environmental Policy Act, a law overseen by CEQ.

While George W. Bush's CEQ chief, Jim Connaughton, said that partnership is logical, since NEPA is the office's "bread and butter," an Obama-era CEQ official, Christy Goldfuss, disagrees.

"It is entirely flipping the role of the CEQ on its head to have them lead the permitting direction, so that's not the role of CEQ," she said. "CEQ has been about the environment. I see this as a big departure."

Here are key players on infrastructure:

**David James "D.J." Gribbin**



As Trump's infrastructure adviser, Gribbin is helping flesh out how an infrastructure bill might be structured and financed.

The 55-year-old former senior Macquarie Group banker has deep expertise in fostering public-private partnerships and is no stranger to the federal government.

For more than six years, he led the government advisory for Macquarie Capital, leading teams structuring public-private partnership transactions for governmental clients. According to his online bio, he left the investment bank three years ago to work as a national director of consulting for Omaha, Neb.-based HDR, a consulting and engineering firm that fosters public-private partnerships on infrastructure projects.

Gribbin also served in the George W. Bush administration as general counsel for the Department of Transportation from 2007 to 2009 and as chief counsel for the Federal Highway Administration from 2003 to 2005.

Prior to that, he worked six years for Koch Industries, a corporation owned by billionaire brothers Charles and David Koch, as its director of public-sector business development, and as a legislative assistant for former Texas Rep. Larry Combest (R). He has a bachelor's degree in philosophy and a law degree from Georgetown University.

At his confirmation hearing in 2007, Gribbin [shared](#) that he was born in Frankfurt, Germany, has seven children and served as a national field director for the Christian Coalition in the 1990s.

### Alex Herrgott

Herrgott is leading an office focused on speeding regulatory reviews at CEQ.



Alex Herrgott. Massachusetts Institute of Technology Center for Transportation and Logistics

Described by a Senate Democratic aide as a "good-faith negotiator," Herrgott in recent months has huddled with conservative and transportation groups, pitching the idea of winnowing

environmental reviews down to two years or less. One lobbyist said Herrgott appears to have the "drafting pen on a lot of the sort of administrative guidance."

Among many former Inhofe staffers in the administration, Herrgott served as legislative director for the Senate Environment and Public Works Committee from 2013 to 2014 and had a hand in drafting several pieces of infrastructure legislation, including the Water Resources Development Act and the highway bill ([E&E Daily](#), May 1).

Herrgott was a staff member on the EPW panel from 2004 to 2011 and then joined the U.S. Chamber of Commerce as a director of transportation and infrastructure, according to his online bio. Before that, he was an EPW staffer from 2004 to 2011.

In recent weeks, Herrgott has fielded concerns about the Trump administration possibly gutting environmental laws to fast-track projects ([Climatewire](#), Jan. 24).

"We have no intention of eroding environmental protections," he reportedly said when addressing the Transportation Research Board's annual conference this month, according to *The Washington Post*.

### **Mary Neumayr**

CEQ chief of staff Neumayr is also being eyed as a pivotal player in Trump's bid to speed NEPA reviews.



Mary Neumayr. @ec\_minister/Twitter

"If they're going to spend money on infrastructure, the only way they're going to be able to do it is if they streamline the NEPA permitting process," said Myron Ebell, director of the Center for Energy and Environment at the Competitive Enterprise Institute, who led the Trump transition at U.S. EPA. "Since CEQ is in charge of NEPA, that means Mary and her team will be important."

Neumayr also brings deep Capitol Hill experience, having served as deputy chief counsel on energy and environment for the House Energy and Commerce Committee.

Before that, Neumayr served in the George W. Bush administration as deputy general counsel for environment and nuclear programs at the Energy Department from 2006 to 2009, and as counsel to the assistant attorney general for the Justice Department's Environment and Natural Resources Division from 2003 to 2006.

## Beyond the White House

While negotiations are in the early stages, a firm infrastructure plan — one that would make its way through Congress — would likely involve key agencies pitching in selling pieces of the package.

Sources said they are watching officials like Interior Deputy Secretary David Bernhardt and R.D. James, the new head of the Army Corps of Engineers. They also pointed to EPA staffers working on NEPA, CEQ staff like Ted Boling focused on NEPA reforms, Andrew Wheeler, Trump's nominee to be EPA's deputy administrator, and Jeffrey Rosen, the Interior Department's deputy secretary.



Janet Pfleeger. C-SPAN

Some sources questioned whether Trump's infrastructure push could lead to the filling of a vacant slot directing the Federal Permitting Improvement Steering Council, a panel created under the "Fixing America's Surface Transportation Act" focused on improving coordination, transparency and accountability for large infrastructure projects across the federal footprint. Trump has yet to appoint a director of the steering council while Janet Pfleeger, a career staffer, is serving as deputy director.

"If [Trump] really wanted to be streamlining, I think he would have picked someone," said Cynthia Taub with the law firm Steptoe & Johnson.

But Pfleeger [told](#) a Senate committee in December the council was working with administration officials to create more predictable permitting for large and complex infrastructure projects and tackle interagency disputes. Pfleeger, who previously worked at



Interior for a decade after beginning her career as an economist at the Department of Labor, also said the panel is getting the job done.

"The permitting council of the executive director is positioned to truly change the siloed nature of the permitting process," she said.

Twitter: [@HMNorthey](#) Email: [hnorthey@eenews.net](mailto:hnorthey@eenews.net)

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**Edward Davis**  
**Pegasus Group**  
**202-262-6236**  
[edavis@pegasusgroup.us](mailto:edavis@pegasusgroup.us)

## RE: Meeting request

---

**To:** "Ehrich, Anna [Corp]" <anna.ehrich@nucor.com>, "Dower, Tom" <tom.dower@arcelormittal.com>

**Cc:** "Bristol, Theodore W." <ted.bristol@faegrebd.com>

**Date:** Thu, 01 Feb 2018 14:18:15 -0500

---

**From:** Ehrich, Anna [Corp] [mailto:Anna.Ehrich@nucor.com]

**Sent:** Thursday, February 1, 2018 2:10 PM

**To:** Dower, Tom <tom.dower@arcelormittal.com>; Herrgott, Alex H. EOP/CEQ

(b) (6)

**Cc:** 'Bristol, Theodore W.' <Ted.Bristol@faegrebd.com>

**Subject:** [EXTERNAL] RE: Meeting request

Alex –

I just want to reiterate this meeting request on behalf of Nucor Corporation. Depending on timing, I might be out on maternity leave, but I will be sure a senior representative from Nucor will be part of the group.

Thanks for your consideration!

Anna

Anna R. Ehrich  
Director, Federal Government Affairs  
Nucor Public Affairs, Inc.  
801 17th Street NW, Suite 201 - Washington, DC 20006  
202.370.4334 direct  
(b) (6) mobile  
[anna.ehrich@nucor.com](mailto:anna.ehrich@nucor.com)  
>[www.nucor.com](http://www.nucor.com)<

---

**From:** Dower, Tom [mailto:tom.dower@arcelormittal.com]

**Sent:** Thursday, February 1, 2018 2:00 PM

**To:** Herrgott, Alex H. EOP/CEQ (b) (6)



**Cc:** Ehrich, Anna [Corp] <Anna.Ehrich@nucor.com>; 'Bristol, Theodore W.' <Ted.Bristol@faegrebd.com>  
**Subject:** Meeting request

Alex,

As the expected release of the Administration's infrastructure proposal approaches, we would appreciate an opportunity to discuss steel industry priorities, including Buy America/n. We're digesting the concepts floated to date, including from your NAM presentation in early January. If you are able to spare a few minutes, we would greatly appreciate a chance to learn more and ensure our priorities have been heard.

Many thanks,

Tom

**Tom Dower** | Senior Director, Government Relations  
ArcelorMittal

\*Note new address

1401 I Street, NW, Suite 1000  
Washington, DC 20005  
(202) 835 3311 direct  
(202) 835 3310 main  
[tom.dower@arcelormittal.com](mailto:tom.dower@arcelormittal.com)

><http://corporate.arcelormittal.com/><  
><http://www.usa.arcelormittal.com/><

---

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**[EXTERNAL] 2 minutes after your 2 pm presentation at NAM today?**

---

**From:** tim.rutten@fluor.com

**To:** "Herrgott, Alex H. EOP/CEQ" <(b) (6)>

**Date:** Thu, 22 Feb 2018 11:40:25 -0500

---

Alex, I am going to attend the meeting at NAM today. Looking forward to the dialogue with you.

Would have 2 minutes afterward for a short conversation about Fluor and my CEO, David Seaton? He wants to be helpful to the President.

Thanks,

Tim Rutten | **FLUOR CORPORATION** | Government Relations | tim.rutten@fluor.com | O +1.202.548.5800 |  
<http://www.fluor.com/> <> [www.fluor.com](http://www.fluor.com/) <-----

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## Re: [EXTERNAL] 2 minutes after your 2 pm presentation at NAM today?

---

**From** "Herrgott, Alex H. EOP/CEQ" <"o=exchange organization/ou=exchange administrative group (fydibohf23spdlf)/cn=recipients/cn=45656107f8dc4dc18bb681d14e44c8e9-he">  
**To:** tim.rutten@fluor.com  
**Date:** Thu, 22 Feb 2018 11:55:58 -0500

---

Yes.

Sent from my iPhone

On Feb 22, 2018, at 11:45 AM, "[Tim.Rutten@fluor.com](mailto:Tim.Rutten@fluor.com)" <[Tim.Rutten@fluor.com](mailto:Tim.Rutten@fluor.com)> wrote:

---

Alex, I am going to attend the meeting at NAM today. Looking forward to the dialogue with you.

Would have 2 minutes afterward for a short conversation about Fluor and my CEO, David Seaton? He wants to be helpful to the President.

Thanks,

Tim Rutten | **FLUOR CORPORATION** | Government Relations | [tim.rutten@fluor.com](mailto:tim.rutten@fluor.com) | O +1.202.548.5800 | <http://www.fluor.com/> <> [www.fluor.com](http://www.fluor.com/) <-----

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Re: [EXTERNAL] 2 minutes after your 2 pm presentation at NAM today?

---

From: (b) (6)  
To: tim.rutten@fluor.com  
Date: Thu, 22 Feb 2018 11:55:58 -0500

---

Yes.

Sent from my iPhone

On Feb 22, 2018, at 11:45 AM, "Tim.Rutten@fluor.com" <Tim.Rutten@fluor.com> wrote:

---

Alex, I am going to attend the meeting at NAM today. Looking forward to the dialogue with you.

Would have 2 minutes afterward for a short conversation about Fluor and my CEO, David Seaton? He wants to be helpful to the President.

Thanks,

Tim Rutten | **FLUOR CORPORATION** | Government Relations | [tim.rutten@fluor.com](mailto:tim.rutten@fluor.com) | O +1.202.548.5800 |  
<http://www.fluor.com/> <> [www.fluor.com](http://www.fluor.com/) <-----

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---



## Re: [EXTERNAL] 2 minutes after your 2 pm presentation at NAM today?

**From:** tim.rutten@fluor.com  
**To:** "Herrgott, Alex H. EOP/CEQ" (b) (6)  
**Date:** Fri, 23 Feb 2018 14:27:53 -0500

Alex -- good to see you yesterday. Very good discussion and presentation.

Thank you especially for taking some time to talk with me after the meeting. I have already sent Kelly an email. As I also asked, it might be helpful for my boss, David Marventano and I to come see you and discuss the plan. It would give him some insights, and it would be very helpful to me. Knowing how busy you are, I promise we would not take too much of your time.

Dave is out of the office right now, but I wanted to see what your Wed afternoon, Feb 28 looked like. Would you be able to take a short meeting around 2:30 or 3 pm?

Here is a link to Dave's bio.

<http://www.fluor.com/about-fluor/leadership/david-marventano>

Thanks in advance. BTW, I am trying to connect with DJ to see if we can talk with him as well.

**Tim Rutten** | **FLUOR CORPORATION** | Government Relations | tim.rutten@fluor.com | O +1.202.548.5800 | <http://www.fluor.com> / <> [www.fluor.com](http://www.fluor.com)

**From:** "Herrgott, Alex H. EOP/CEQ" (b) (6)  
**To:** "Tim.Rutten@fluor.com" <Tim.Rutten@fluor.com>  
**Date:** 02/22/2018 11:56 AM  
**Subject:** Re: [EXTERNAL] 2 minutes after your 2 pm presentation at NAM today?

Yes.

Sent from my iPhone

On Feb 22, 2018, at 11:45 AM, "[Tim.Rutten@fluor.com](mailto:Tim.Rutten@fluor.com)" <[Tim.Rutten@fluor.com](mailto:Tim.Rutten@fluor.com)> wrote:

Alex, I am going to attend the meeting at NAM today. Looking forward to the dialogue with you.

Would have 2 minutes afterward for a short conversation about Fluor and my CEO, David Seaton? He wants to be helpful to the President.

Thanks,



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## [EXTERNAL] Speaking Request for Mary Neumayr/First Tuesday March 6 USNIC

---

**From:** "Knox, Eric" <eric.knox@aecom.com>

**To:** "Neumayr, Mary B. EOP/CEQ" (b) (6)

**Date:** Tue, 27 Feb 2018 12:36:10 -0500

Mary,

You would be great! Can you do this? It is next Tuesday AM. Please let us know either way as soon as possible.

Eric

---

**From:** David Blee [mailto:david.blee@usnic.org]

**Sent:** Tuesday, February 27, 2018 12:33 PM

**To:** Knox, Eric

**Subject:** Mary Neumayr/First Tuesday March 6

Eric,

We have a first Tuesday on the horizon on Tuesday, March 6.

Needless to say, Mary Neumayr, who was our first - First Tuesday discussant would be a rock star.

Can you reel this in for us? As you know, this is our off-the-record, Chatham House rules, strictly by invitation, NIC members only, no media and public Capitol Hill Discussion series with a featured policy maker

usually at the Tortilla Coast with a start time of 8, 830 or 9 am subject to the discussant's wishes.

No prepared presentation is required although 7 – 10 minutes of off the cuff thoughts are suggested. The balance of the meeting is across the table dialog.

Please let me know if this is possible given Mary's interest and schedule in particular.

All the best,  
David

## White House Tour

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**From** "Smith, Katherine R. EOP/CEQ" <"o=exchange organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=e45de0bbb5ca4e87a4c4528ec12a7b03-sm">  
**To:** eric.knox@aecom.com  
**Date:** Thu, 29 Mar 2018 11:56:52 -0400

---

Hello Eric,

I'm following up on your request with Mary Neumayr for a West Wing Tour. I was able to get a tour for 2 on Saturday, April 28 at 3:15pm. Can you confirm that this time works and I will send over the RSVP link?

Thanks!

Katherine Smith  
Special Assistant  
Council on Environmental Quality  
(b) (6)

## USDOT Litigation News March 2018 ed.

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**From:** "Maldonado, Jomar (FHWA)" <jomar.maldonado@dot.gov>

"jauslander bdlaw.com" <jauslander@bdlaw.com>, csun@missouri.edu, wmalley@perkinscoie.com, lisa.mitchell@txdot.gov, lsliker@dewberry.com, malfson@jmt.com, jeralee@greenroads.org, vbarbie@nd.gov, jbednar@msconsultants.com, "Blum, Megan (FTA)" <megan.blum@dot.gov>, lindsay.brendis@rsandh.com, jaburns@fs.fed.us, judith.carlson@dot.ca.gov, austina.casey@dc.gov, summer.chandler@txdot.gov, "Ciampolillo, Amanda (FRA)" <amanda.ciampolillo@dot.gov>, ac@firstenvironment.com, christine.colley@dot.ny.gov, megananalyse4@gmail.com, "Silvana.Croope state.de.us" <silvana.croope@state.de.us>, buddy.desai@ch2m.com, mdobyns@mbakerintl.com, techikson@perkinscoie.com, maria.engel@wsp.com, lizelle.espinosa@icf.com, "Esselman, James (FHWA)" <james.esselman@dot.gov>, westes@pldw.com, rsfair@ou.edu, rebecca.ferres@dot.ny.gov, angela.findley@wsp.com, ed.frantz@dot.ny.gov, jeff.frantz@ch2m.com, kgade@azdot.gov, michael.garau@kimley-horn.com, michael.garrity@state.ma.us, hope.e.gerstler@uscg.mil, sgobelman@andrews-eng.com, rob.greene@wsp.com, annngretter@harpersenterprise.com, craig.gustafson@state.mn.us, hhammer@akrf.com, amanda\_hardy@nps.gov, khellauer@hmmh.com, k.hildebrandhall@montana.edu, "Kachadoorian, Lydia (FRA)" <lydia.kachadoorian@dot.gov>, jkendrick@sabra-wang.com, saadat.khan@dc.gov, susannah.kniazewycz@tn.gov, mark.kross@embargmail.com, llane@louisberger.com, "Lau, Lana (FHWA)" <lane.lau@dot.gov>, jaimeel@ucla.edu, alevy@vhb.com, lmx@udel.edu, xmli@bjtu.edu.cn, libane@metro.net, "Lindauer, Owen (FHWA)" <owen.lindauer@dot.gov>, mmahedi@iastate.edu, wmalley@perkinscoie.com, masonm@pbworld.com, dmattern@parametrix.com, amccann@hntb.com, john.mccarthy@state.de.us, dmccray@bdlaw.com, mcgoldrwr@scdot.org, christopher.mckenney@ardot.gov, cmellor@ncdot.gov, dmiller@nossaman.com, "Moody, Kevin (FHWA)" <kevin.moody@dot.gov>, wajahat.nassar@gmail.com, dniemeier@ucdavis.edu, dfnoble\_consulting@yahoo.com, dmnulton@mtmail.biz, palmema@wsdot.wa.gov, anthony.pankala@dot.ohio.gov, cfparker@ncdot.gov, "Plaskon, Terence (OST)" <terence.plaskon@dot.gov>, jackie.ploch@txdot.gov, powell.alan@epa.gov, jeff.ramsey@vermont.gov, mray@msconsultants.com, "Remley, Deirdre (FHWA)"

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Date:

Wed, 04 Apr 2018 10:28:12 -0400

**Attachments**      Litigation News\_Final\_Without Blank Page.pdf (527.21 kB); Lit News 10 31 2017  
:                      Final.pdf (691.31 kB)

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Committee Members and Friends,

Attached for your reading pleasure and general information is the U.S. DOT Litigation News March 2018 edition.

I am also attaching the October 2017 edition in case you want to read that one too.

Thanks!

---

Jomar Maldonado  
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## [EXTERNAL] Re: West Wing Tour

---

**From:** "Knox, Eric" <eric.knox@aecom.com>  
**To:** "Smith, Katherine R. EOP/CEQ" (b) (6)  
**Date:** Wed, 11 Apr 2018 13:13:33 -0400

---

Katherine,

Thank you so much. I just heard back from my friend and his plans have changed. He is being diverted to Japan for work and will not be visiting DC.

I can't thank you enough for your effort to make this happen; and I do regret they won't get to tour our Nation's executive mansion.

In 1992, I was fortunate to work at the WH and look back on those days with a sense of humbleness and pride.

Thank you for all you do and please accept my appreciation for your setting this up; and my sincere apologies for having to cancel.

Eric

Sent from my iPhone

On Apr 11, 2018, at 10:09 AM, Smith, Katherine R. EOP/CEQ (b) (6) wrote:

---

Hey Eric,

I wanted to follow up on your request for a West Wing Tour. I reserved a tour for 2 on April 28 at 3:15 PM. Please let me know if this works for your guests and I will follow up with the RSVP link to clear them.

Thanks!

Katherine Smith  
Special Assistant  
Council on Environmental Quality  
(b) (6)

## West Wing Tour

---

**From** "Smith, Katherine R. EOP/CEQ" <"/o=exchange organization/ou=exchange administrative group (fydibohf23spdlt)/cn=recipients/cn=e45de0bbb5ca4e87a4c4528ec12a7b03-sm">  
**To:** eric.knox@aecom.com, eric.knox@urs.com, eric.knox@wgint.com  
**Date:** Wed, 11 Apr 2018 10:10:12 -0400

---

Hey Eric,

I wanted to follow up on your request for a West Wing Tour. I reserved a tour for 2 on April 28 at 3:15 PM. Please let me know if this works for your guests and I will follow up with the RSVP link to clear them.

Thanks!

Katherine Smith  
Special Assistant  
Council on Environmental Quality  
(b) (6)

**From:** [Eric](#)  
**To:** [Neumayr, Mary B. EOP/CEQ](#)  
**Subject:** [EXTERNAL] 60th Anniversary  
**Date:** Wednesday, May 2, 2018 10:51:48 AM

---

Quick favor request:

Mary,

My parents are huge, original Donald Trump supporters and today is their 60th Wedding Anniversary. Any way to get a presidential congratulations card sent to them? If so, great. If not, I understand.

(b) (6)

Thanks for anything you can do. Wish I had thought of this sooner.

Eric

Sent from my iPhone



**From:** [Knox, Eric](#)  
**To:** [Neumayr, Mary B. EOP/CEQ](#)  
**Subject:** [EXTERNAL] Updated Contact Info  
**Date:** Friday, August 10, 2018 2:45:57 PM  
**Attachments:** [image003.png](#)

---

Mary,

Please not my updated contact info below. As of today, I am now over near the Navy Yard.

Hope all is well with you.

Linda and Alycia say hi!

Eric

**Eric K. Knox**

Vice President, Strategic Development for Nuclear  
& Environment

Management Services

D 202-264-7806 C (b) (6)

[eric.knox@aecom.com](mailto:eric.knox@aecom.com)

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**From:** [Ericknox1](#)  
**To:** [Neumayr, Mary B. EOP/CEQ](#)  
**Subject:** Clemson National Championship event  
**Date:** Thursday, June 1, 2017 12:42:14 PM

---

Mary,  
How do Linda and I get to attend the Clemson Football Team Event? I think it is on either the 9th or 12th.

Eric Knox

(b) (6)  
[REDACTED]

Linda L. Knox

(b) (6)  
[REDACTED]

Thanks so much. Linda and I are both Clemson Graduates and Trump fans. There is no more perfect event for us on the planet!  
Eric